



# SYSTÈMES VIVANTS

## Quel contrat sociétal ?

Pierre BRICAGE

**COMPLEX** ► Management Systems  
► Networks  
► Social Systems  
► Engineered Systems  
► Biological and Ecological Systems







**une fourmi ouvrière isolée**

“d'un point de vue comportemental”

c'est un animal très peu “sophistiqué”

**100** soldats placés ensemble sur une surface plane  
vont déambuler en cercles, dans tous les sens,  
jusqu'à en mourir d'épuisement



**“armée” de fourmis  
migrant à l'unisson**

# L'INVARIANCE DE JAUGE DES SYSTÈMES VIVANTS

**SURVIVRE**

La **MOBILISATION MÉTABOLISME**  
de la **MATIÈRE et de l'ÉNERGIE**

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La CROISSANCE  
en masse **MASSE**

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pour **SE SURVIVRE**

La **REPRODUCTION**

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La REPRODUCTION

La CROISSANCE **NOMBRE**  
en nombre

## L'INVARIANCE DE JAUGE DES SYSTÈMES VIVANTS

SURVIVRE

## La MOBILISATION MÉTABOLISME de la MATIÈRE et de l'ÉNERGIE

## La CROISSANCE en masse MASSE

## La RÉPONSE à RÉACTION des STIMULATIONS

## L'ORGANISATION interne dans l'espace      ESPACE et dans le temps      TEMPS

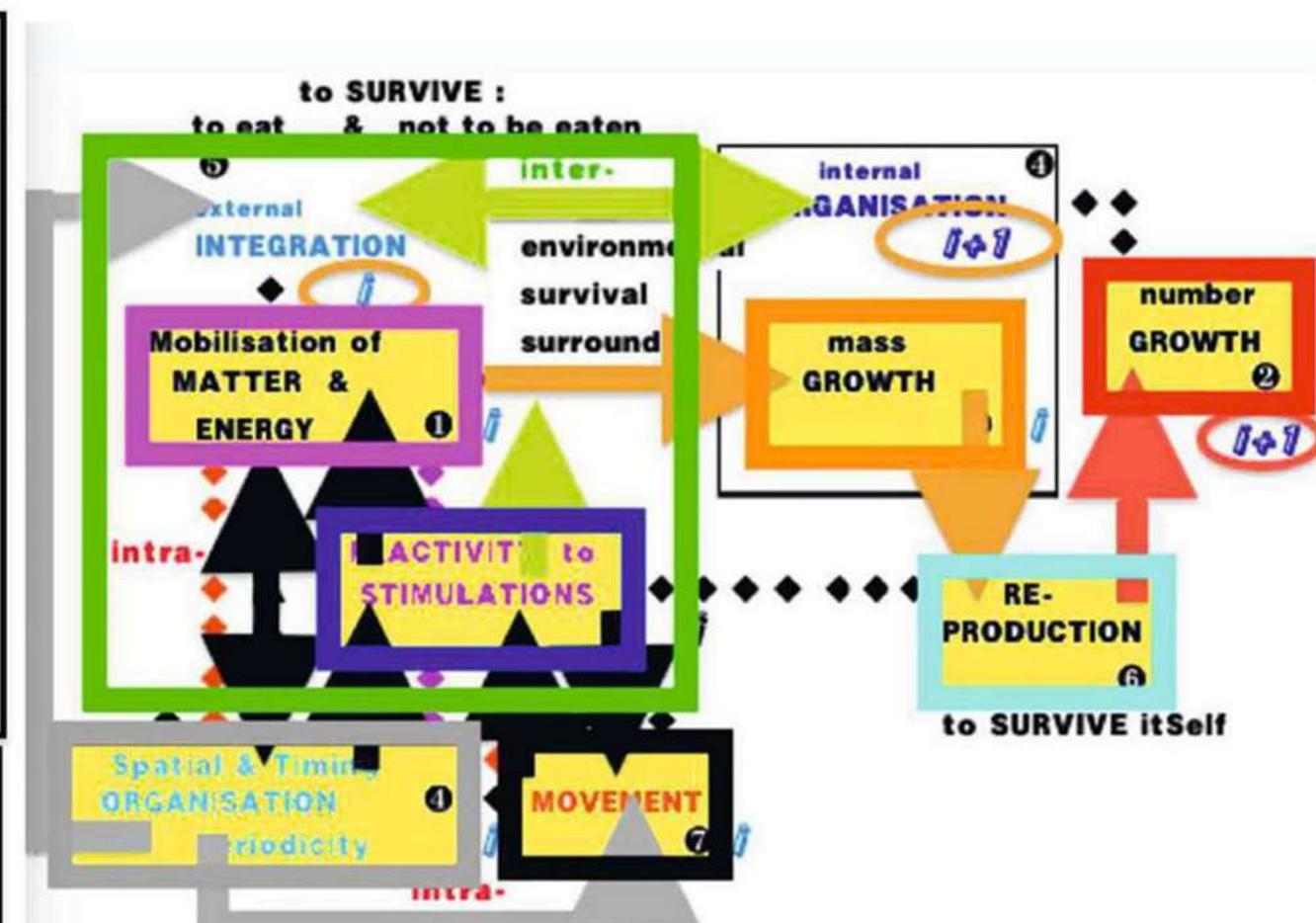
## L'INTÉGRATION extreme

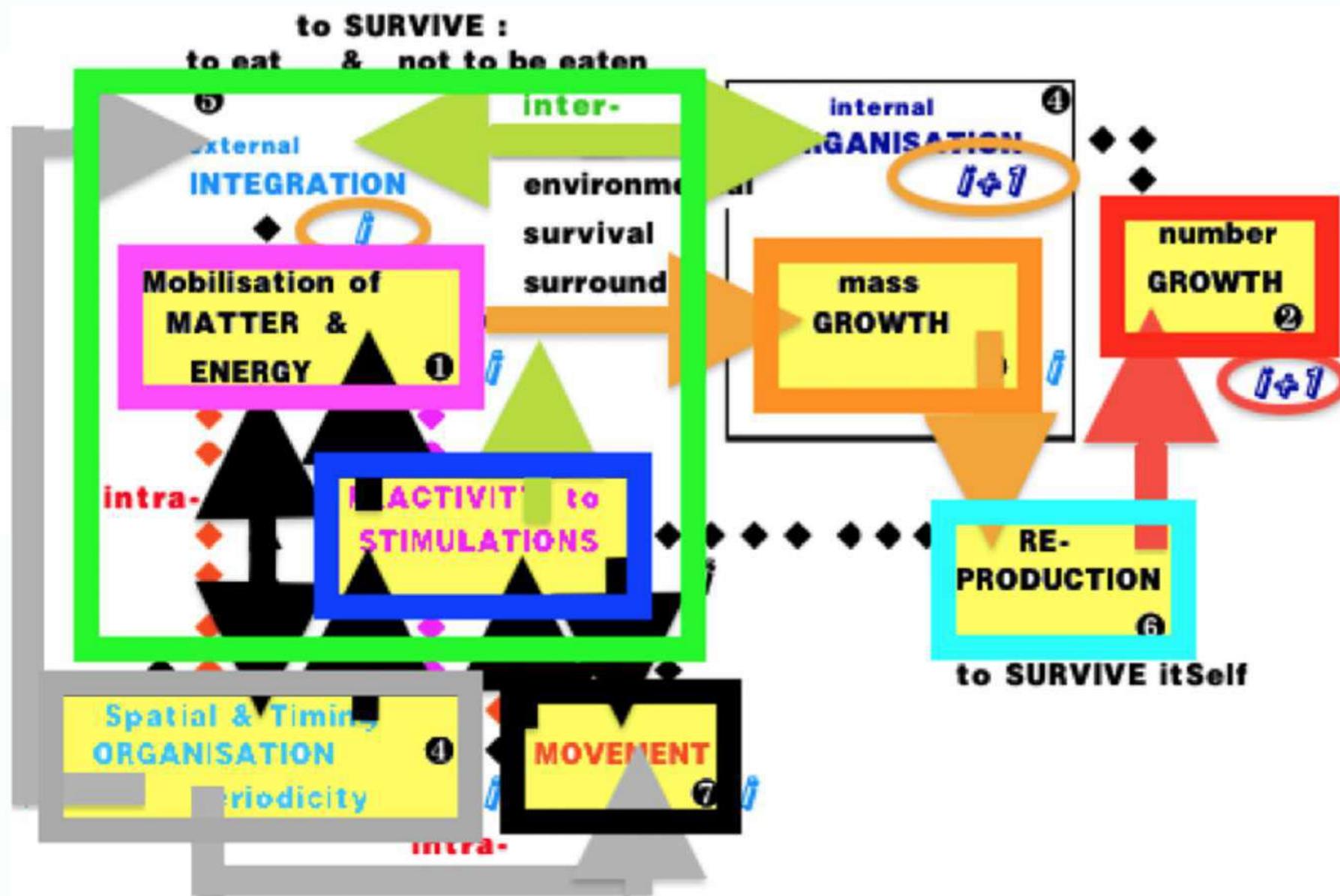
## Le MOUVEMENT

**pour SE SURVIVRE**

## La REPRODUCTION

## La CROISSANCE en nombre





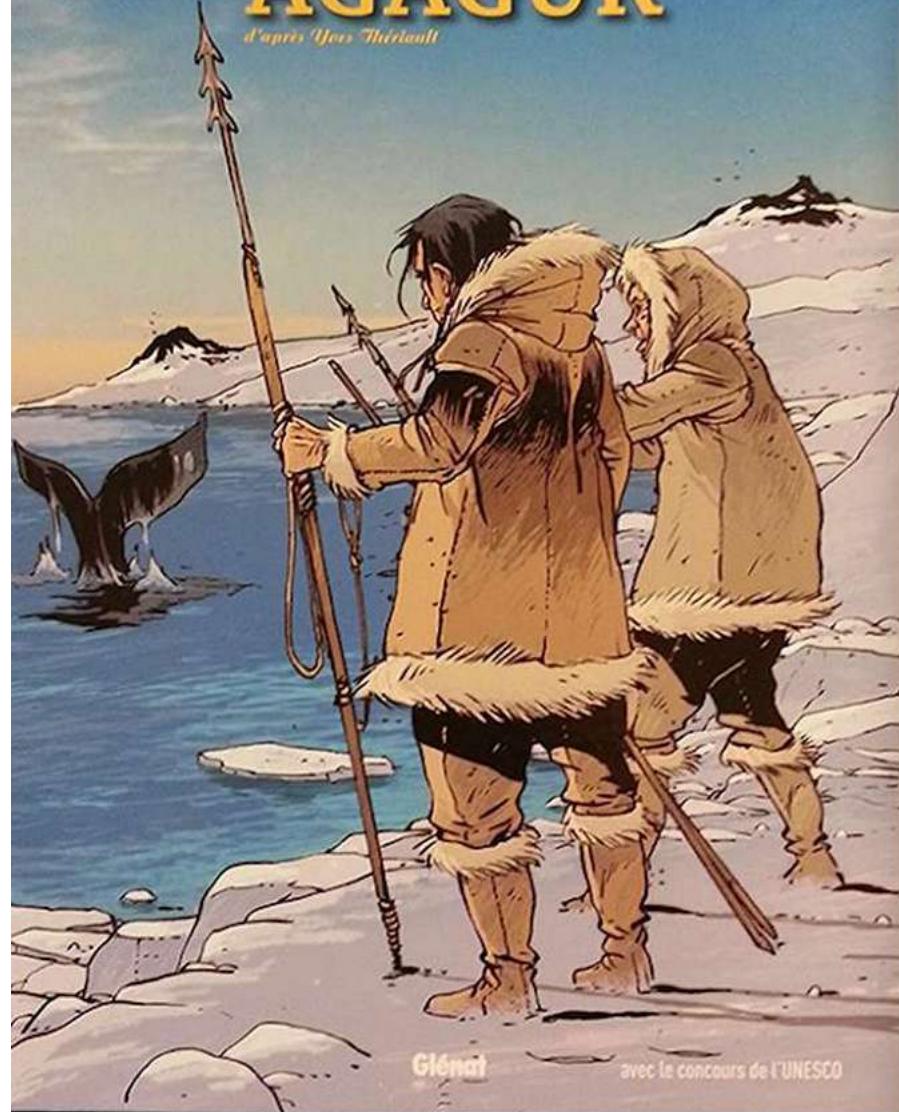


**Ants have group-level personalities,**  
which affects their success at collecting food and competing with other colonies.

LES INDISPENSABLES DE LA LITTÉRATURE EN BD

# AGAGUK

d'après Yves Thériault



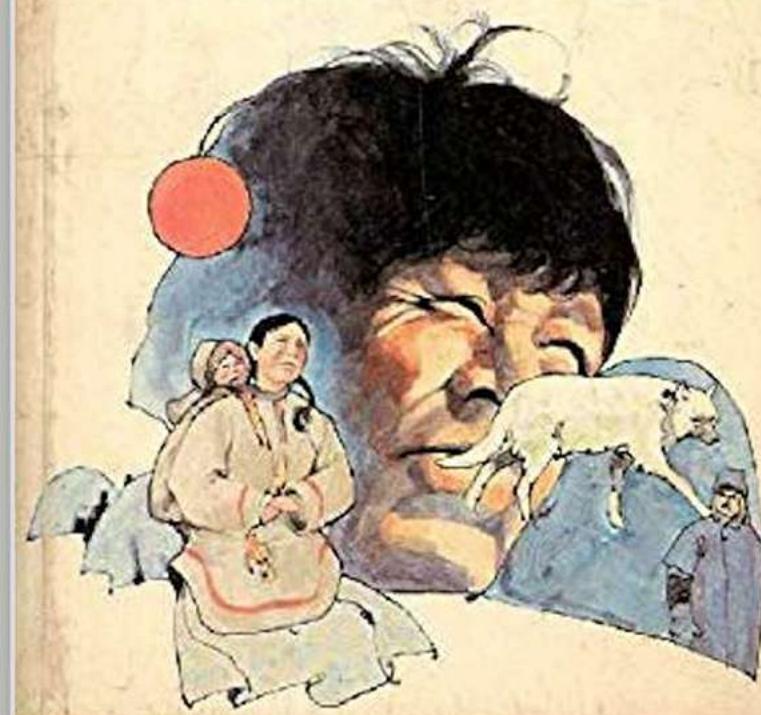
Le-jpg.com

UN GRAND ROMAN ESKIMOUI  
PLUS DE 100.000 EXEMPLAIRES EN SEPT LANGUES

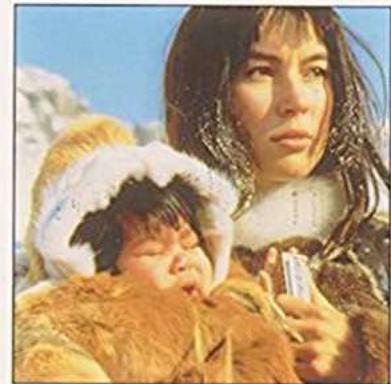
# AGAGUK

## YVES THÉRIAULT

Dessins de Siasi Irgumia

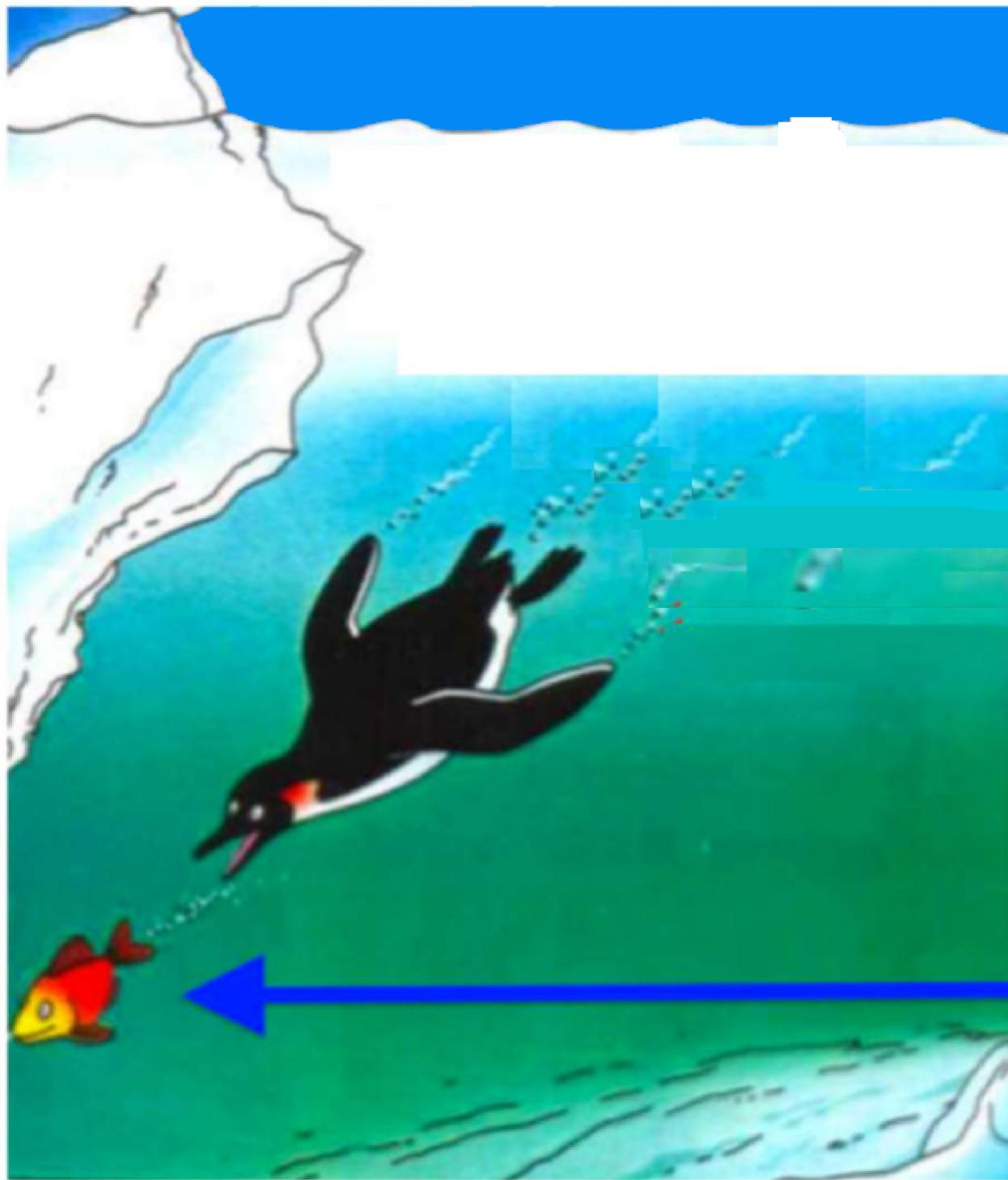


## TAYAOUT Fils d'Agaguk



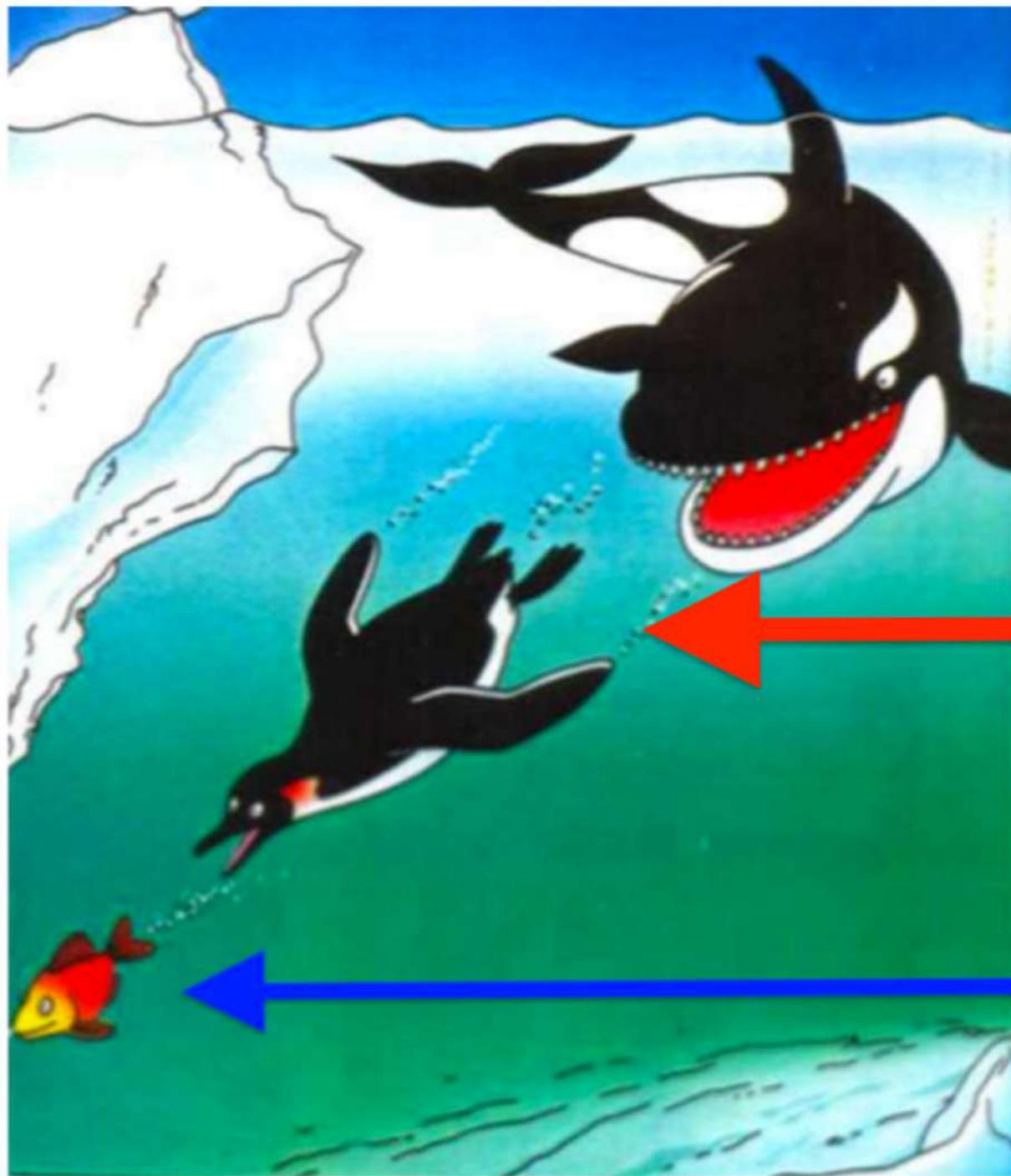
Yves Thériault





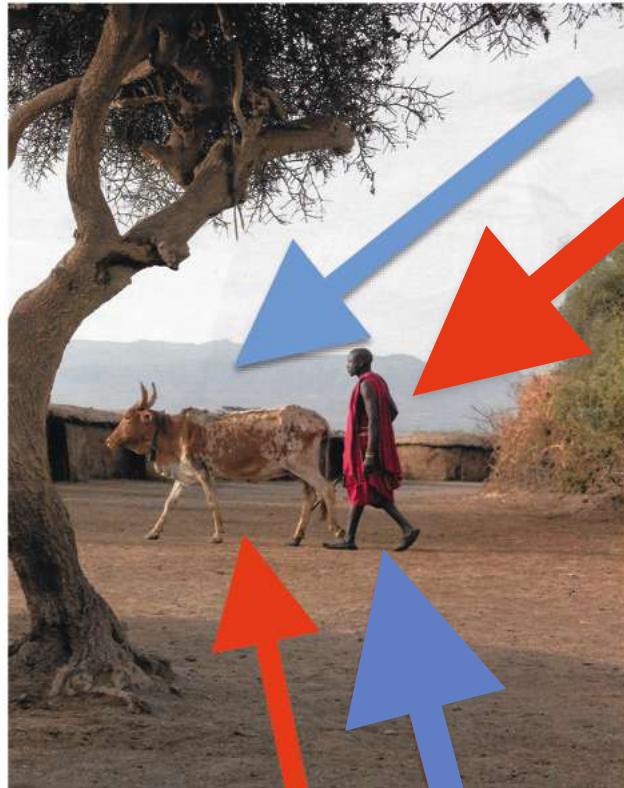
**SURVIVRE C'EST**

**MANGER**



**SURVIVRE C'EST  
NE PAS  
ÊTRE MANGÉ  
ET  
MANGER**





**THE OTHER  
MUST SURVIVE FIRST**

**FOR THE ONE TO SURVIVE**



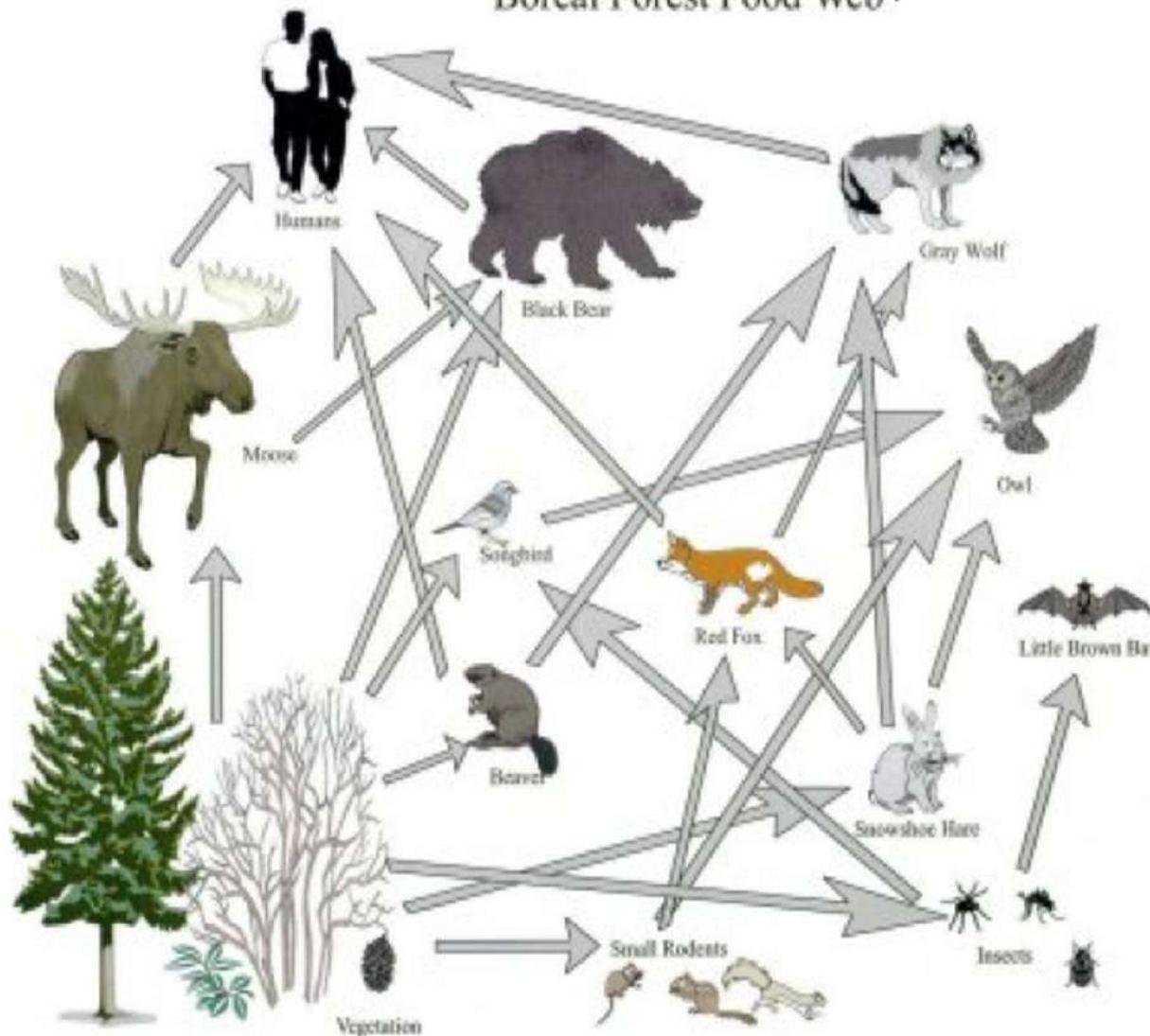
**THE OTHER MUST SURVIVE FIRST**

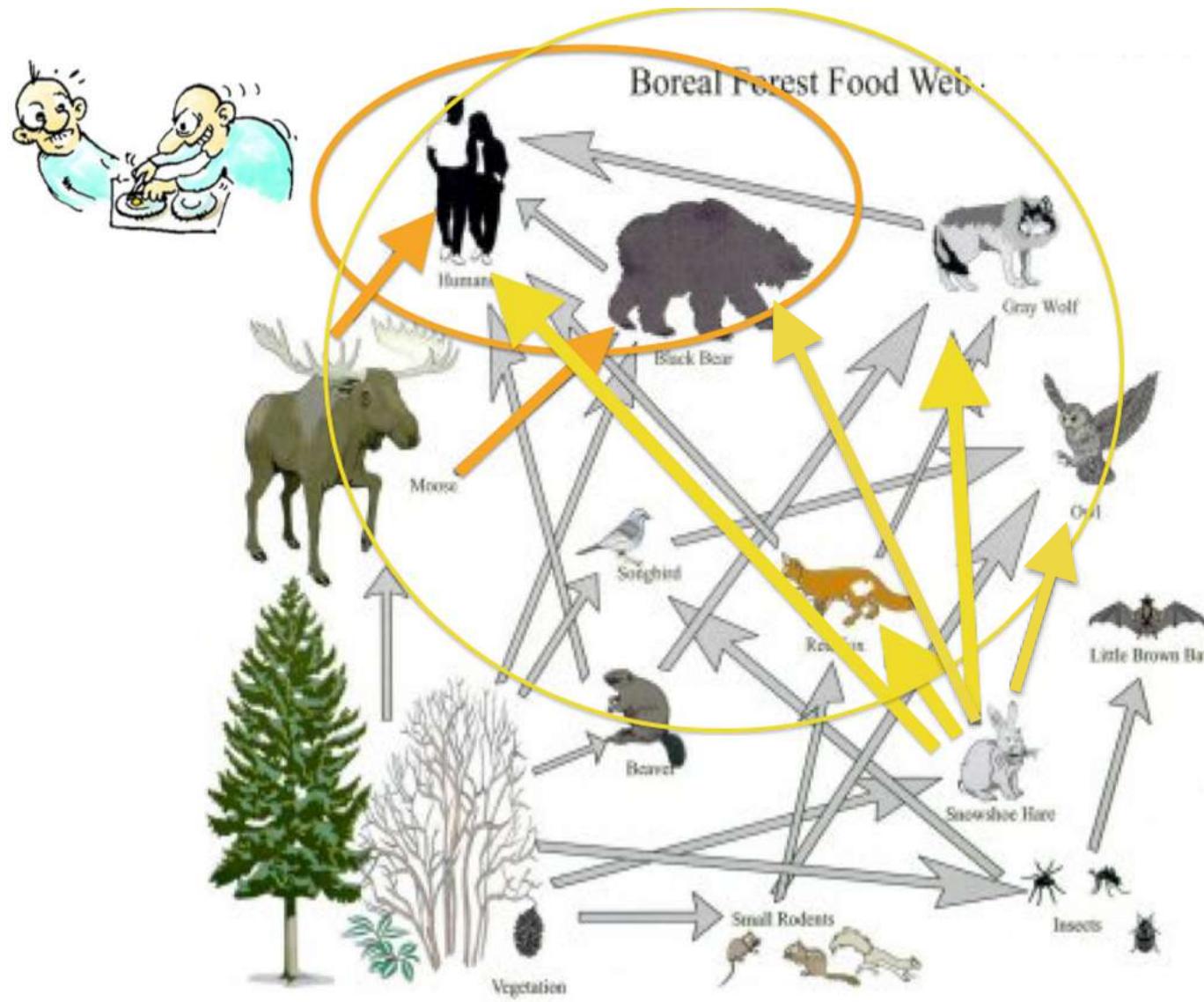
Evolutionary systems, theories of living systems and theories of social systems



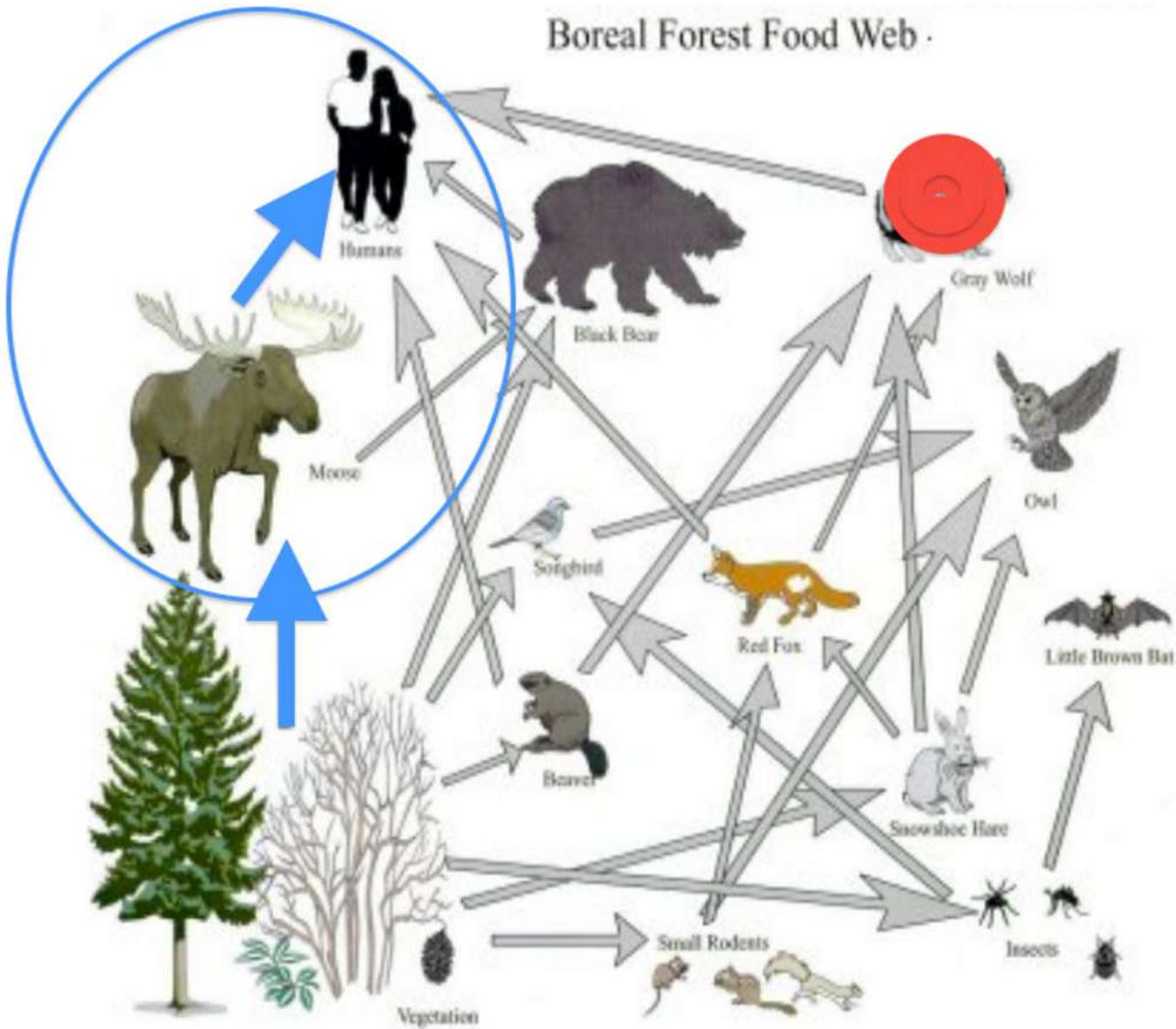
## Evolutionary systems, theories of living systems and theories of social systems

Boreal Forest Food Web

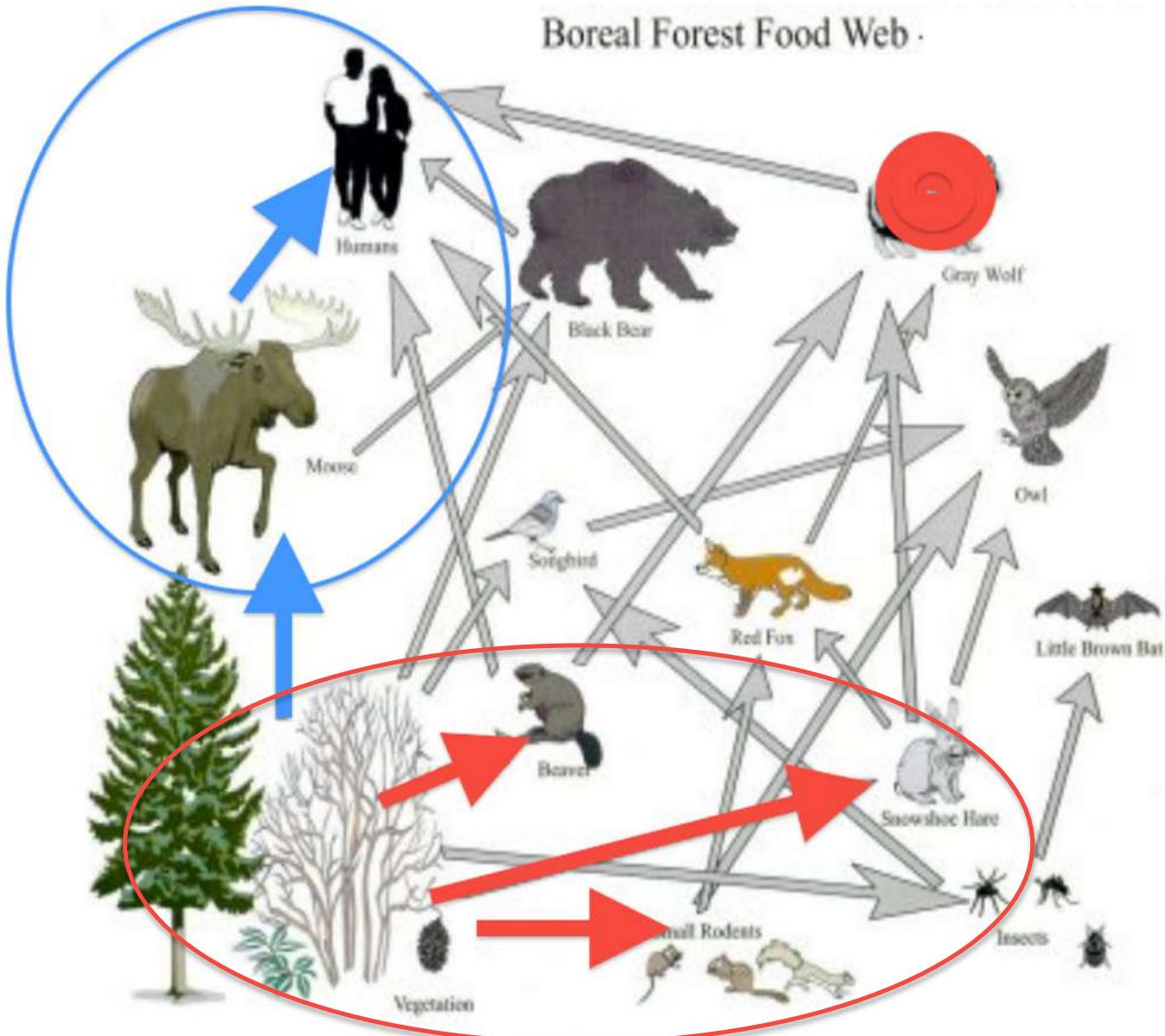




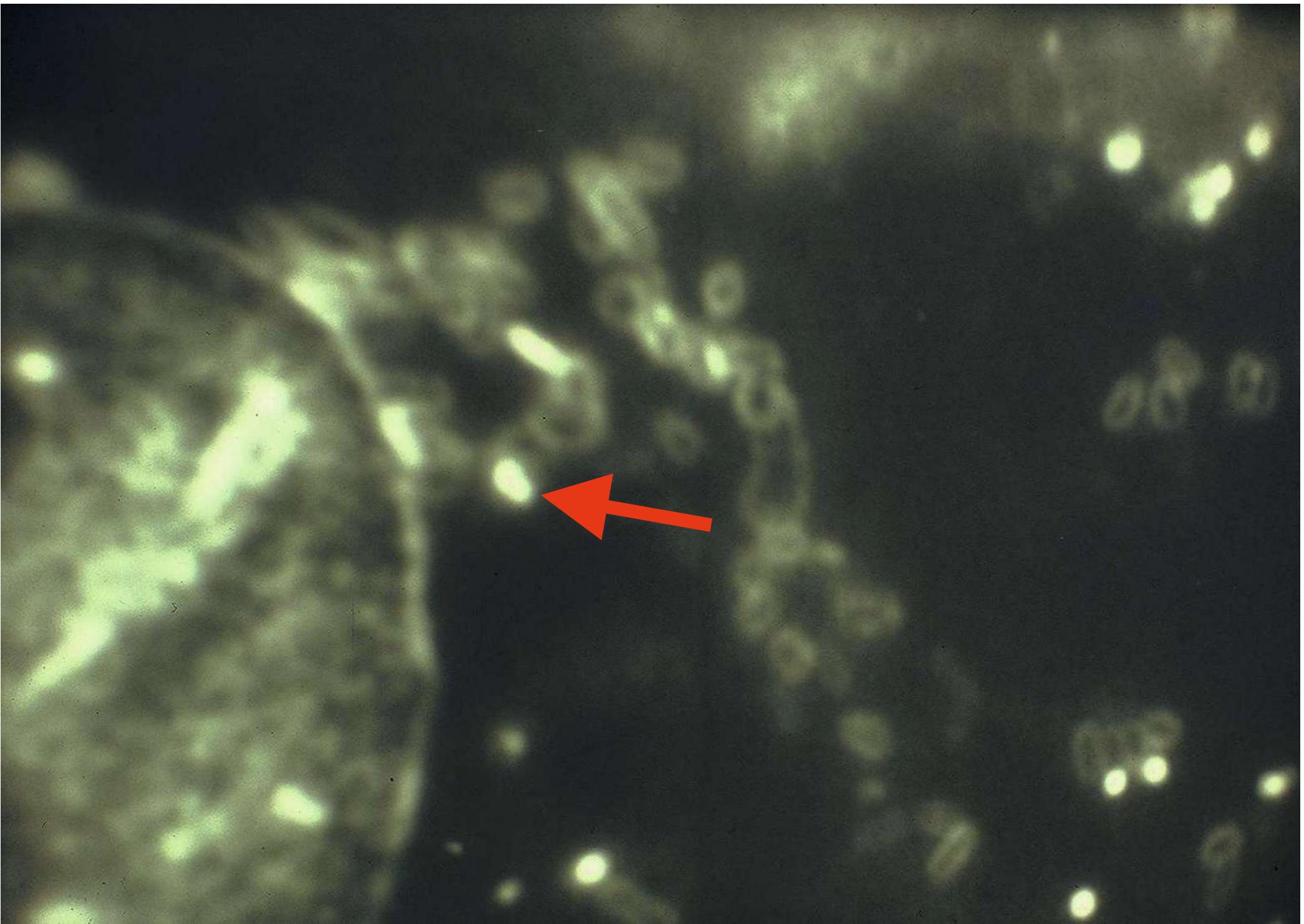
## Boreal Forest Food Web

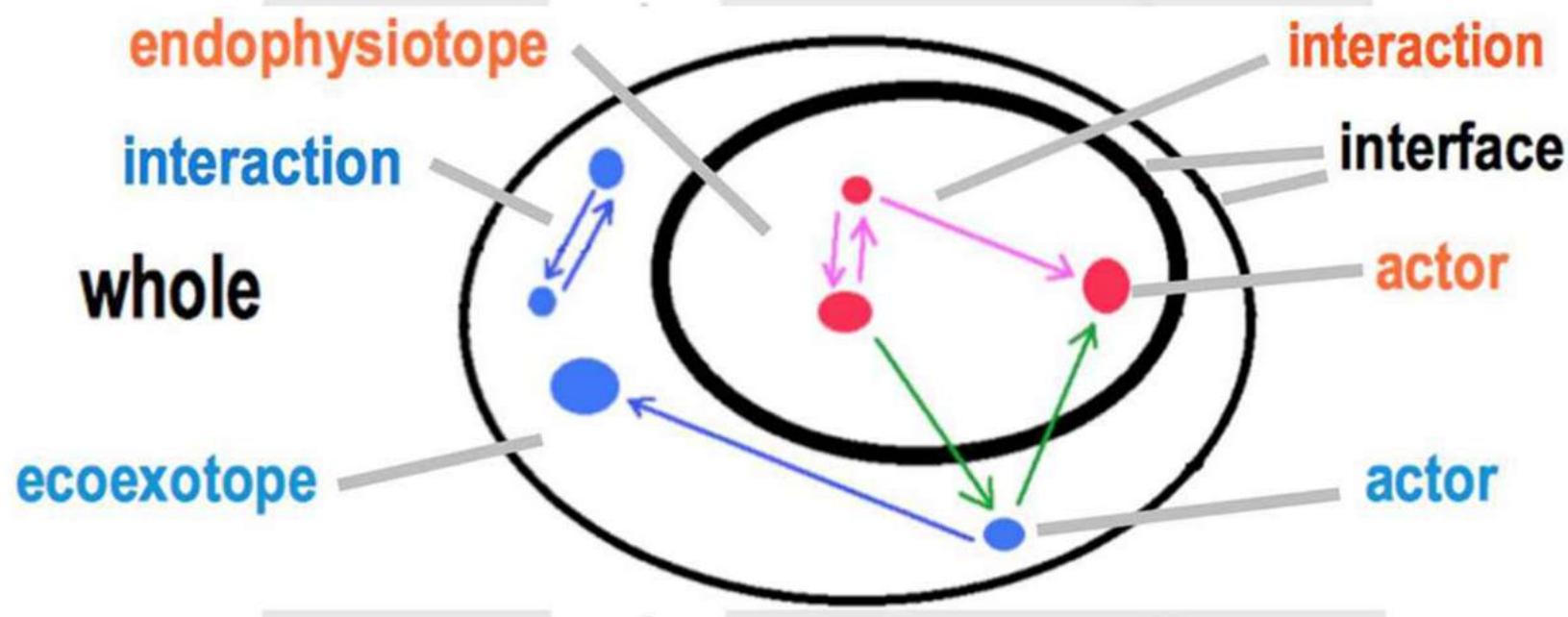


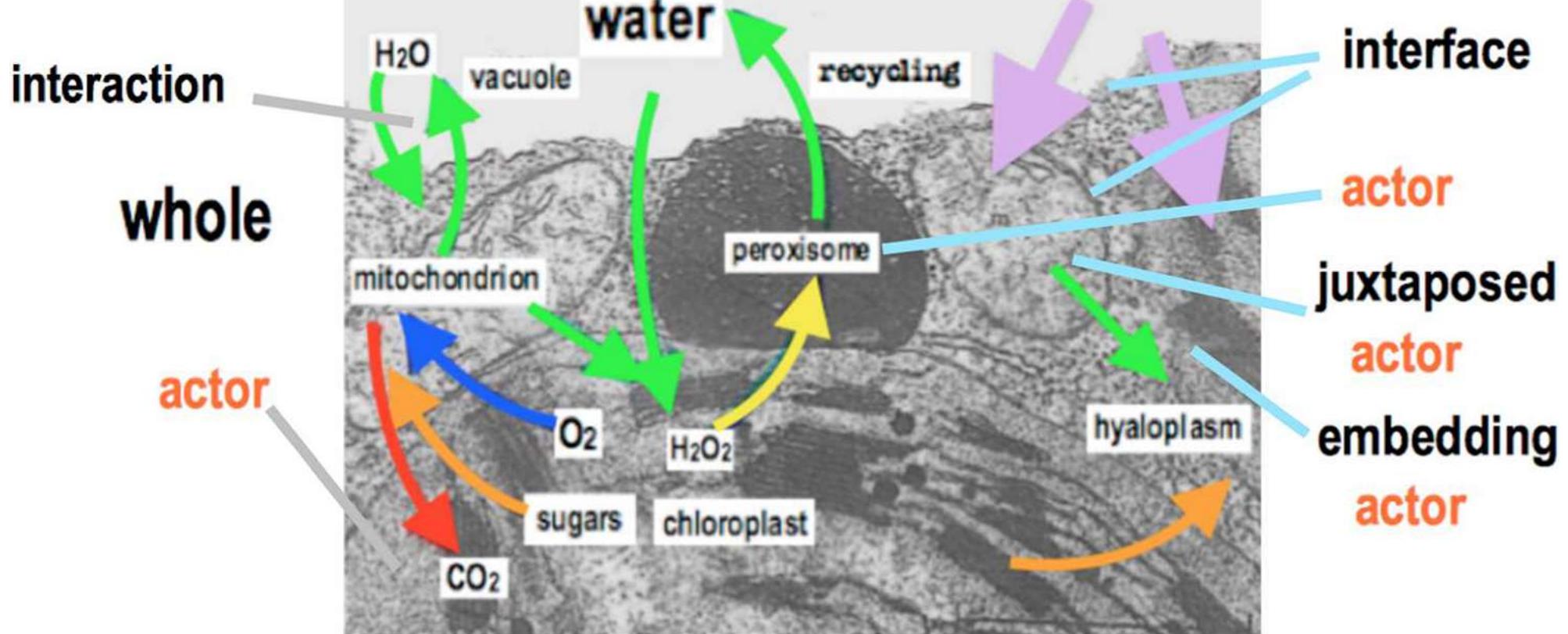
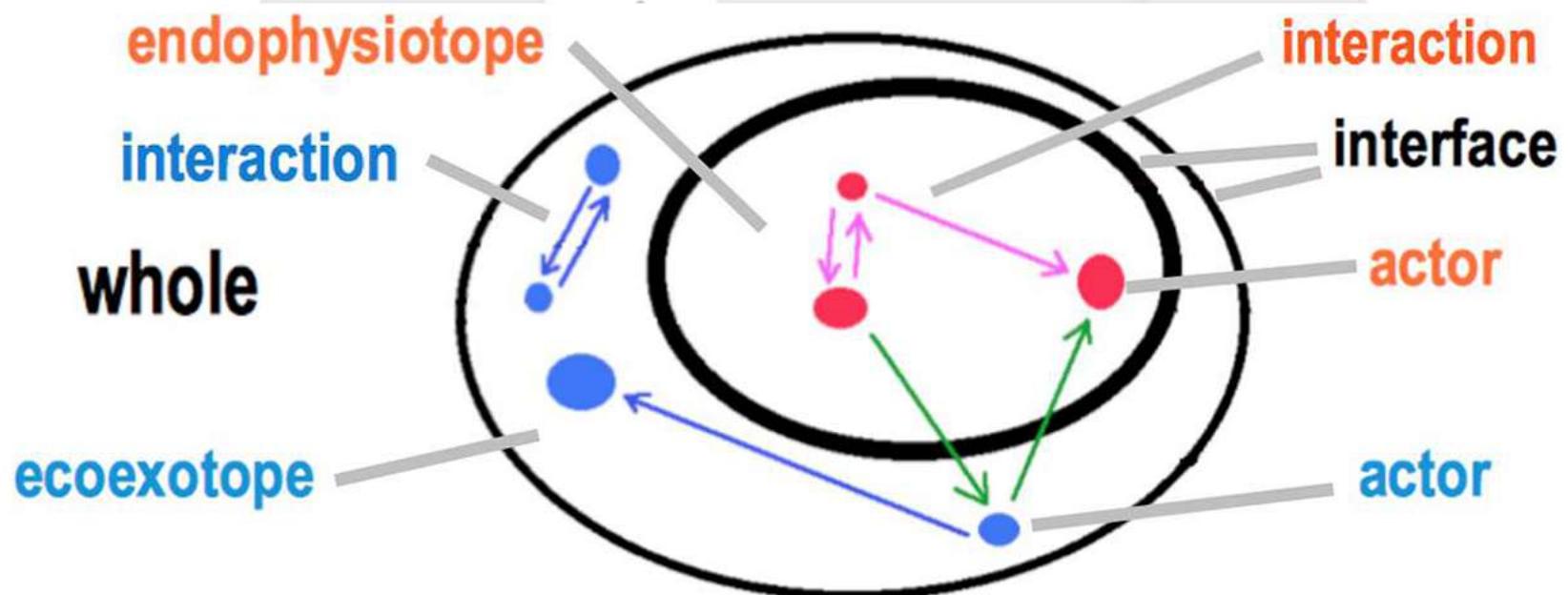
## Boreal Forest Food Web













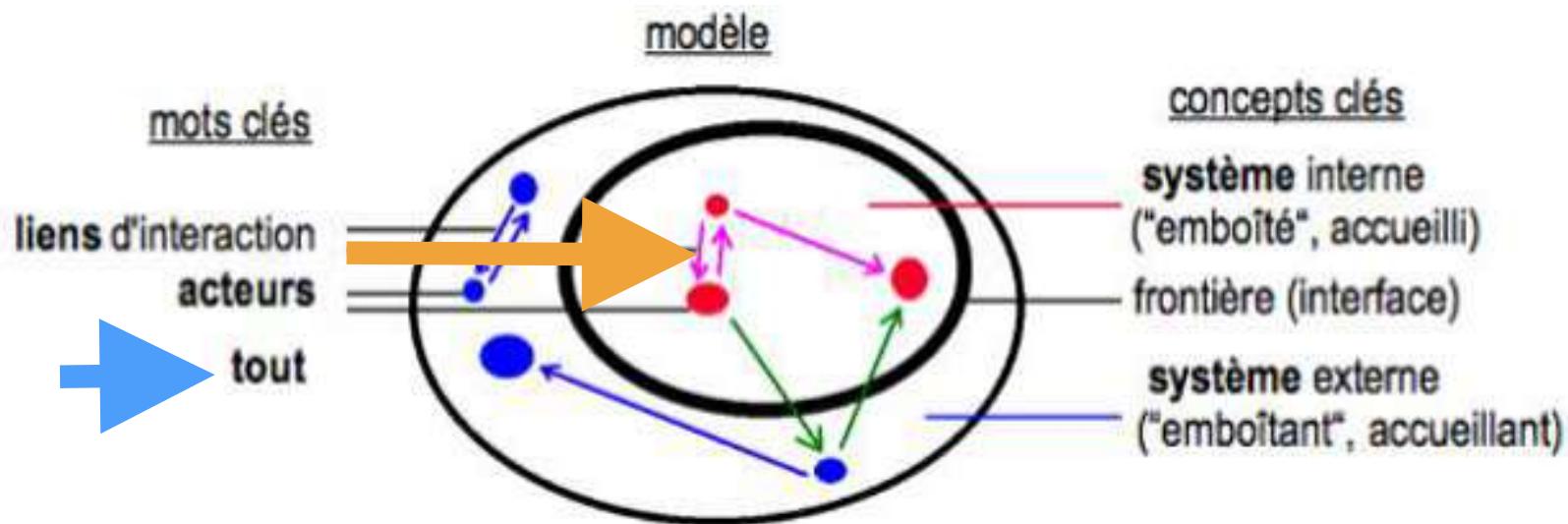
E PLURIBUS  
UNUM  
IN VARIETATE  
CONCORDIA

## AN ECOSYSTEM of ORGANISMS

UNUS PRO OMNIBUS  
OMNES PRO UNO

UN POUR TOUS  
TOUS POUR UN

**La croissance, en masse puis en nombre,  
est durable  
tant qu'elle est soutenable pour chaque partenaire  
et soutenue par chaque partenaire**

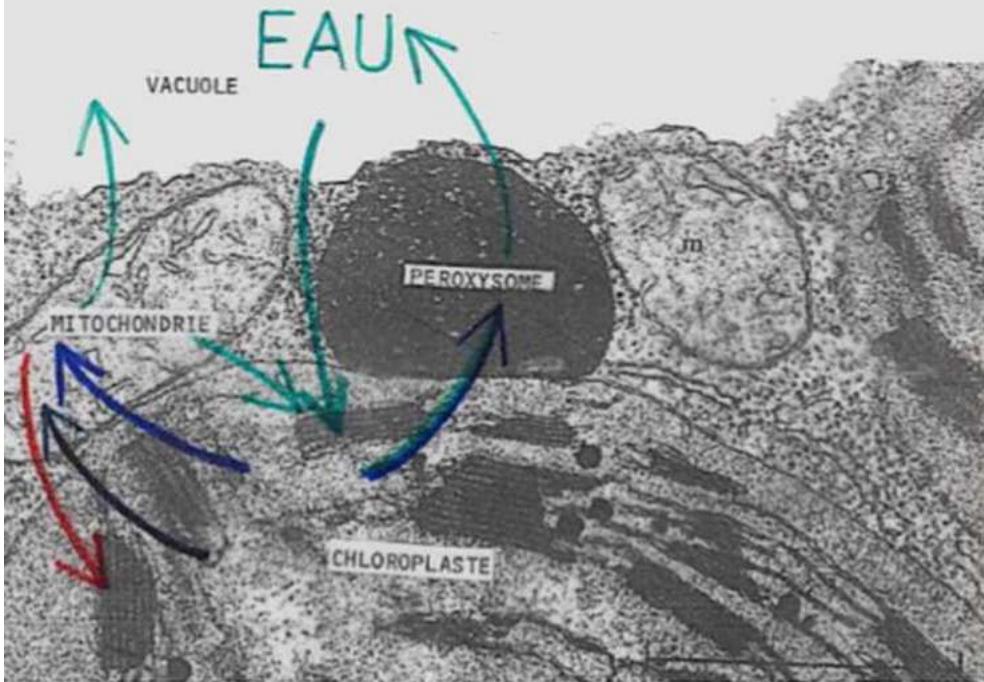


## Pea Leaf Dividing Chloroplast



fine art  
america

Un pour tous, tous pour un



Atelier MCX20  
Ingénierie des Systèmes Sanitaires & Sociaux  
11 mai 2001, Arcachon

Sciences Biologiques &  
Sciences Sanitaires et Sociales,  
Faculté des Sciences,  
Université de Pau & des Pays de l'Adour,  
avenue de l'Université, 64000 PAU, France,

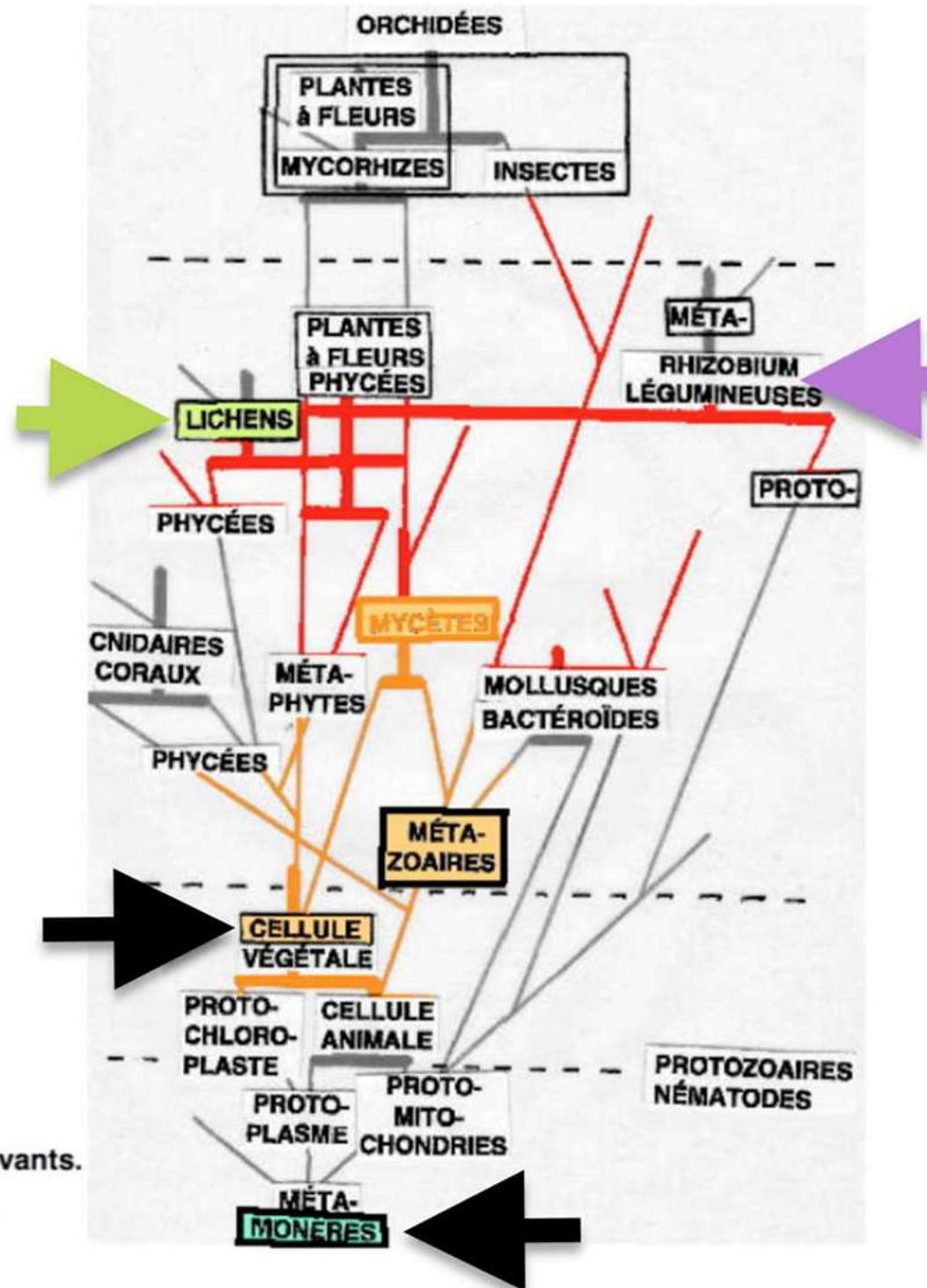


AFCSET, Andé, 17 et 18 mai 2003  
"Intégration" dans les systèmes biologiques, sociaux, techniques, culturels.

Organisation, intégration et espace-temps des systèmes vivants.

[pierre.bricage@univ-pau.fr](mailto:pierre.bricage@univ-pau.fr)

Sciences Biologiques & Sciences Sanitaires et Sociales, Faculté des Sciences,  
Université de Pau et des Pays de l'Adour, avenue de l'Université 64000 PAU















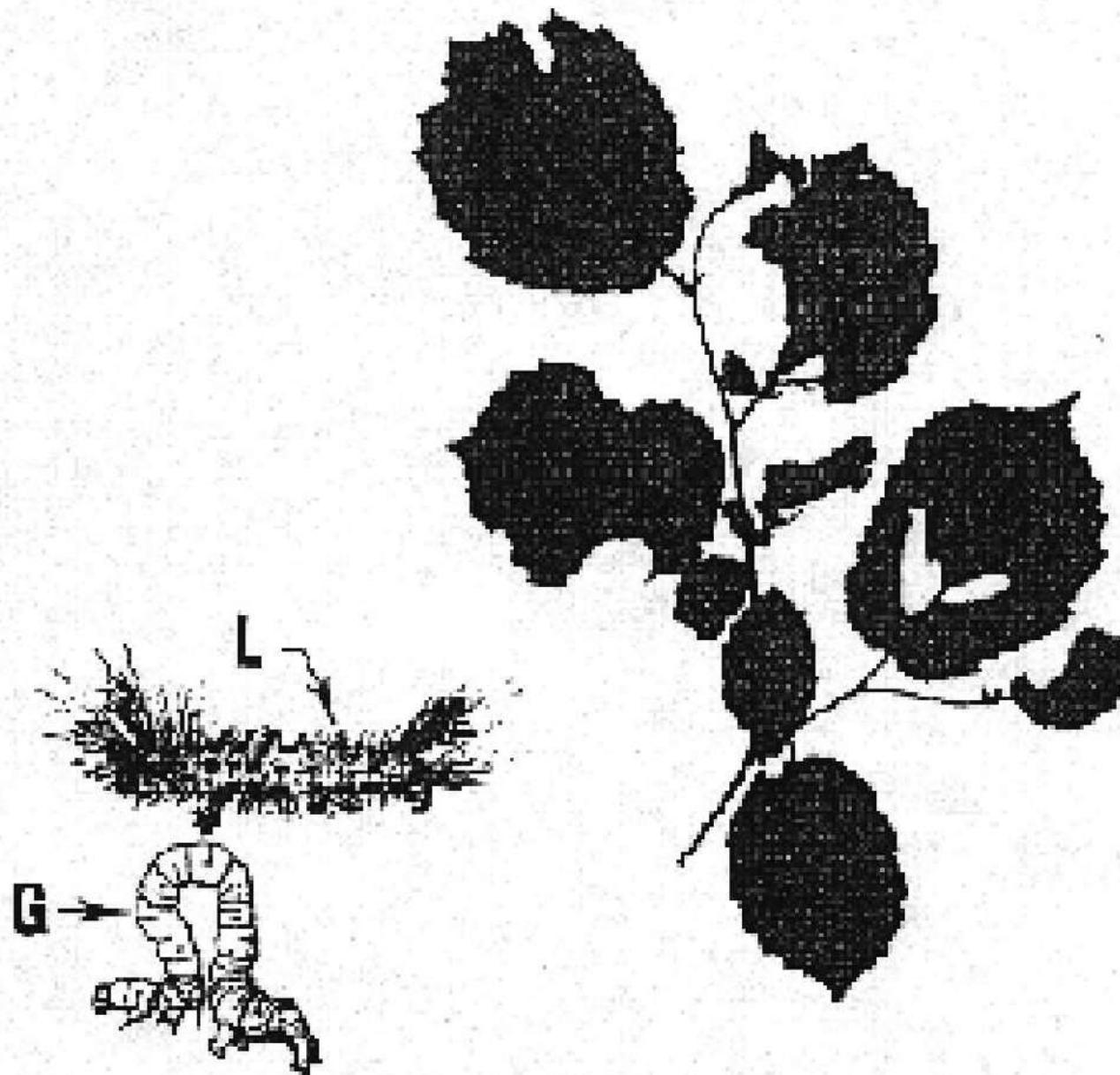
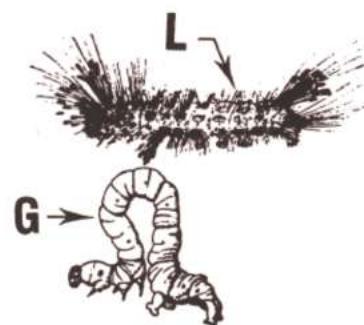
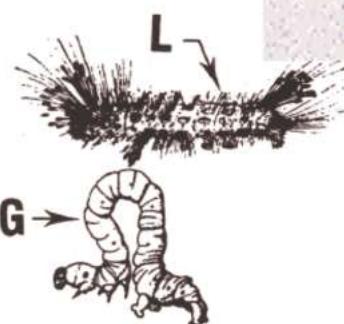
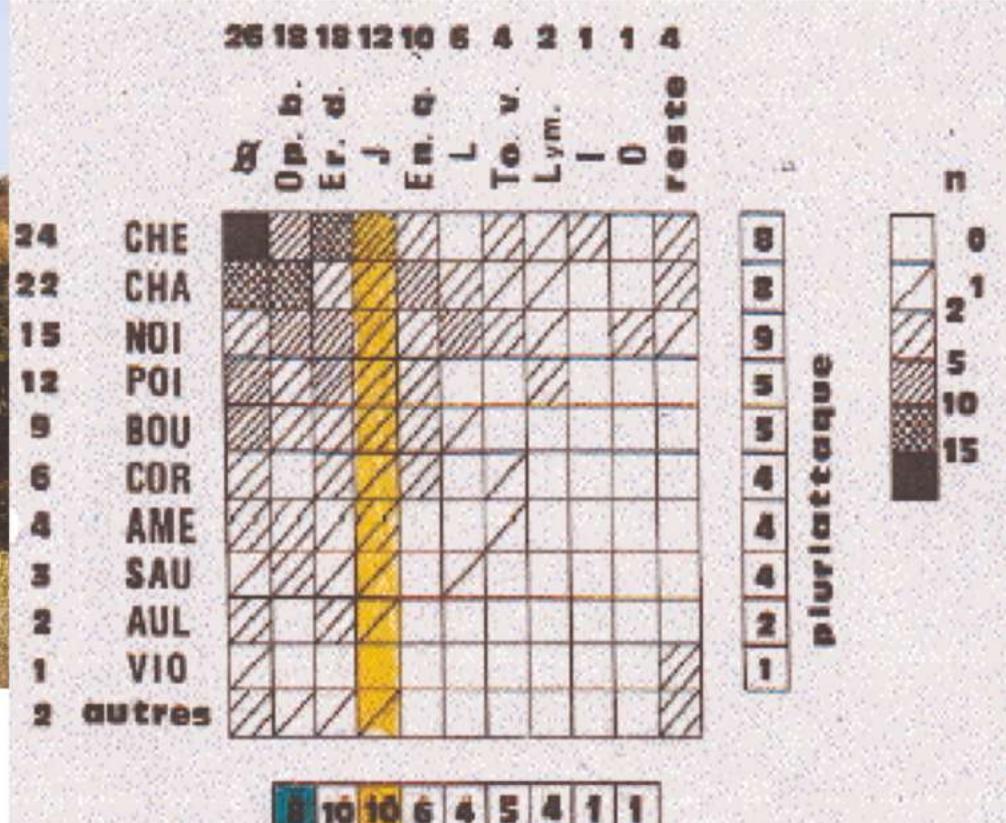


Figure 1. Exemple de ravageurs et d'aspect des ravages sur le noisetier.  
Chenilles (x2): G chenille serpentueuse d'un Geometridae (Ennomos quercinaria Hufnagel); L chenille à poils urticants d'un Lymantriidae (Orgyia antiqua L.) (d'après: Carter & Hargreaves, 1986; Rovai, Sevral à Juquet, 1986); aspect des ravages (x1/4): rameau de noisetier commun ou coudurier (Corylus avellana L.).





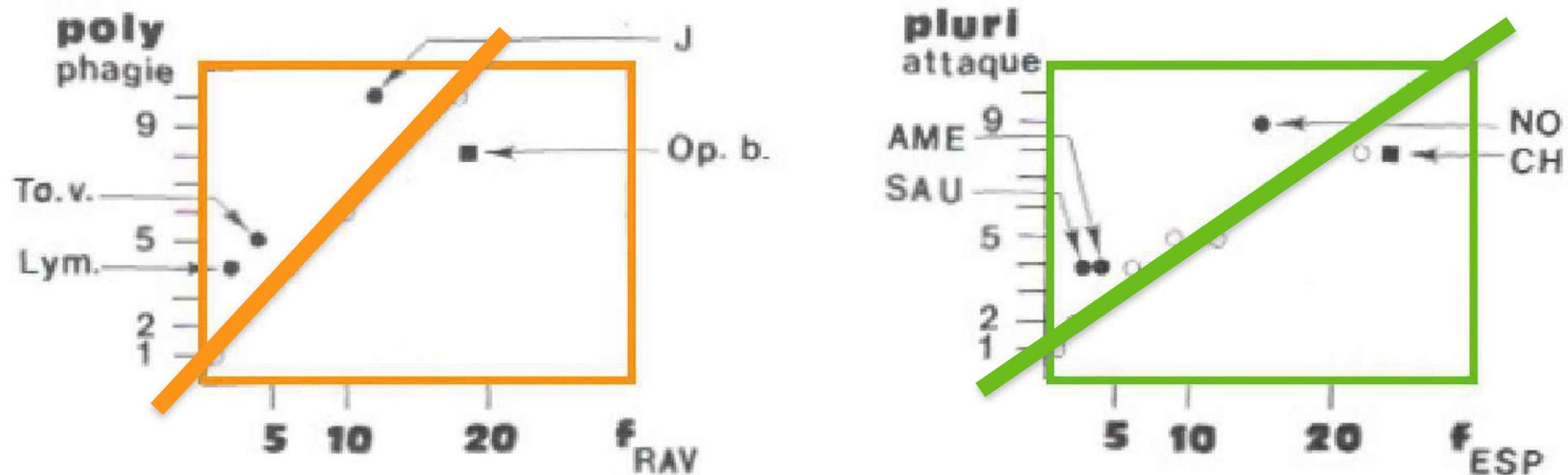
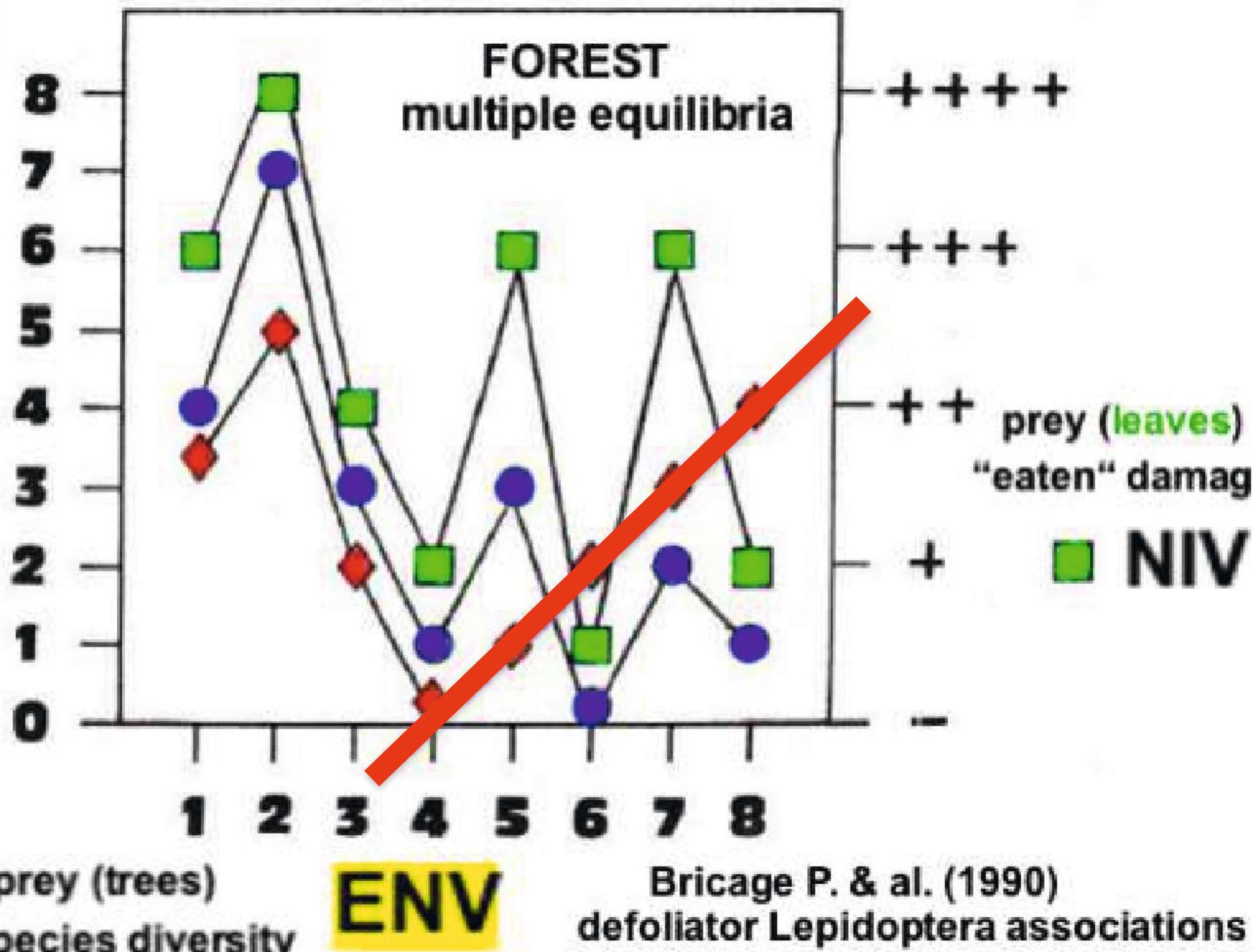


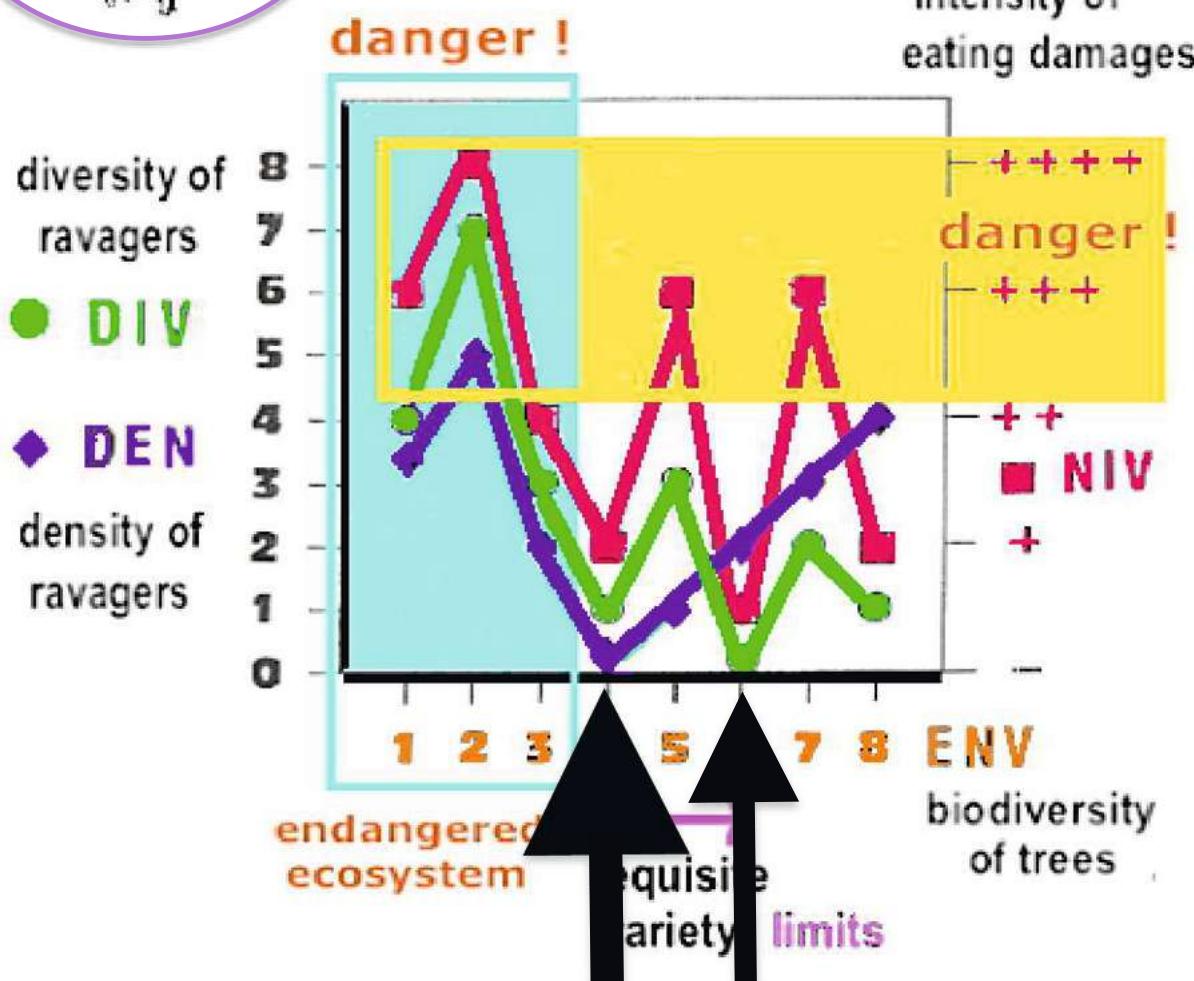
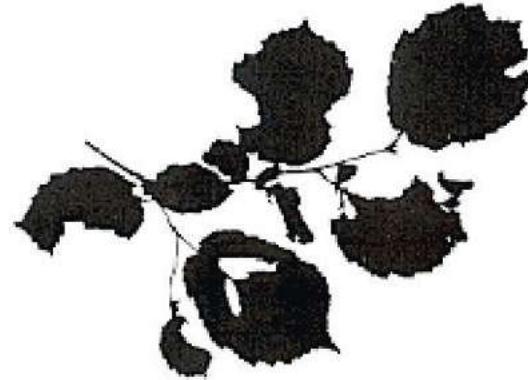
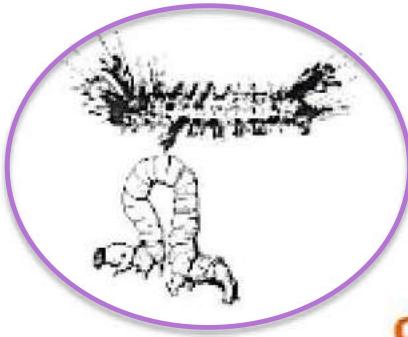
Figure 2. Polyphagie, pluri-attaque et fréquences des ravageurs et des feuilllus.  
 $f_{RAV}$  fréquence d'une espèce de ravageurs en %,  $f_{ESP}$  fréquence d'une espèce de feuilllus en %, polyphagie et pluriattaque (calculées selon figure 1);  
 chaque symbole du plan graphique représente au moins une relation feuilllu-ravageur, les relations sont rapportées aux fréquences relatives et mettent en évidence des situations de polyphagie ou de pluriattaque non aléatoires (en noir) ou aléatoires (linéairement proportionnelles aux fréquences) en blanc;  
 ravageurs: J, Lym, To. v. espèces plus polyphages, Op. b. espèce moins polyphage; feuilllus: AME, NOI, SAU espèces plus attaquées, CH espèce moins attaquée (voir figure 1)

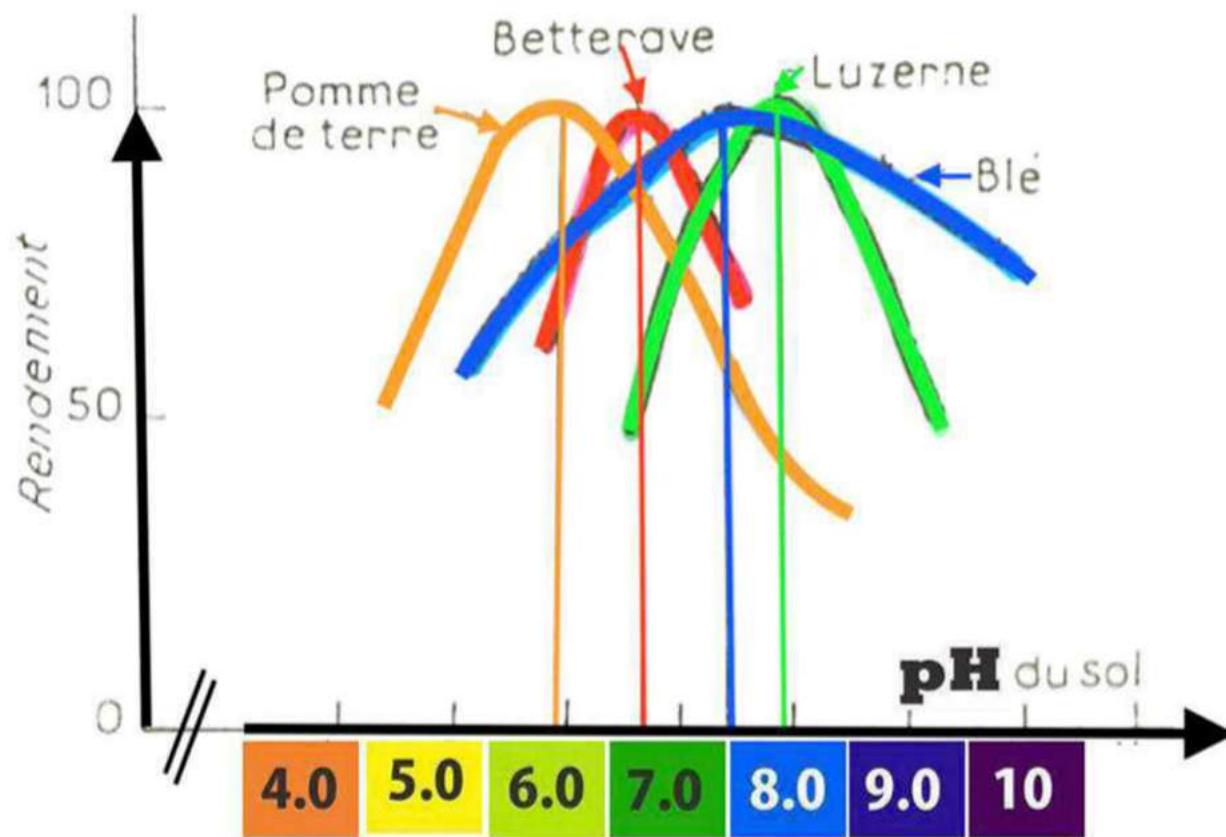
**predator species diversity**

- DIV
- ◆ DEN

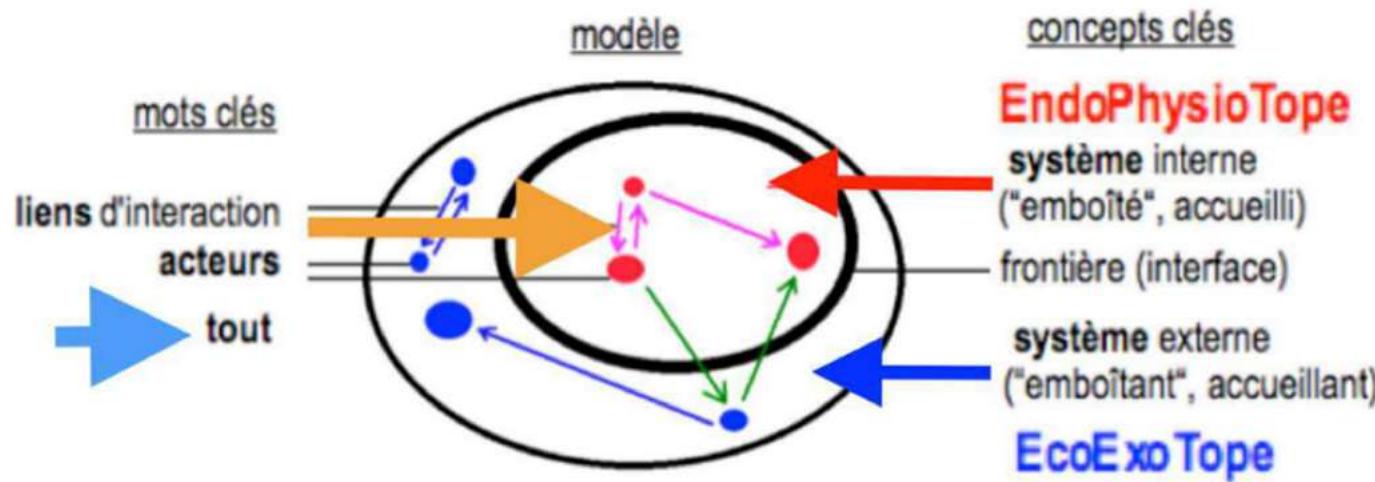
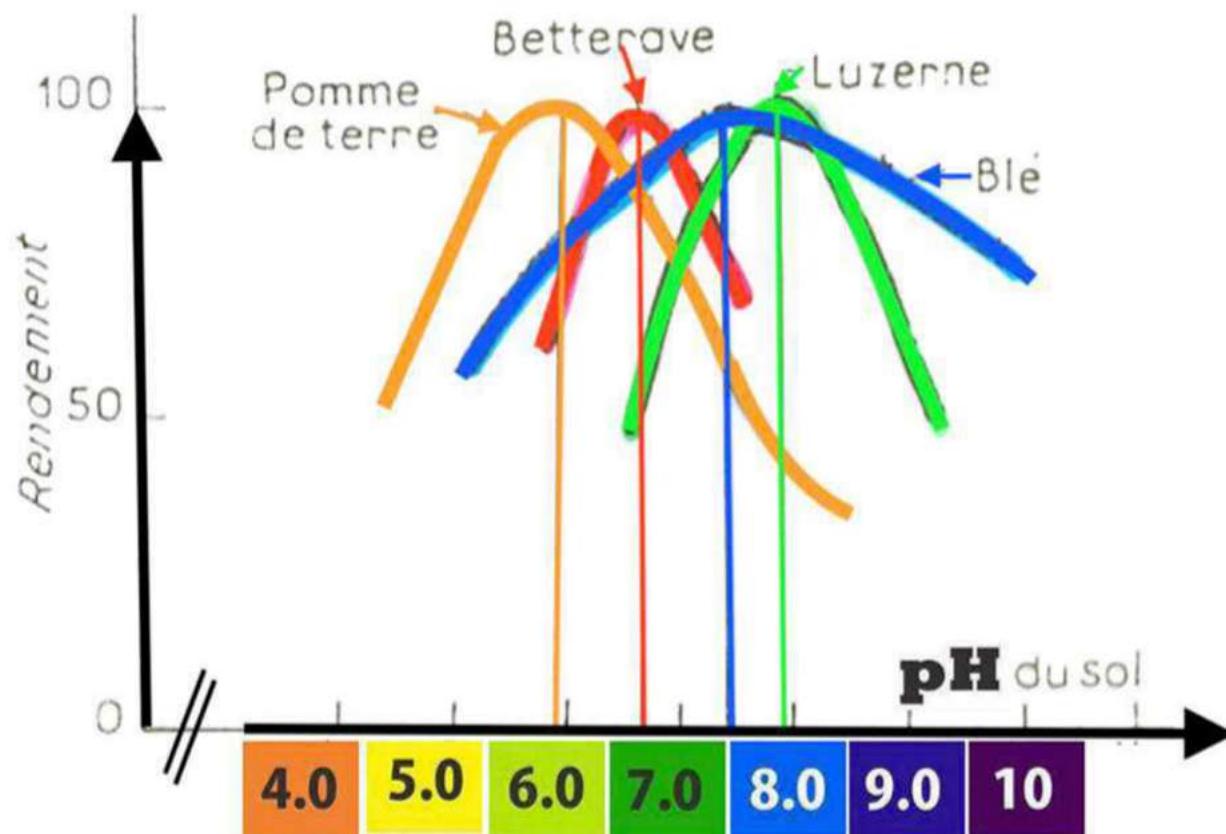
**predator density (butterfly grubs)**

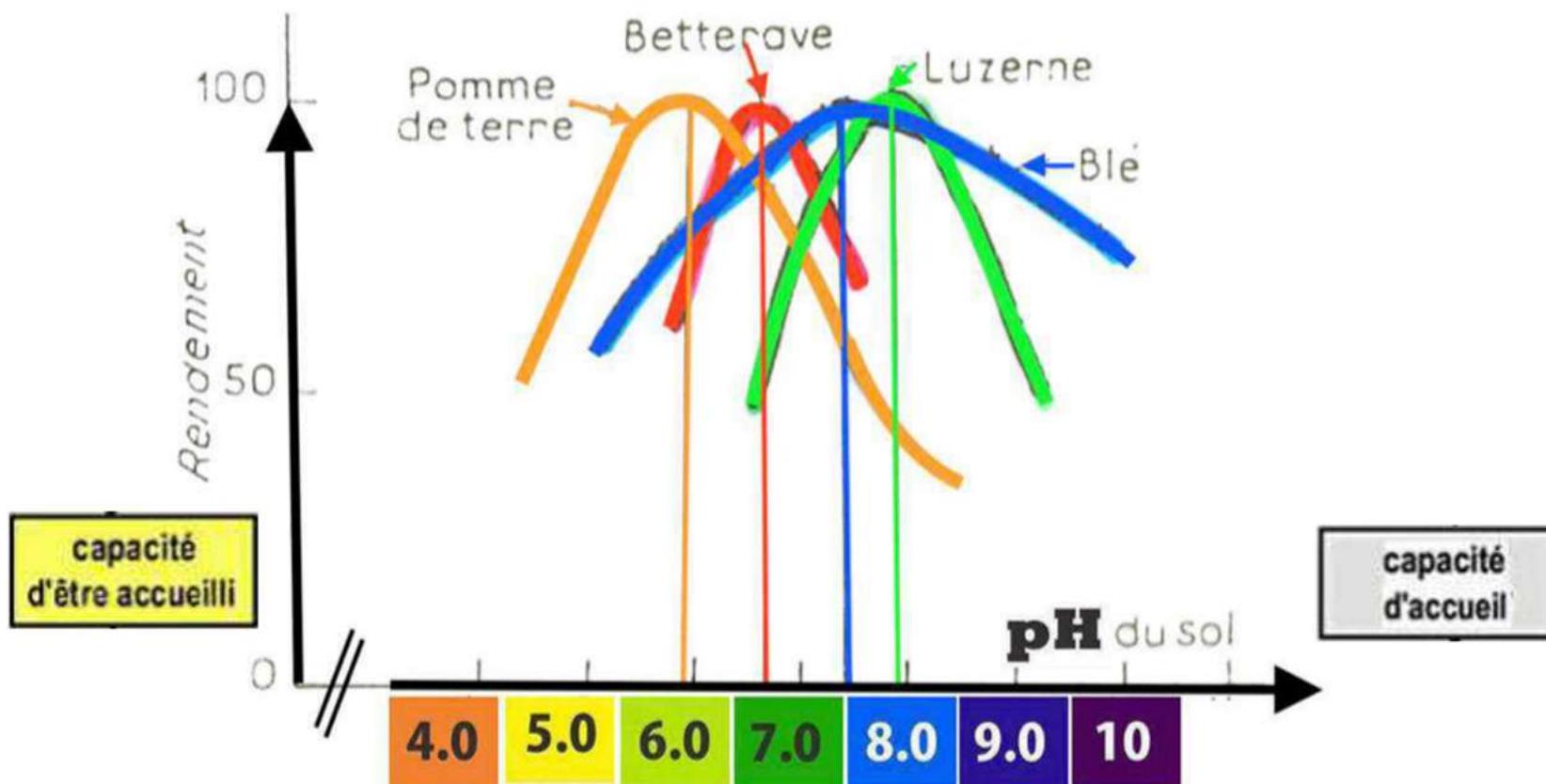




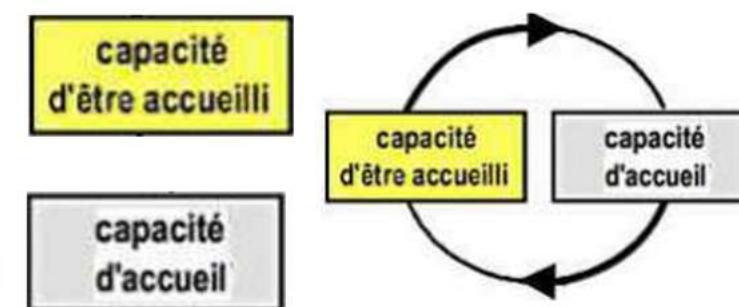
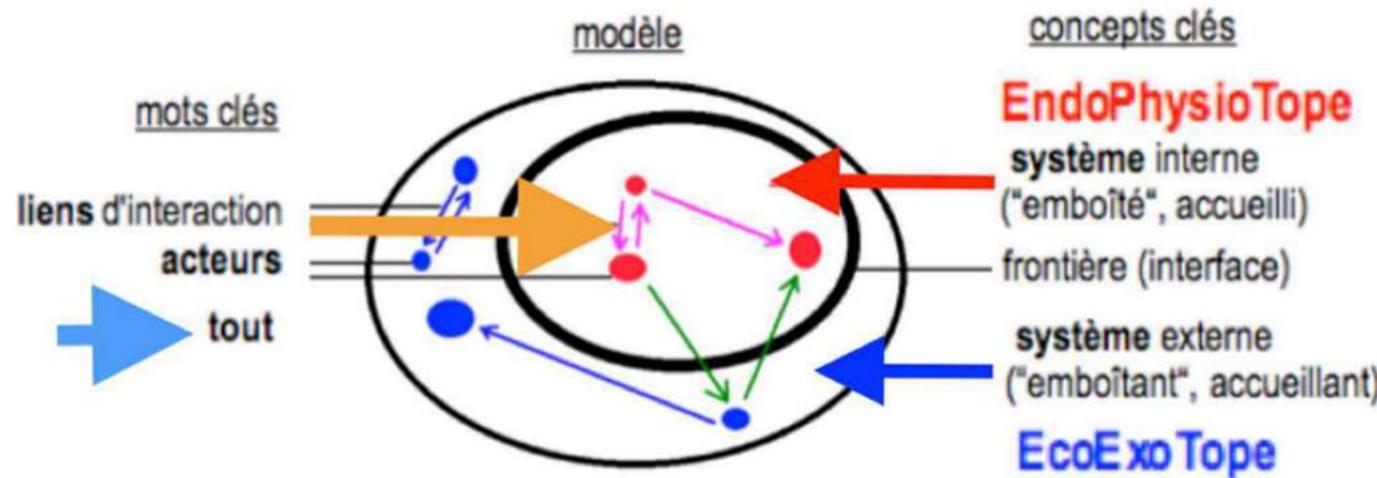


**pH CHART**  
 $[H^+] = 10 - pH$



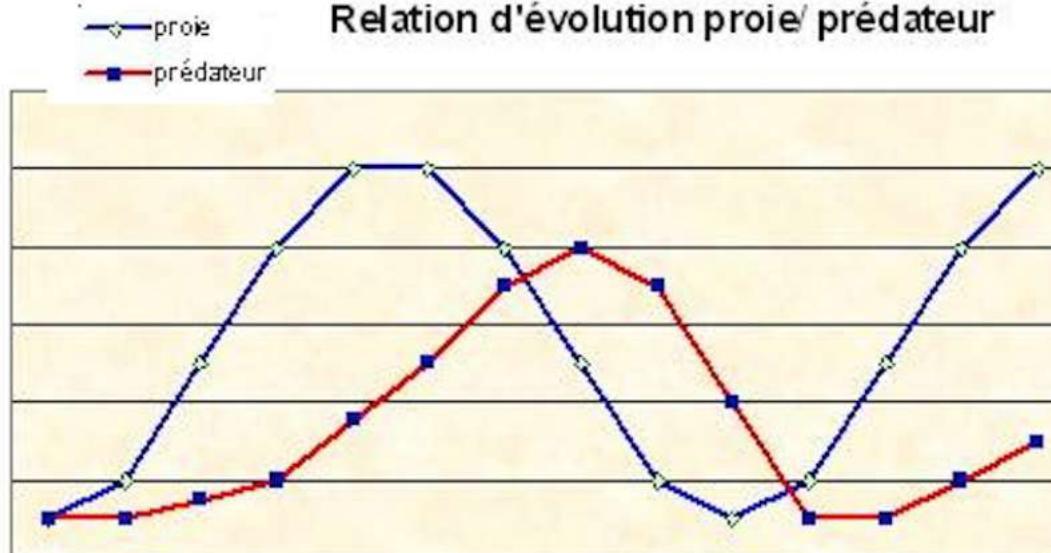


**pH CHART**  
 $[H^+] = 10 - pH$





### Relation d'évolution proie/ prédateur

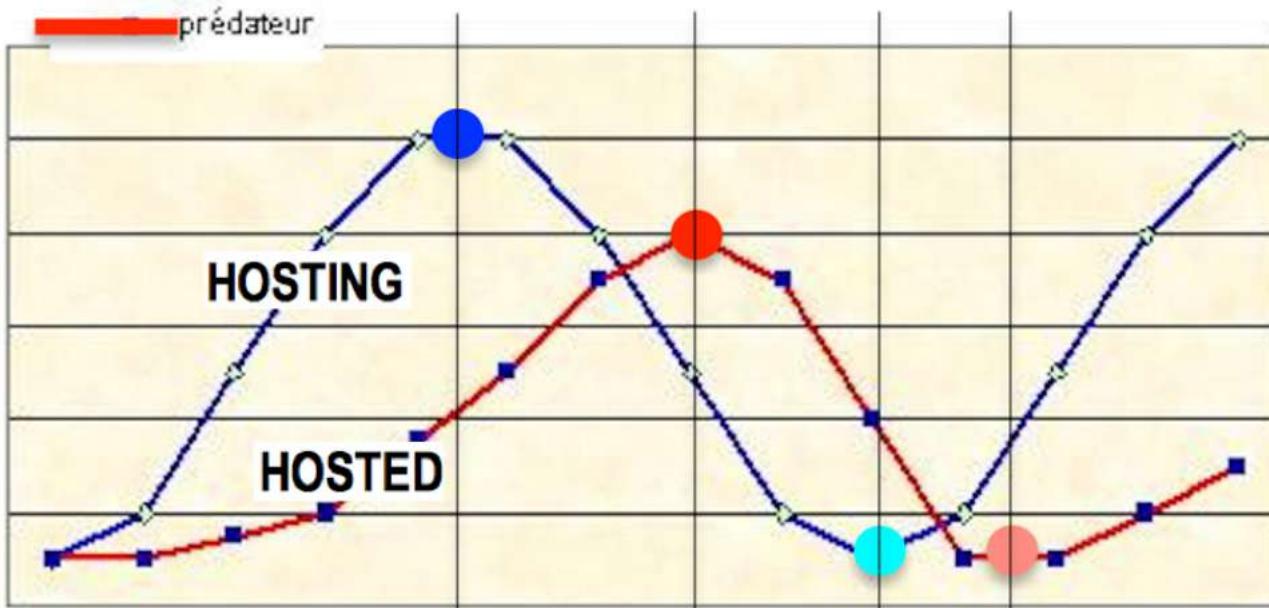




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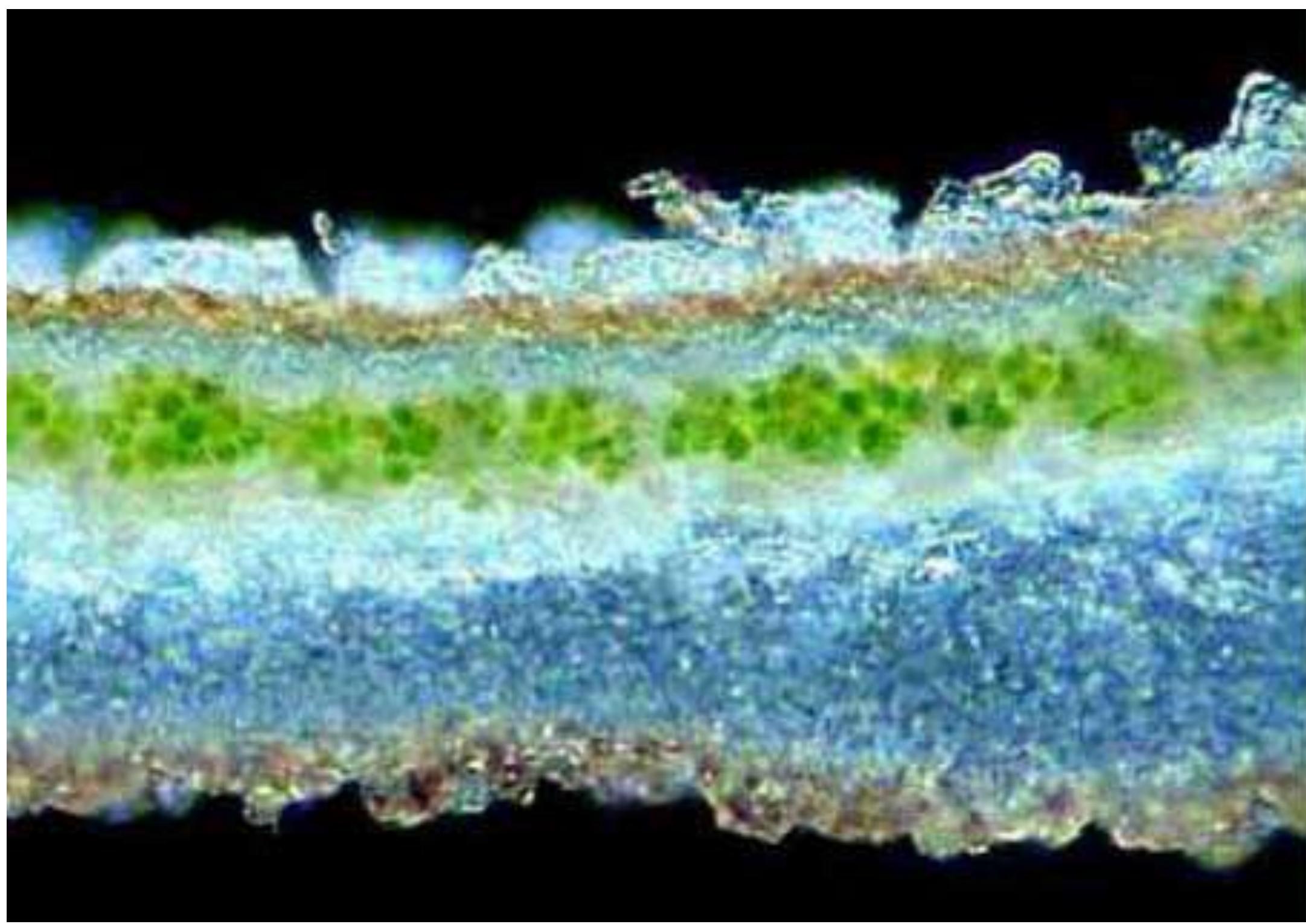
proie

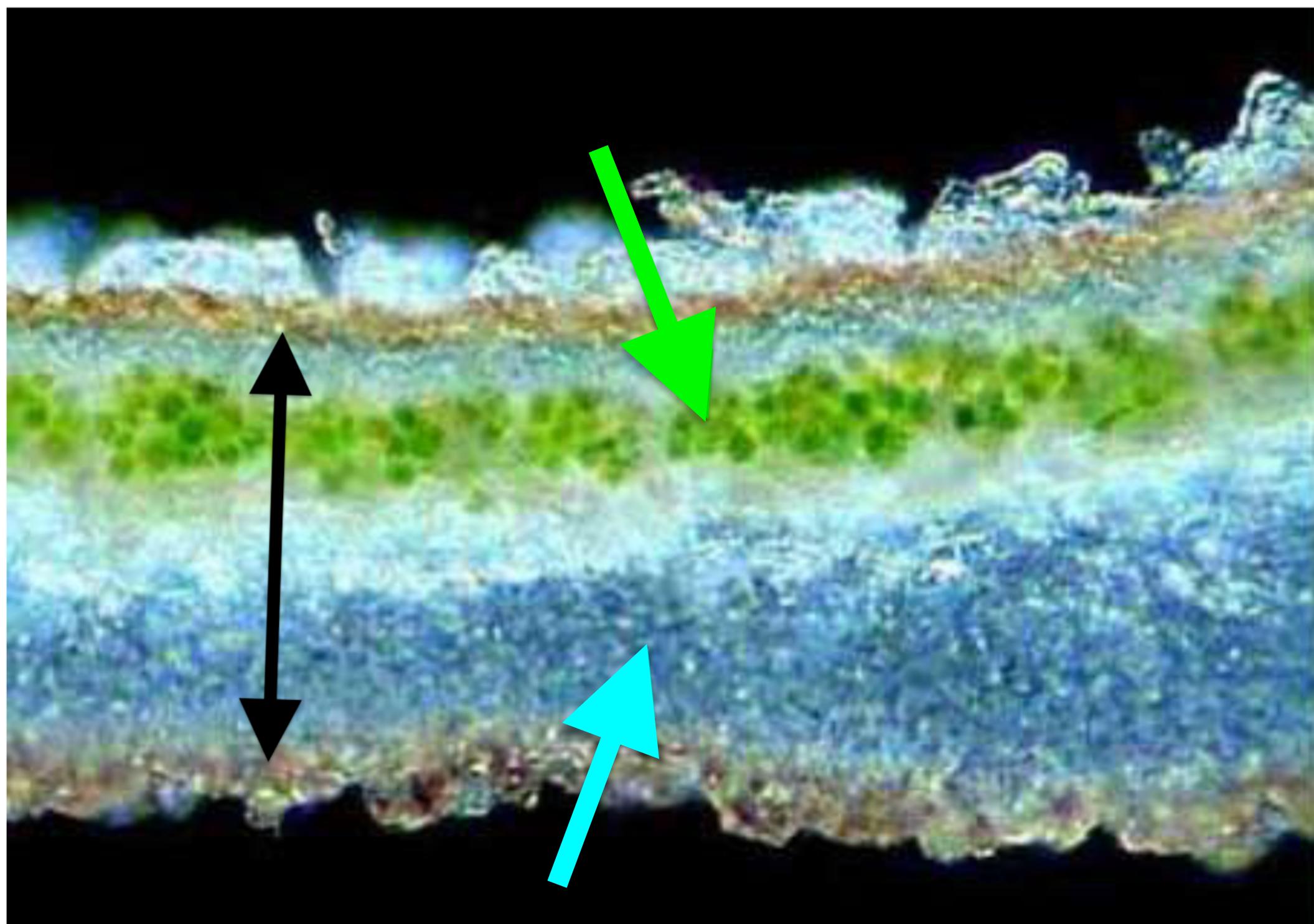
prédateur

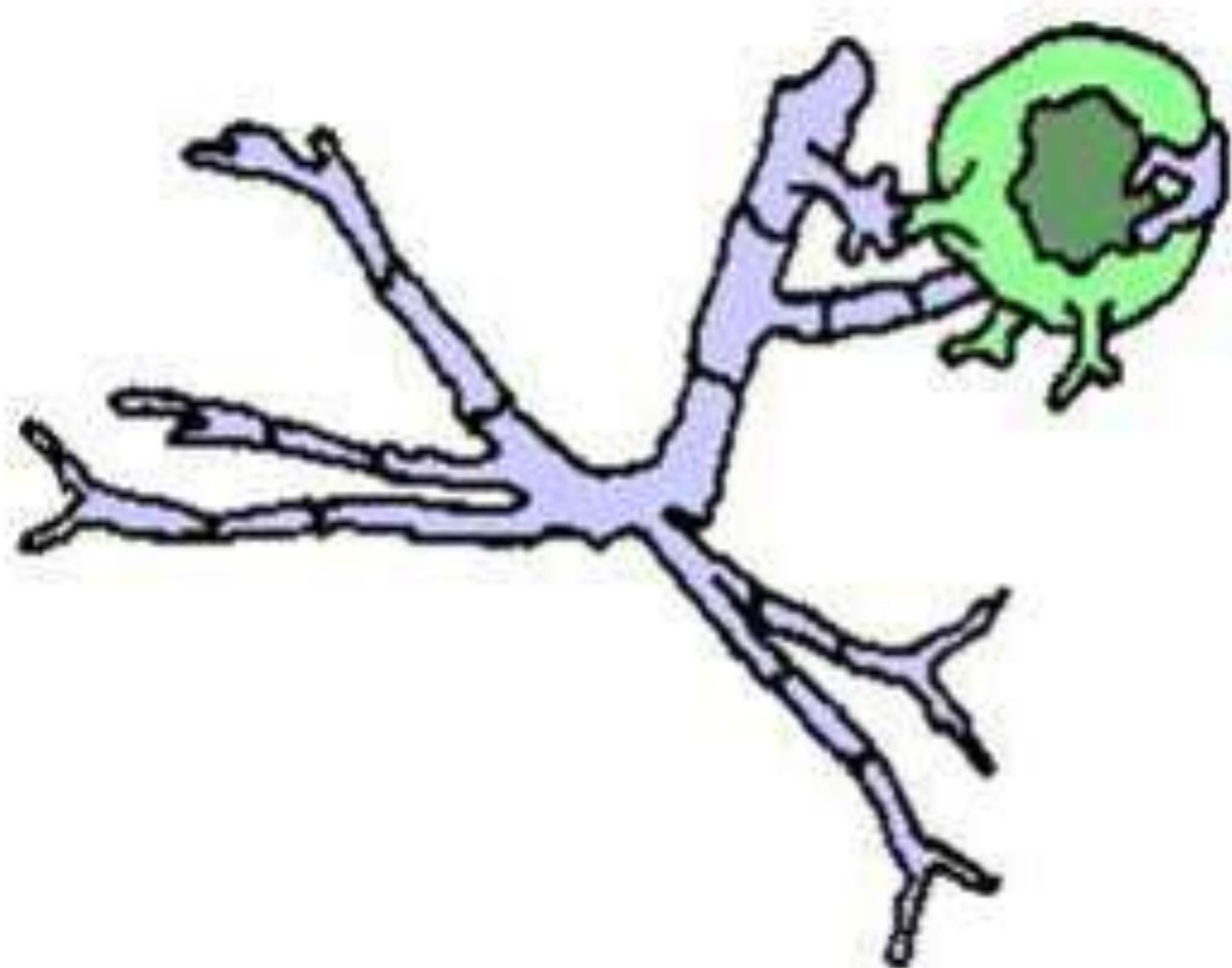


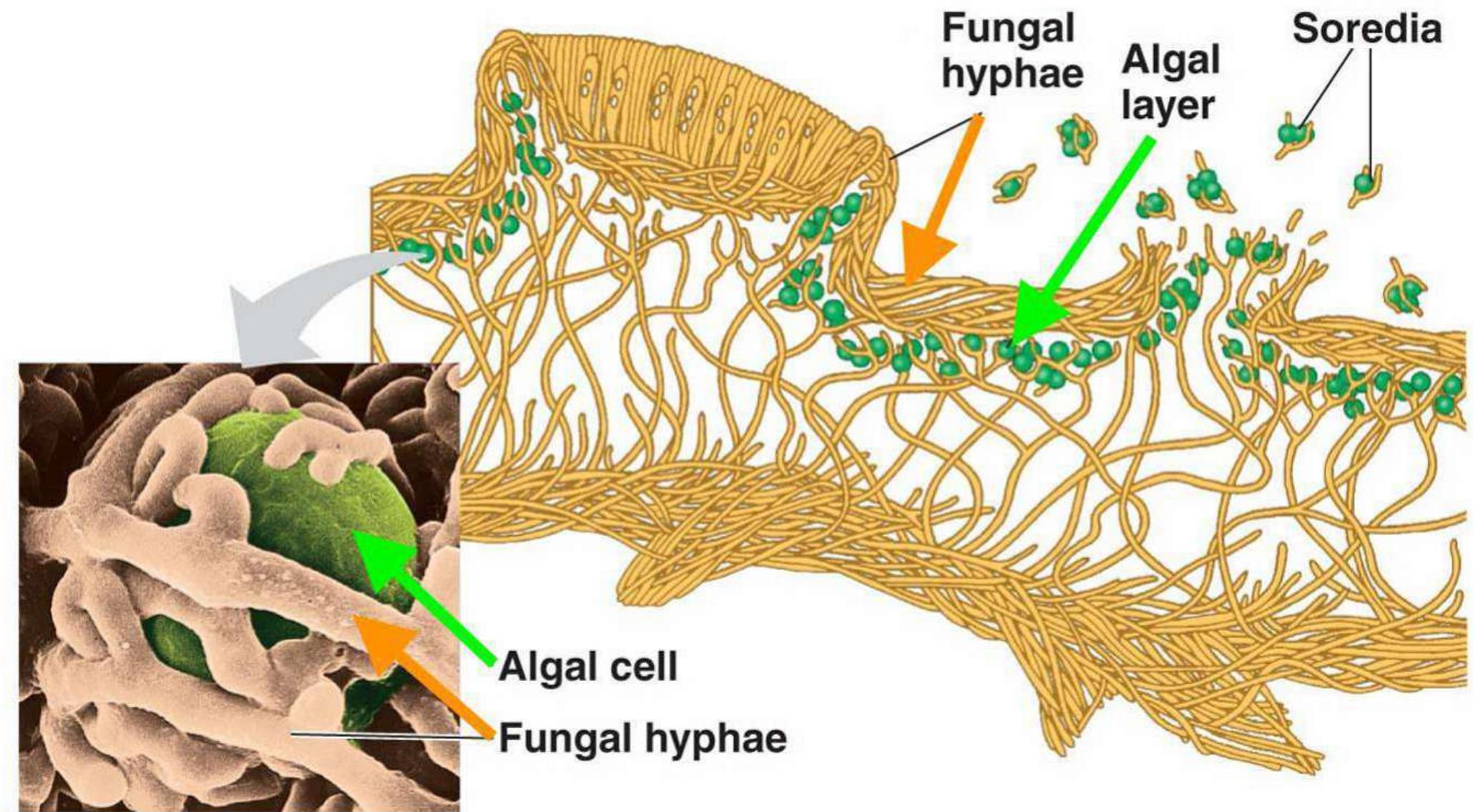


Crustose Ophioparma lichen. There are 13,500 species of lichen and they dominate 7 percent of the Earth's surface. Matthew P. Nelsen, Field Museum









**LICHEN : le TOUT**

**Les PARTIES :** champignon, algue  
(bactérie)

**SURVIVRE :** manger & ne pas être mangé

AVANTAGES pour l'un  
INCONVÉNIENTS pour l'autre  
et réciproquement

Pour que l'UN SURVIVE,  
il faut d'abord  
que l'AUTRE SURVIVE.

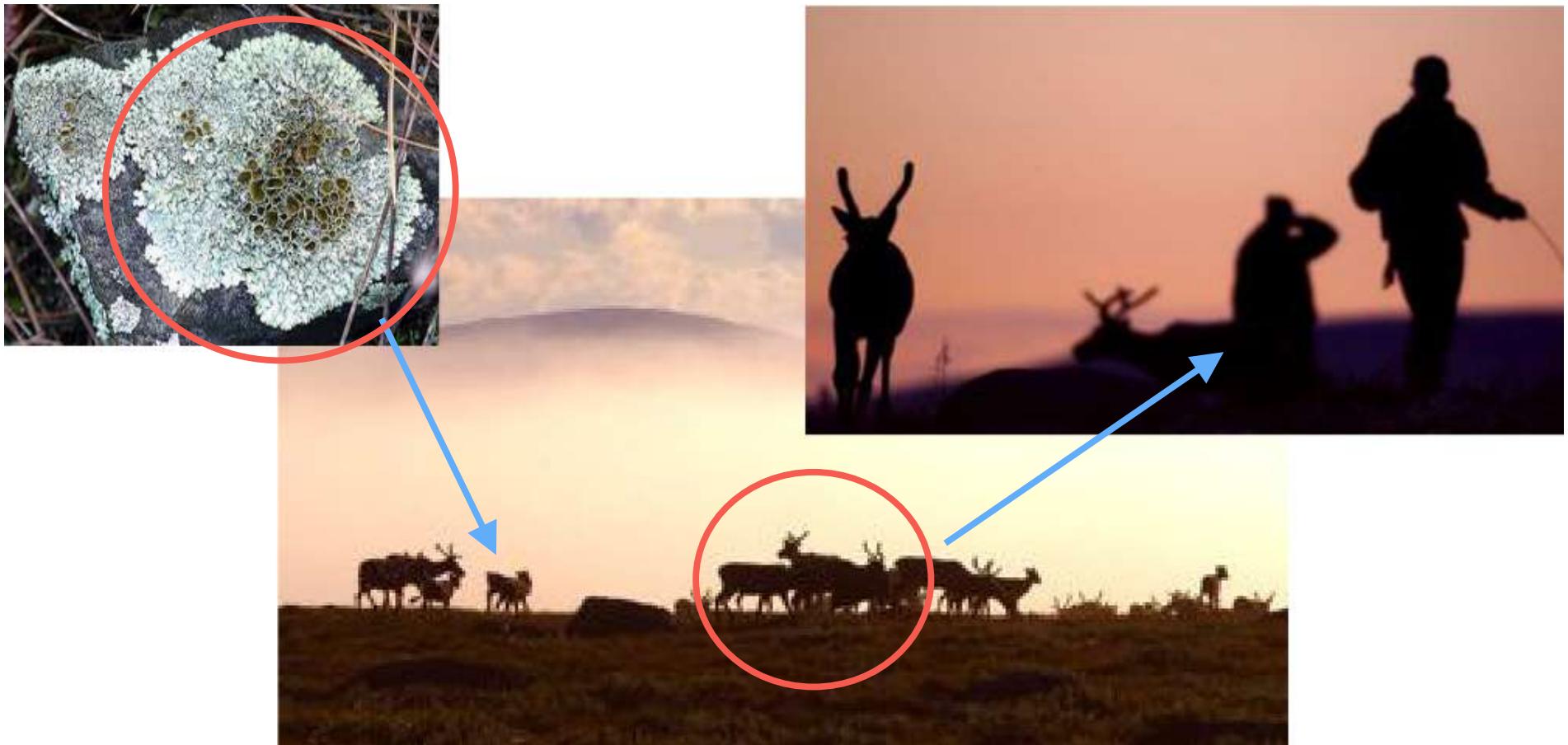
La CROISSANCE de l'un est  
LIMITÉE par celle de l'autre  
et RÉCIPROQUEMENT.

perte simultanée  
par chaque partenaire  
de la capacité de détruire l'autre  
**MÉTAMORPHOSES**  
simultanées

**ÉMERGENCE : acides lichéniques**  
**LANGAGE NOUVEAU**  
**NOUVELLES FRONTIÈRES**  
**SURVIVRE & SE SURVIVRE :**  
bénéfice global

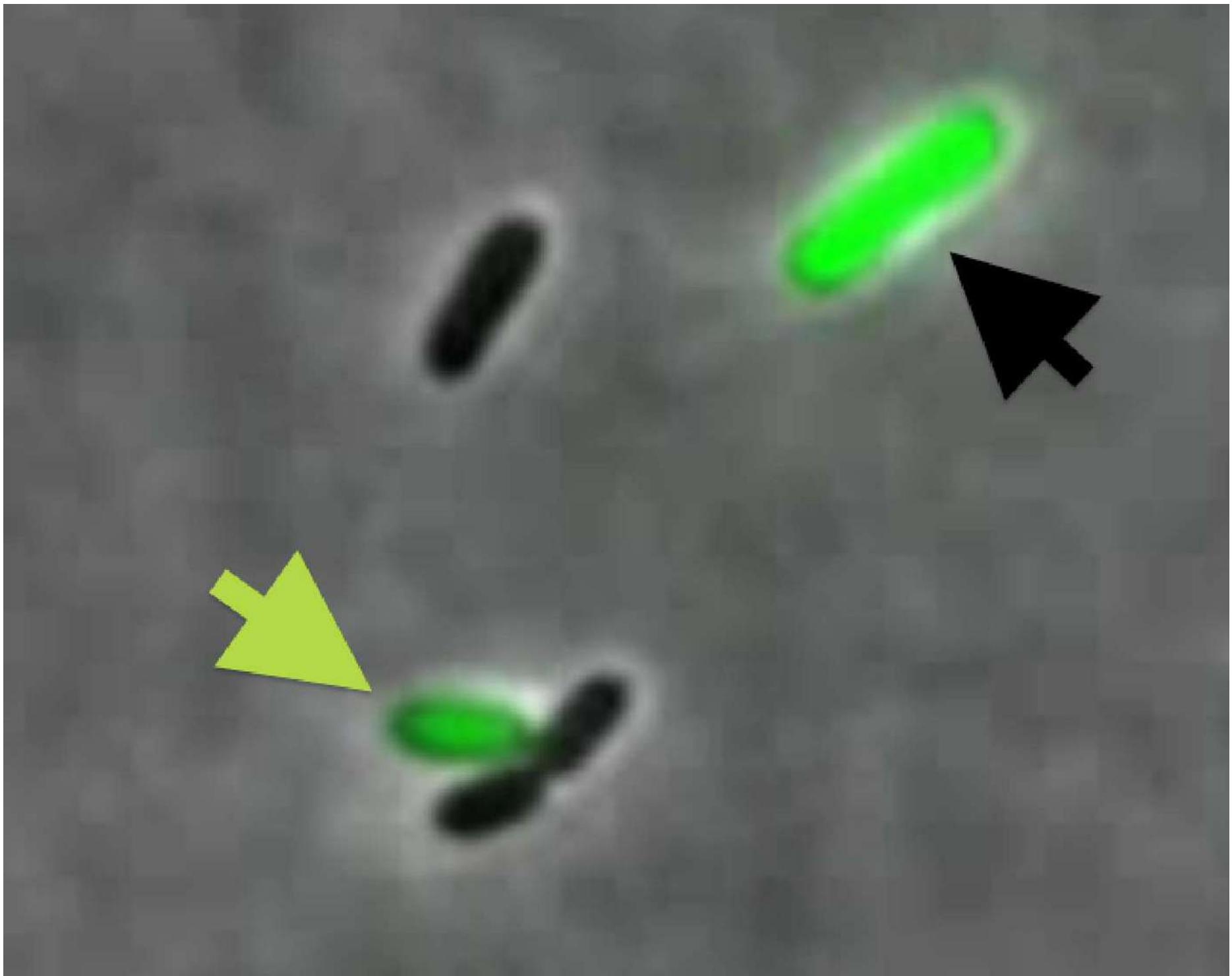
invitation du “groupe de travail” Emergence Paris  
11 février 2013, maison des Arts et Métiers, Paris

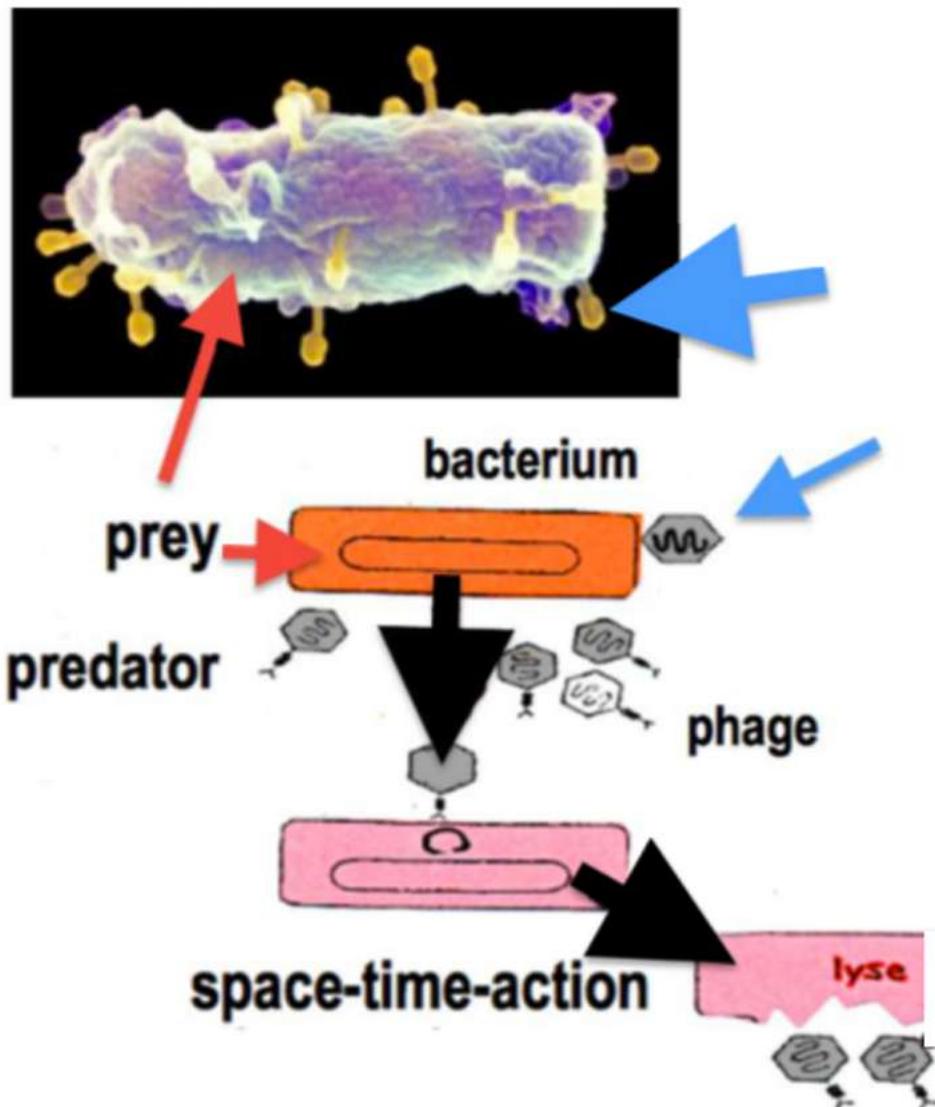
p. 8/45

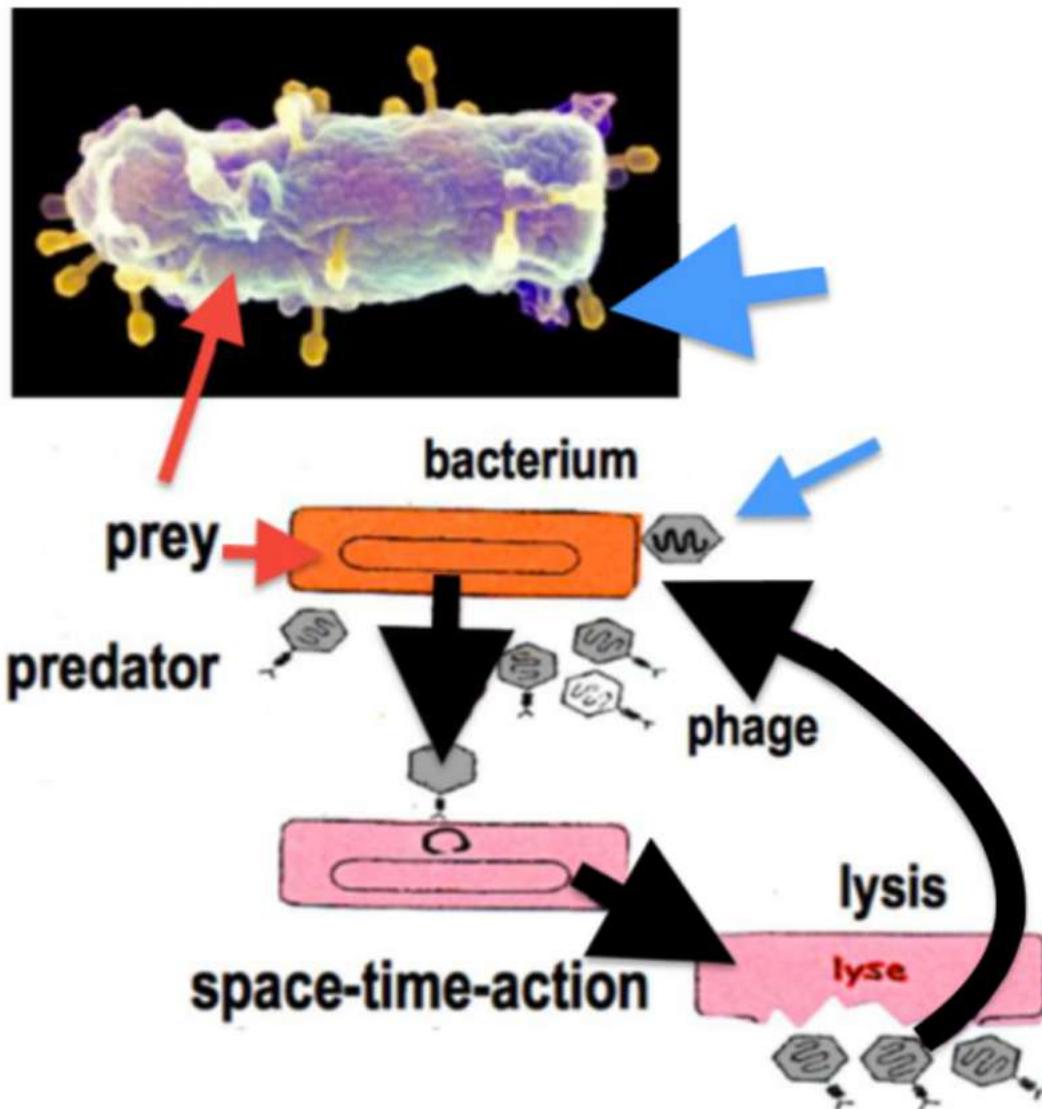


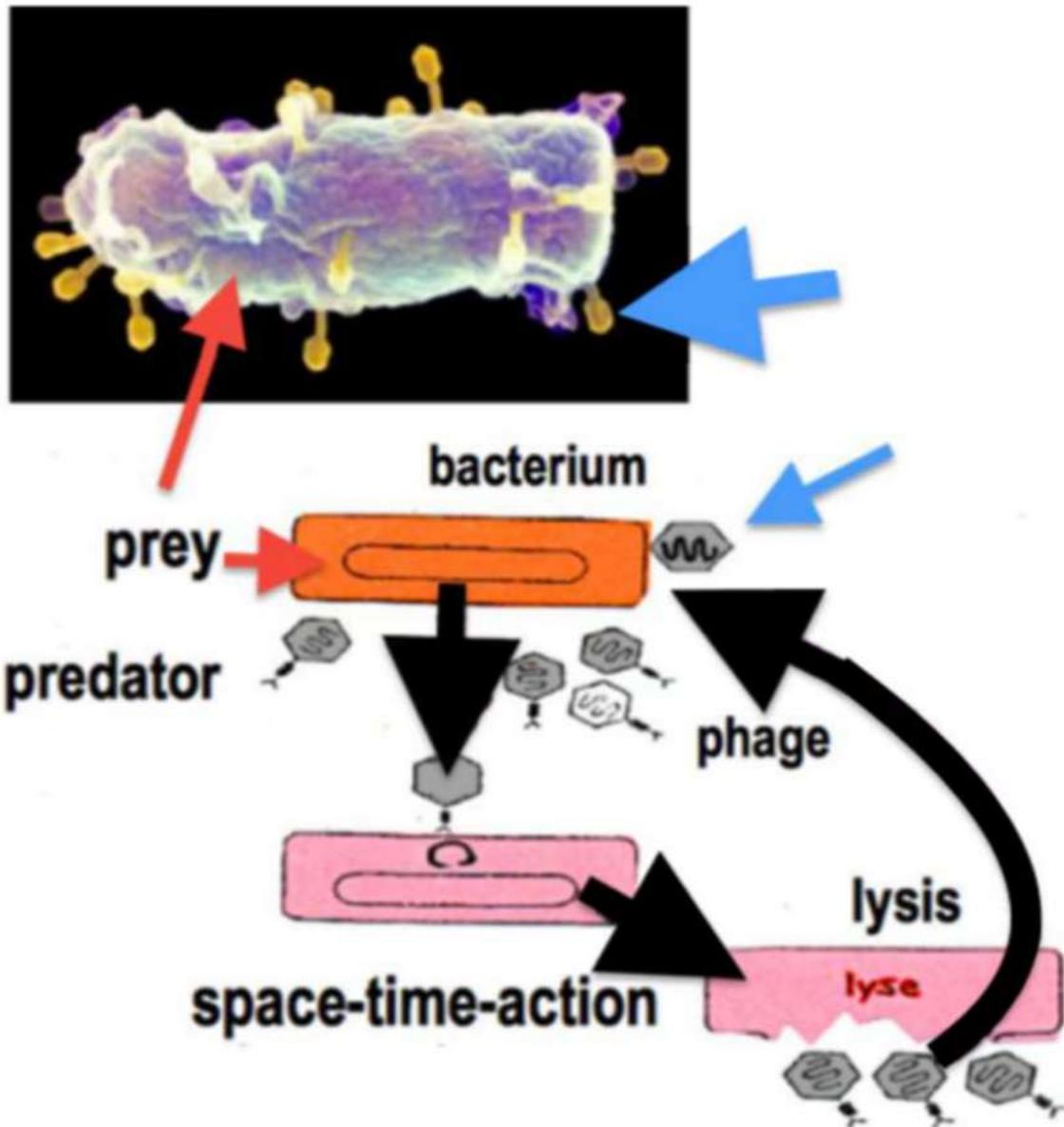
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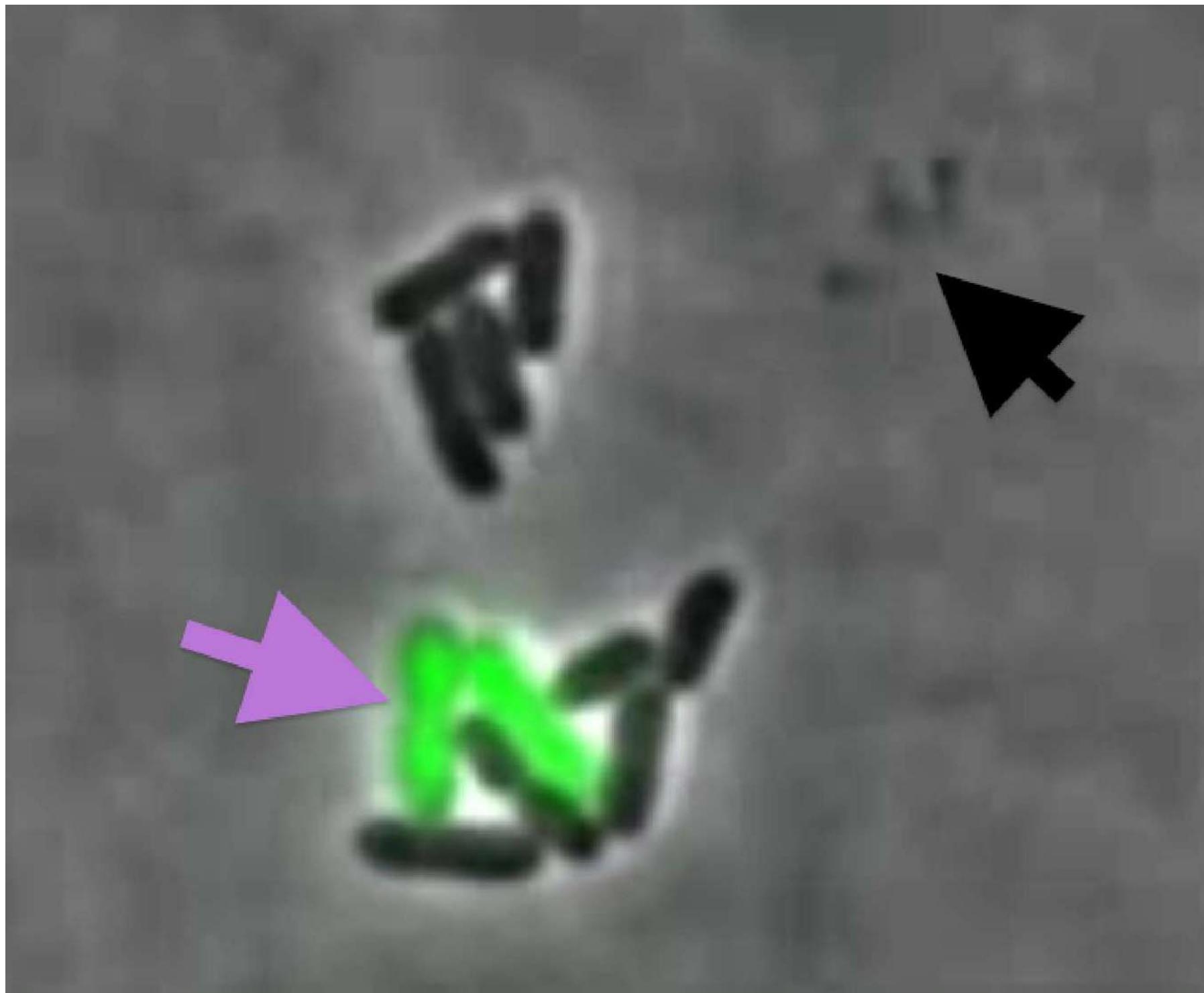


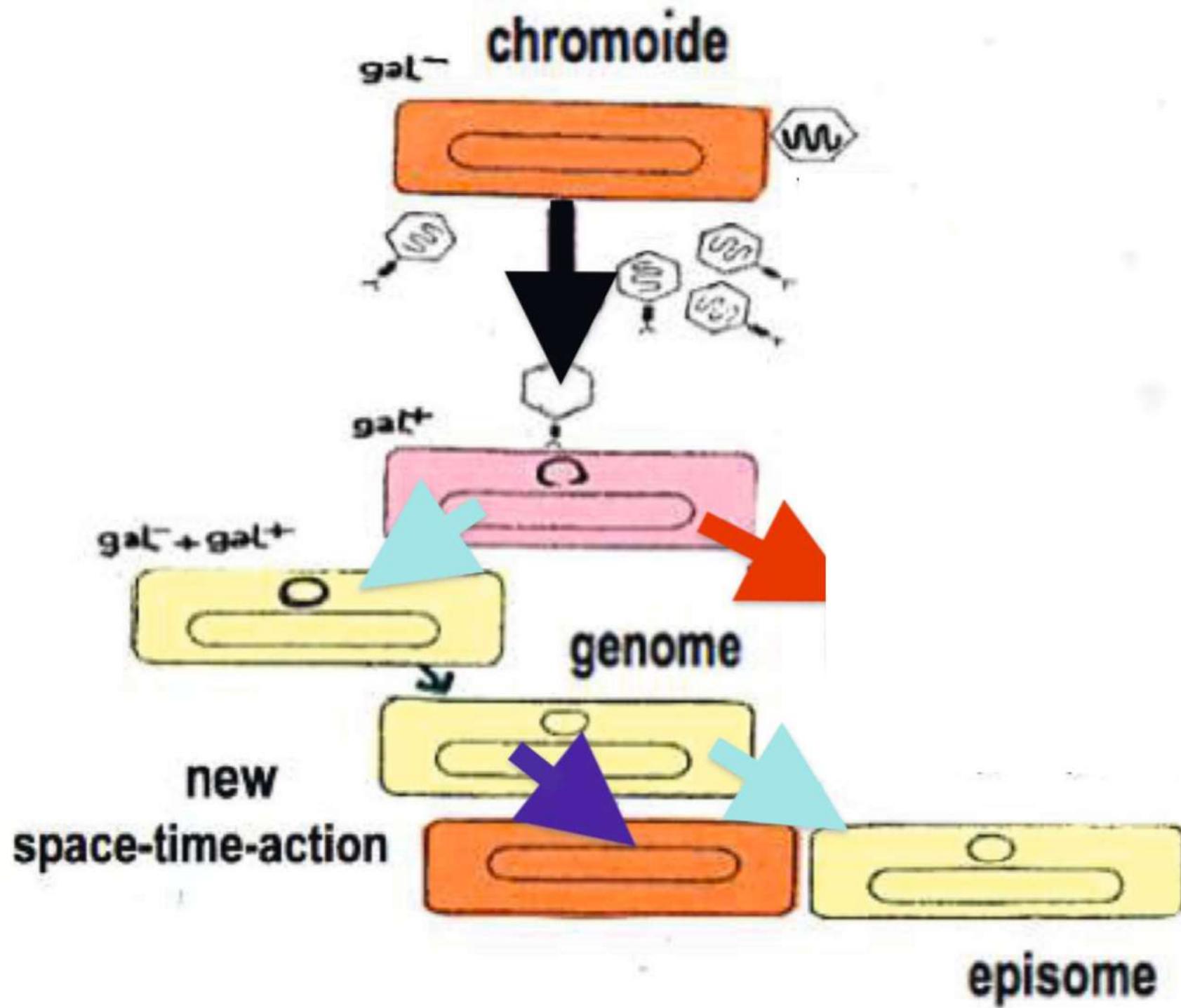


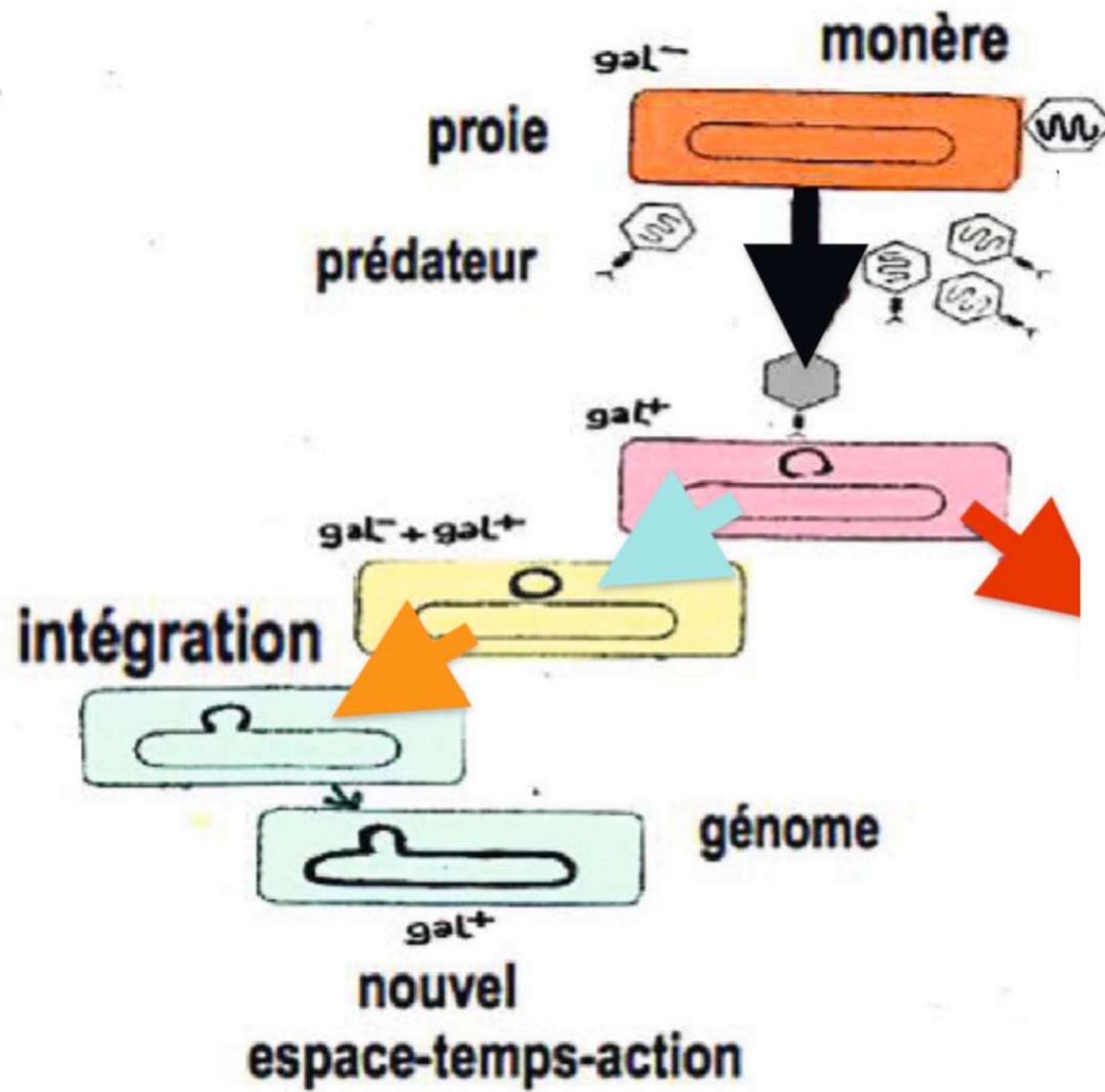


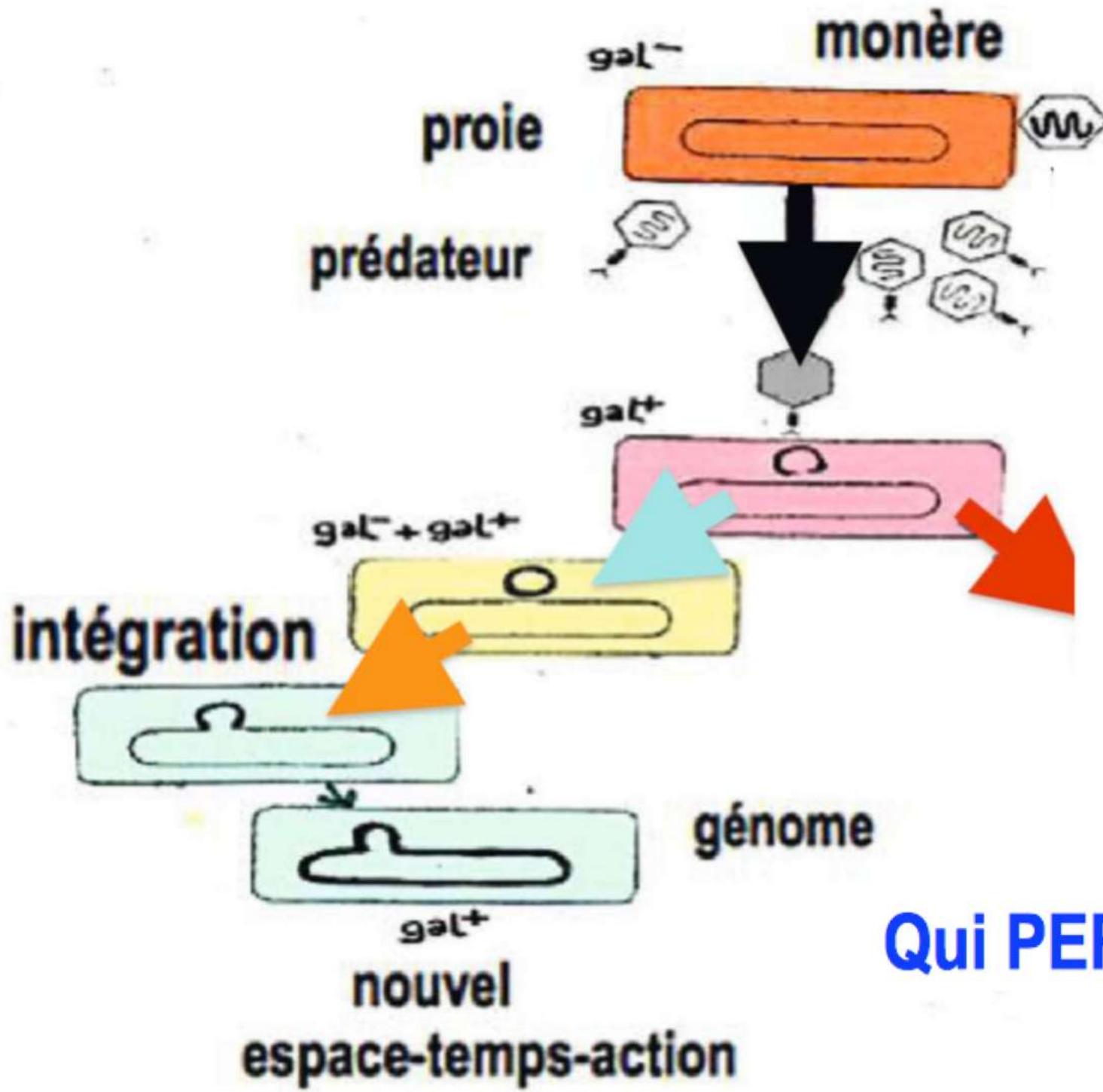


**Qui GAGNE... PERD !**



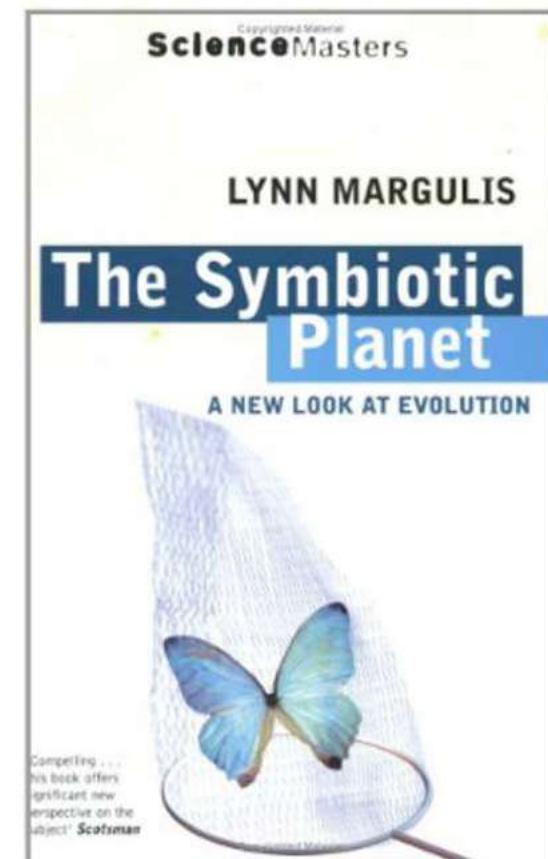
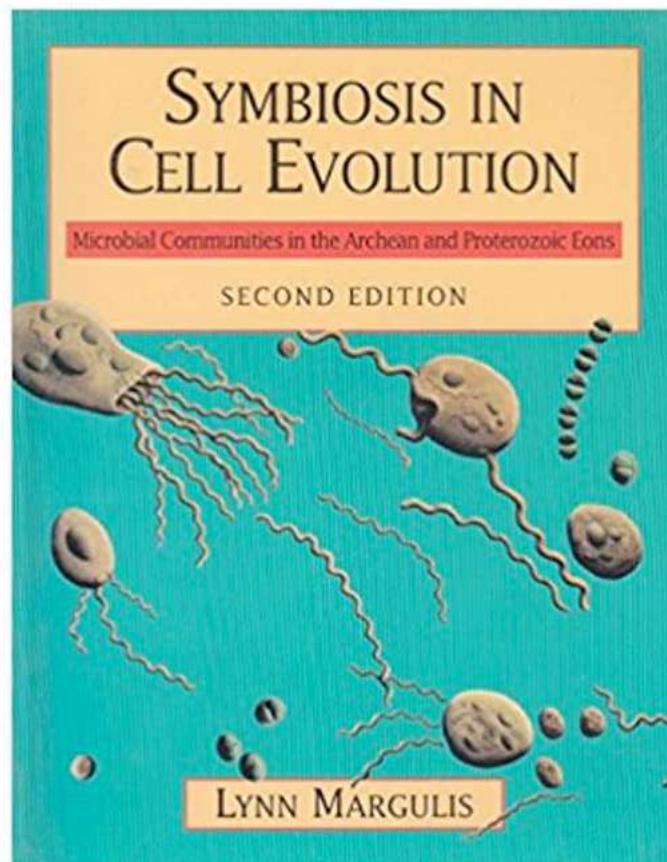


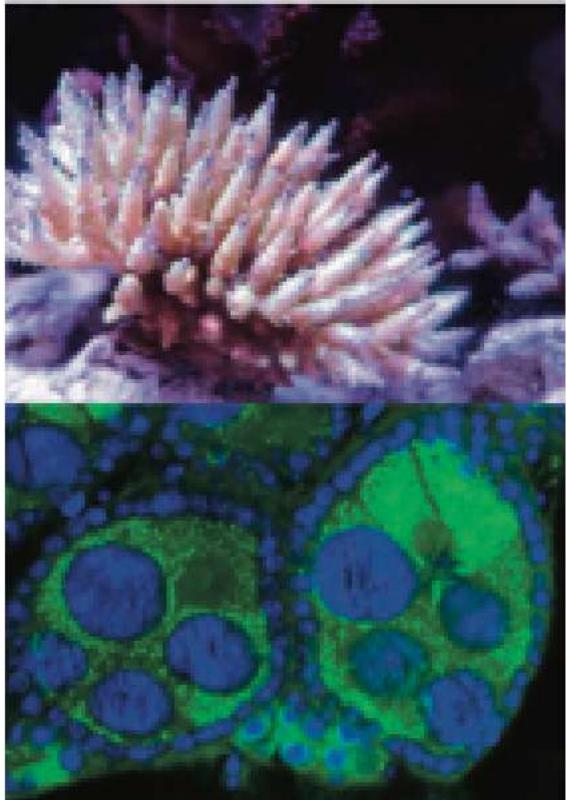




**Qui PERD... GAGNE !**

**to escape the “who wins loses” game  
living systems-of-systems developed symbioses**





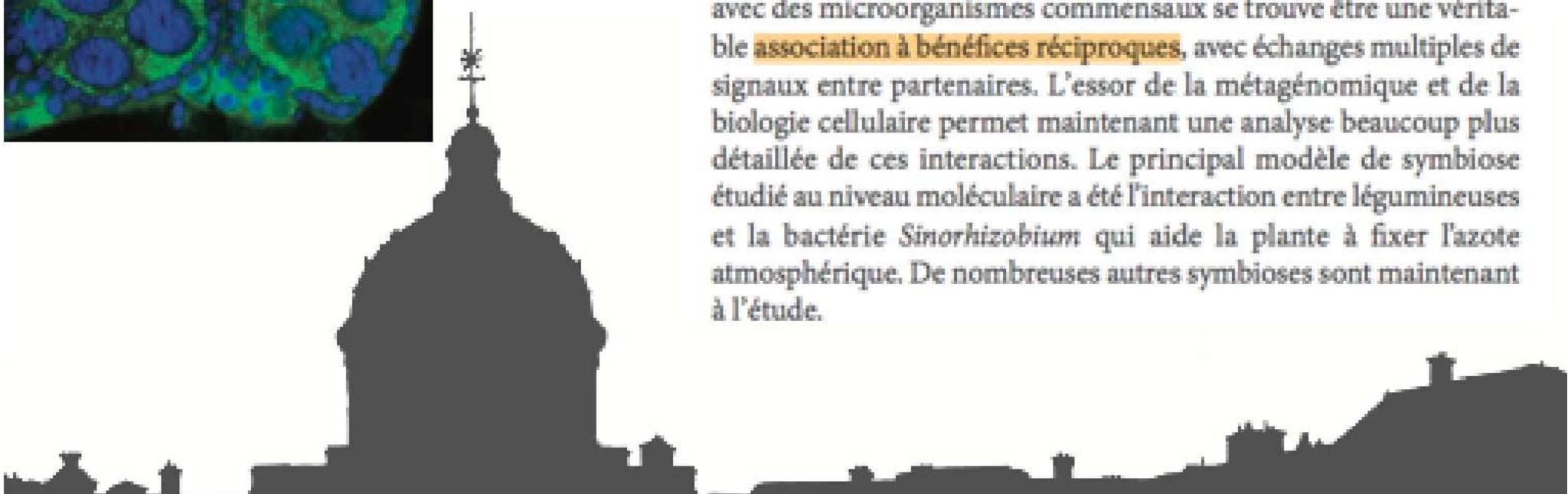
# Symbiose et cohabitation

## *Symbiosis and cohabitation*

25 avril 2017 de 9h30 à 17h00

Grande salle des séances Institut de France  
23, quai de Conti, 75006 Paris

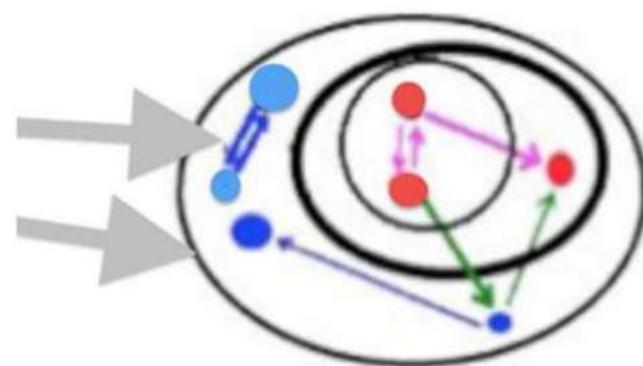
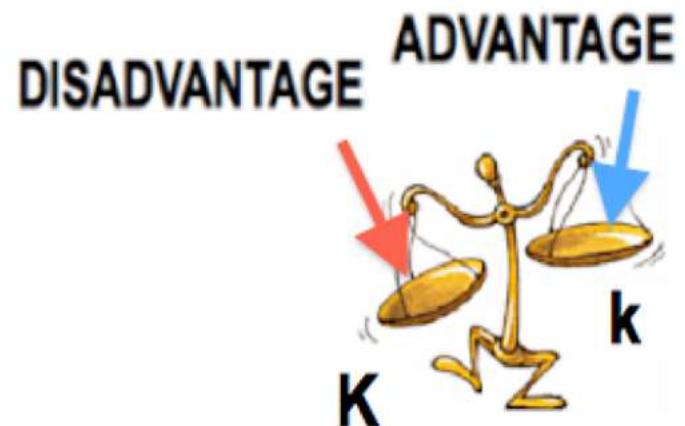
Les interactions symbiotiques sont beaucoup plus répandues que ce que l'on pensait jusqu'à récemment. Ce qui était souvent considéré comme une simple cohabitation d'un organisme supérieur avec des microorganismes commensaux se trouve être une véritable **association à bénéfices réciproques**, avec échanges multiples de signaux entre partenaires. L'essor de la métagénomique et de la biologie cellulaire permet maintenant une analyse beaucoup plus détaillée de ces interactions. Le principal modèle de symbiose étudié au niveau moléculaire a été l'interaction entre légumineuses et la bactérie *Sinorhizobium* qui aide la plante à fixer l'azote atmosphérique. De nombreuses autres symbioses sont maintenant à l'étude.



a lichen  
AN ORGANISM MADE OF  
A MULTICELL ORGANISM  
A CELL ORGANISM POPULATION  
A BACTERIAL POPULATION



**ARMSADA**  
Association for  
the Reciprocal  
and Mutual  
Sharing of  
Advantages  
and DisAdvantages



AN ECOSYSTEM  
WITH A FOOD CHAIN

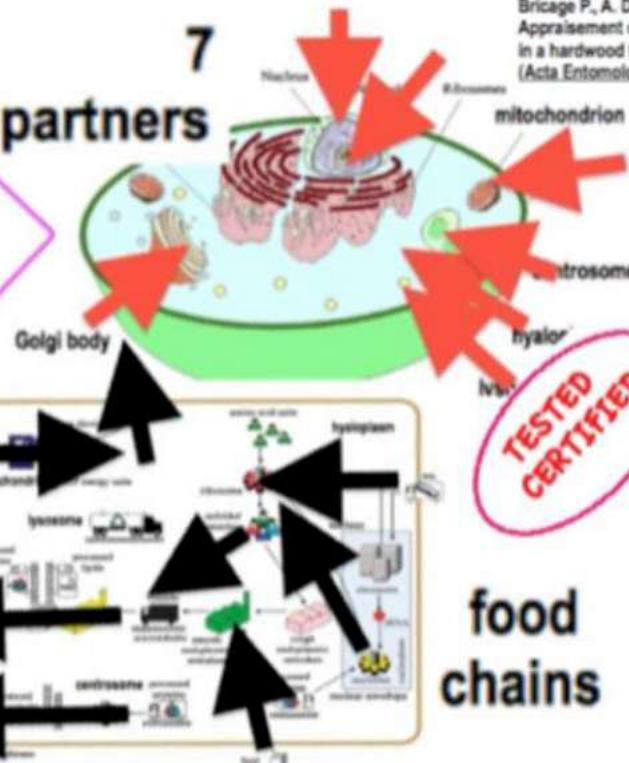
**a lichen**  
**AN ORGANISM MADE OF A MULTICELL ORGANISM**  
**A CELL ORGANISM POPULATION**  
**A BACTERIAL POPULATION**



**3 partners**

**EVOLUTION -PROOF**

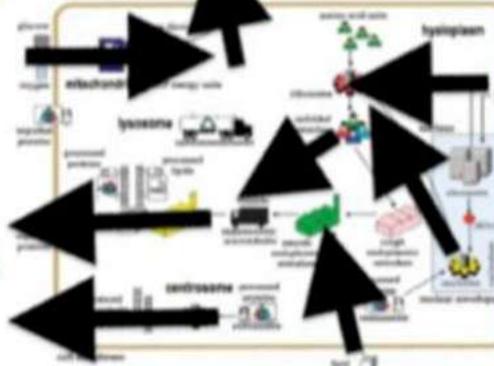
**a cell**  
**AN ORGANISM MADE OF POPULATIONS OF DIFFERENT BACTERIAL ORGANISMS SPECIES**



**7 partners**

**TESTED CERTIFIED**

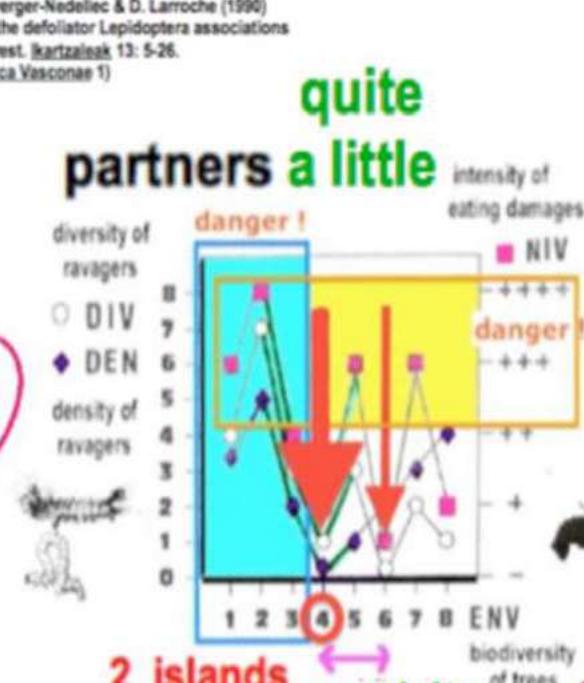
**food chains**



**AN ECOSYSTEM WITH A FOOD CHAIN**

**a forest**  
**AN ORGANISM MADE OF POPULATIONS OF DIFFERENT MULTICELL ORGANISMS SPECIES**

Bricage P., A. Duverger-Nedelie & D. Larroche (1990)  
 Appraisal of the defoliator Lepidoptera associations  
 in a hardwood forest. *Ikartzaileak* 13: 5-26.  
*(Acta Entomologica Vasconiae* 1)



**quite a little**

**NOT too much**

**intensity of eating damages**

**diversity of ravagers**

- DIV
- ◆ DEN

**density of ravagers**

**ENV**

**biodiversity of trees**

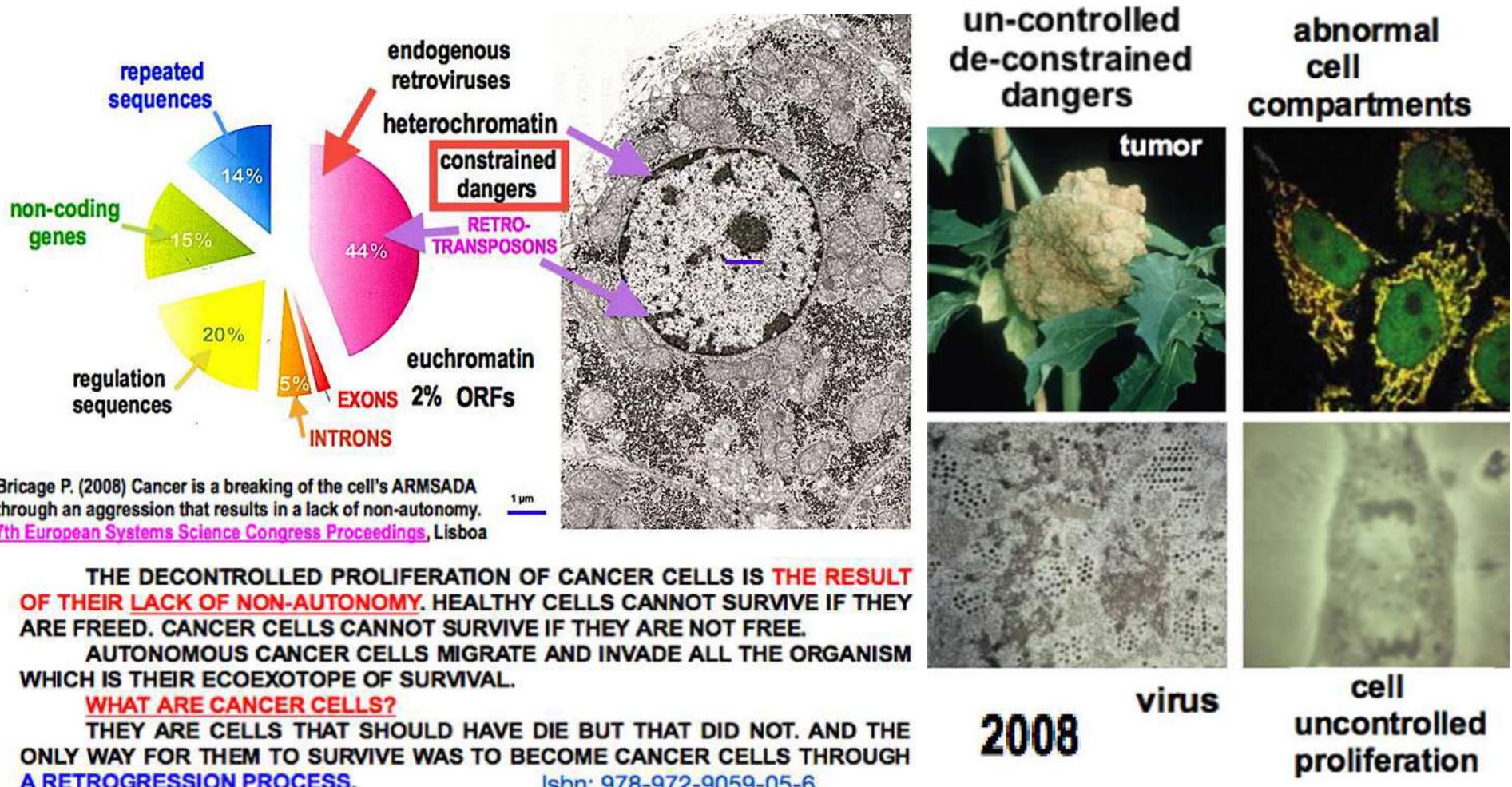
**partners**

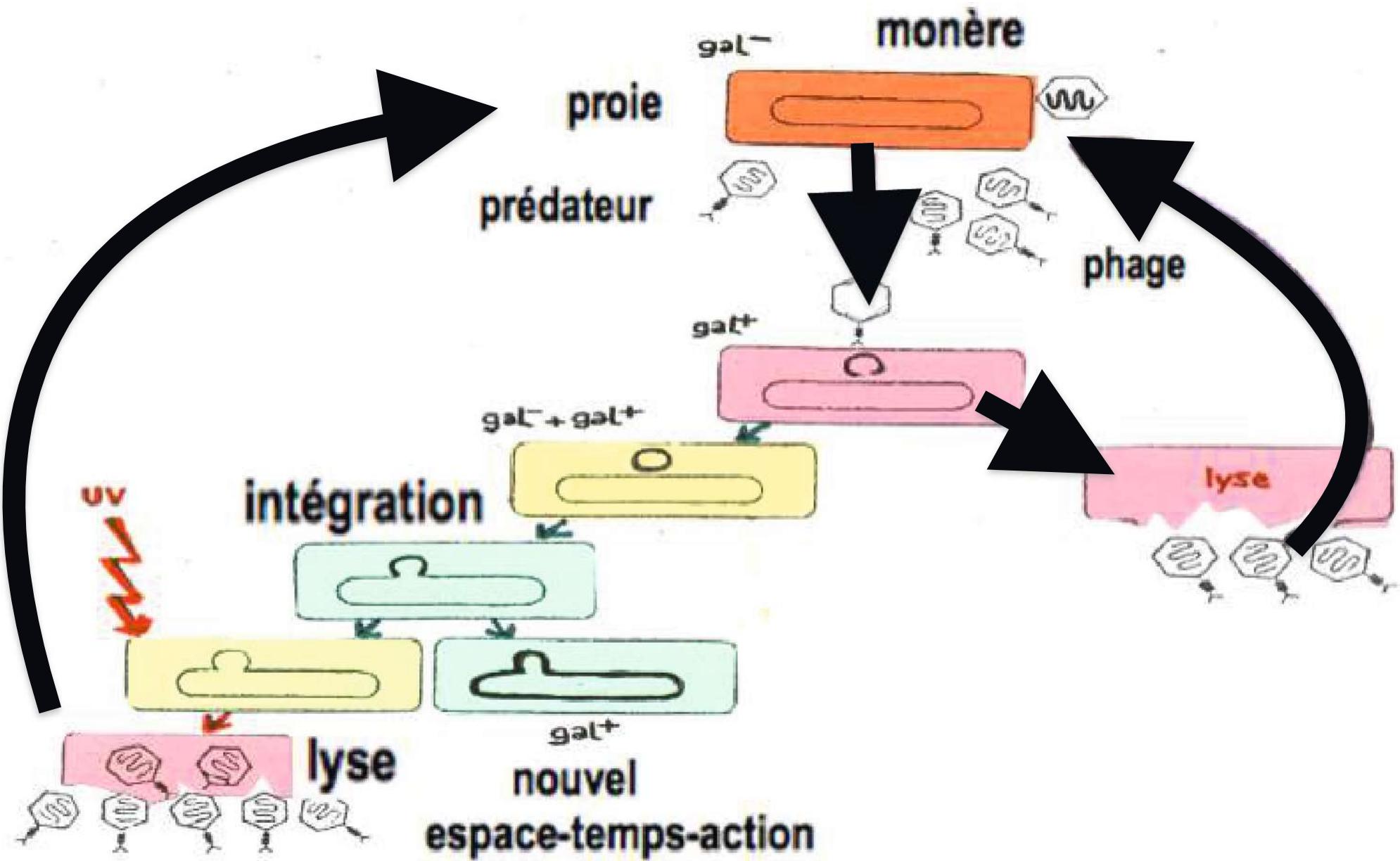
**1991**

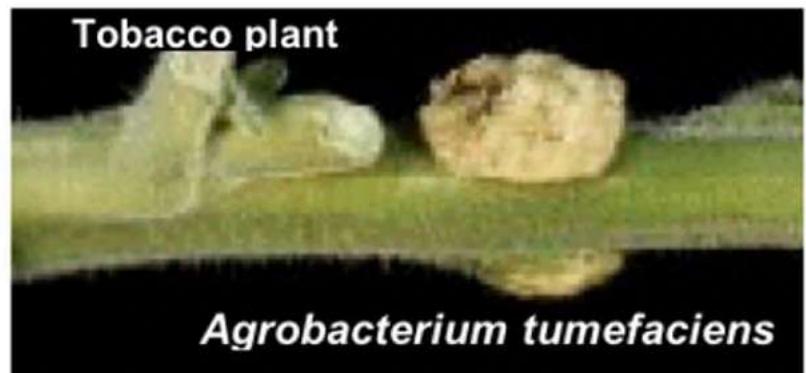
**AN ECOSYSTEM OF INTERACTIVE RECYCLING WASTE PRODUCTS FOOD CHAINS**

## Associations for the Reciprocal and Mutual Sharing of Advantages and DisAvantages

### 2.2. CELL: GENOMES CONSTRAINED DANGERS AND CANCERISATION







Schulte A.M. & A. Wellstein (1998) Structure and Phylogenetic Analysis of an Endogenous Retrovirus Inserted into the Human Growth Factor Gene Pleiotrophin. *J. Virol.* 72(7): 6065-6072.

Lapuk A. & al. (1999) A human endogenous retrovirus-like (HERV) LTR formed more than 10 million years ago due to an insertion of HERV-H LTR into the 5' LTR of HERV-K is situated on human chromosomes 10, 19 and Y. *J. Gen. Virol.* 80(4): 835-839.

Bindra A. & al. (2007) Search for DNA of exogenous mouse mammary tumor virus-related virus in human breast CANCER samples. *J Gen Virol* 88: 1806-1809.

Frank O. & al. (2008) Variable Transcriptional Activity of Endogenous Retroviruses in Human Breast CANCER. *J. Virol.* 82(4): 1808-1818.

Lindbo J.A. & al. (1993) Induction of a Highly Specific Antiviral State in Transgenic Plants: Implications for Regulation of Gene Expression and Virus Resistance. *Plant Cell* 5(12): 1749-1759.

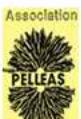
Waterhouse P. M. & al. (1999) Virus resistance and gene silencing: killing the messenger. *Trends in Plant Science* 4(11): 452-457.

Mette M.F. & al. (2002) Endogenous viral sequences and their potential contribution to heritable virus resistance in plants. *E.M.B.O. J.* 21(3): 461-469.

- **SURVIVRE c'est "MANGER et NE PAS ÊTRE MANGÉ",  
tôt ou tard il est IMPOSSIBLE DE NE PAS ÊTRE MANGÉ !**
- **JAMAIS il n'y a d'AVANTAGES SANS INCONVÉNIENTS,  
PLUS LES AVANTAGES SONT GRANDS,  
PLUS LES INCONVÉNIENTS SONT GRANDS.**

**SURVIVRE C'EST TRANSFORMER LES INCONVÉNIENTS EN AVANTAGES  
ET ÉVITER QUE LES AVANTAGES DEVIENNENT DES INCONVÉNIENTS,  
DANS CERTAINES LIMITES IMPRÉDICTIBLES.**

→ **SEULES SURVIENT LES ASSOCIATIONS À  
AVANTAGES ET INCONVÉNIENTS RÉCIPROQUES ET PARTAGÉS**



M  
c  
X  
20

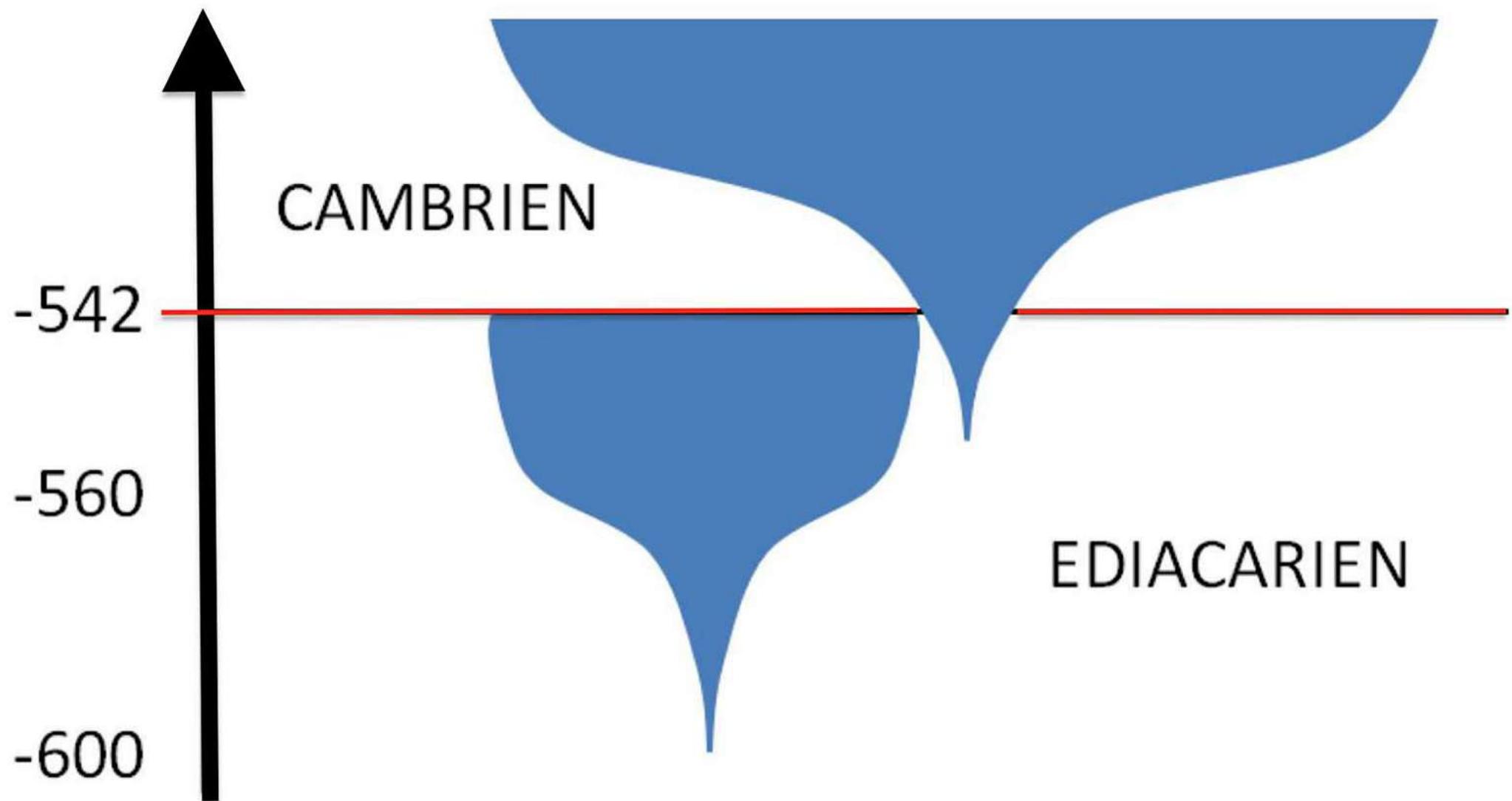


emCSR

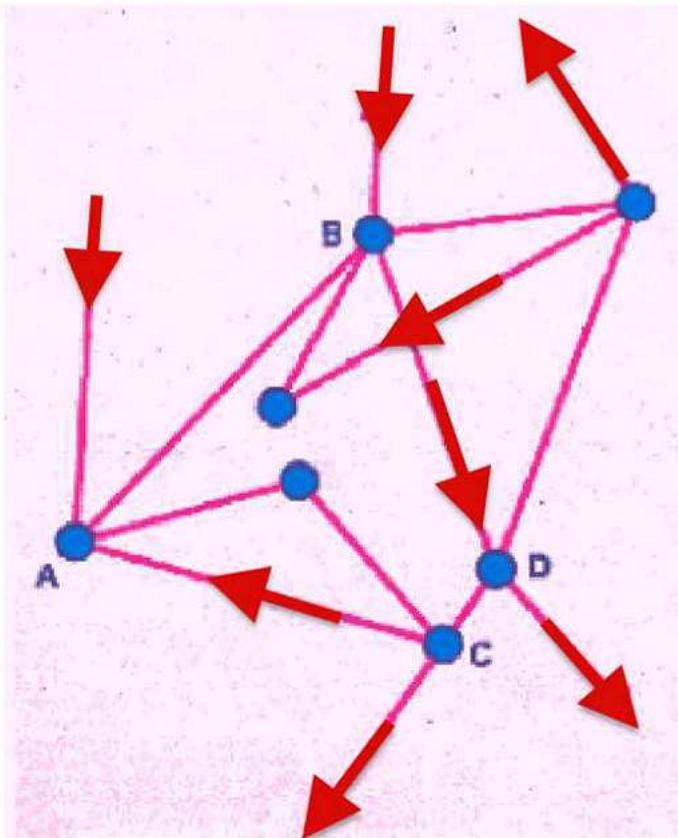
UES - EUS

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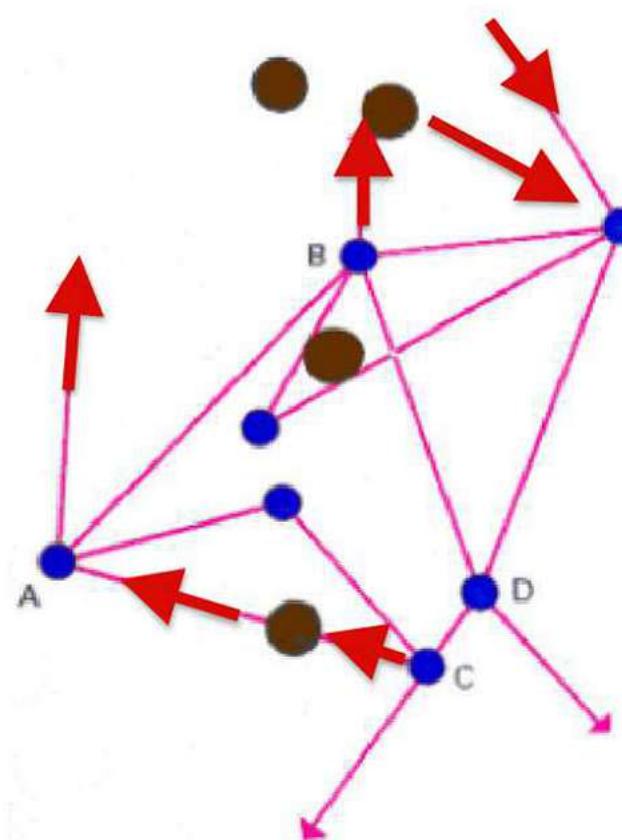
IASCYS



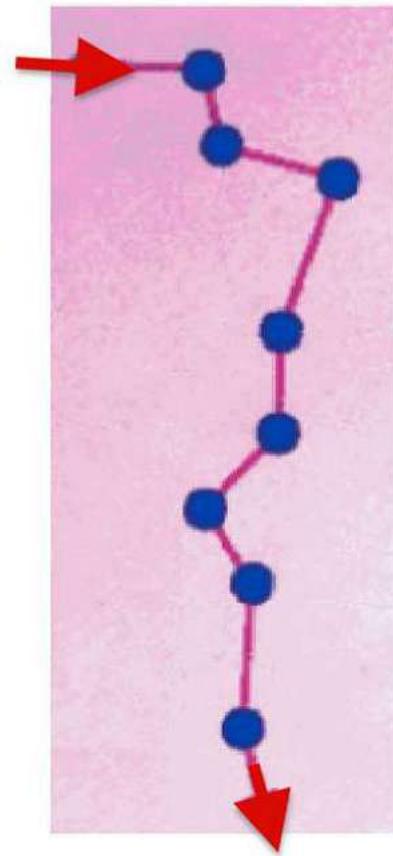
## PERCOLATION



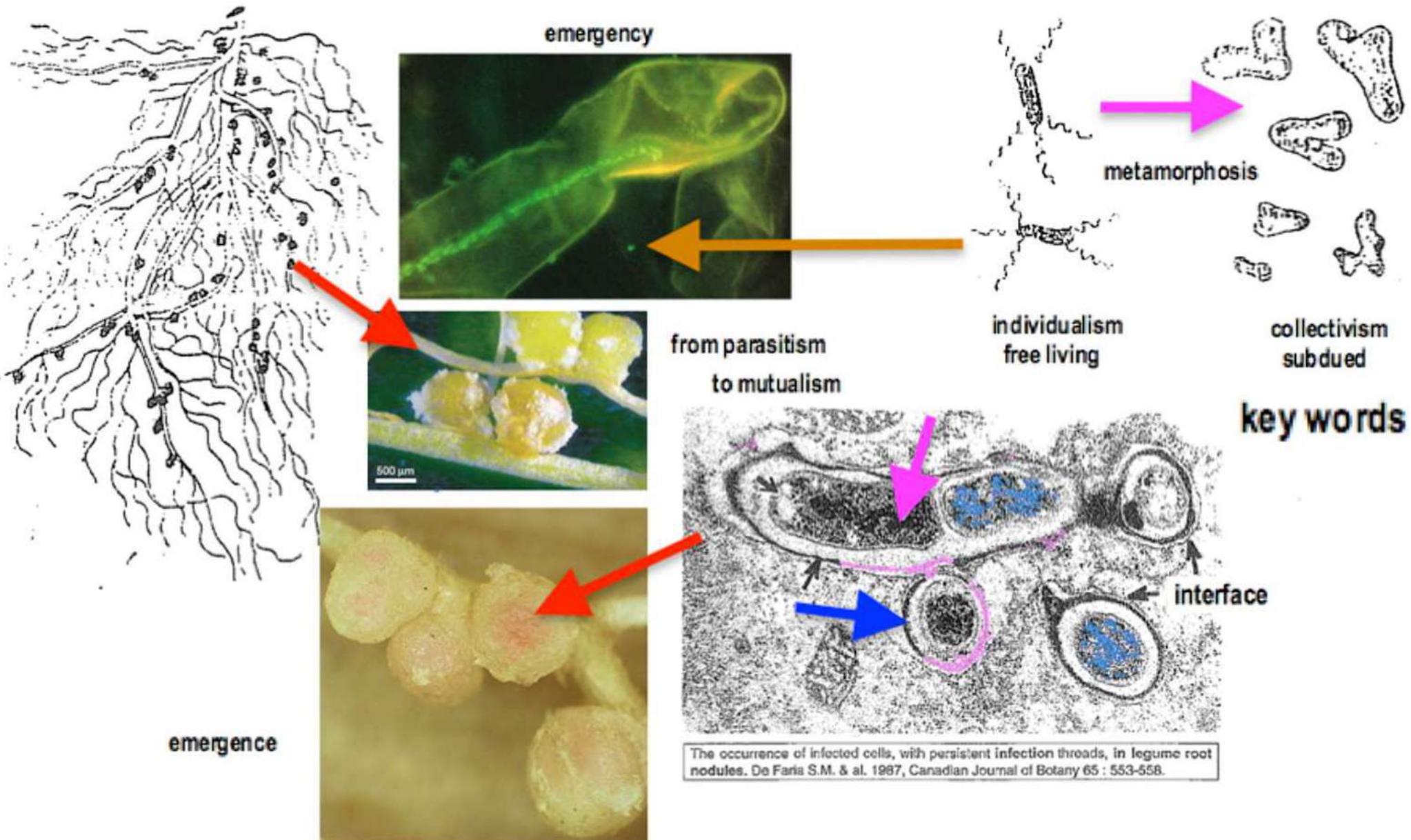
avant



pendant



après



**There are never advantages without disadvantages !**

To survive that is  
**to avoid advantages turn to disadvantages and  
to transform disadvantages into advantages.**



To survive that is  
**to eat and not to be eaten**  
**'to be lucky !' :**  
**'to be at the right place at the right time'**  
**and not to be at the wrong place at the wrong time' !**

## An approach of organizations and management: Systemic ethics, democracy and sustainability

Pierre Bricage

To survive all living systems have "**to eat and not to be eaten**". But, soon or late, every one is eaten (<http://tinyurl.com/surviepbafscet>). To partly escape from the dilemma of the predator-prey game, in which "**who wins loses**", the predator must, as the prey, enter into an **A**sso**c**iation for the **R**eciprocal and **M**utual **S**haring of **A**dvantages and **D**is**A**vantages (ARMSADA) -like a lichen or a cell, which both are an organism and an ecosystem-. Every ARMSADA emerges when all partners simultaneously lose the ability to kill the others. In the new Whole everything which is an advantage for a partner is a disadvantage for the others (<http://tinyurl.com/pbsustdev>). They are merged together "for the best and for the worst". "The benefits are only for their Wholeness" which get new "abilities" (<http://tinyurl.com/andesymbiosis>) -like the cell, which, with the help of a virus, emerged from a mat of Monera (<http://tinyurl.com/pbcellorigin>). In their new endophysiotope the "**Parceners**" are **all** interdependent. Through the iteration of the process of ARMSADAs' emerging, each new more-and-more complex "system-of-systems" is more-and-more independent of its ecoexotope (<http://tinyurl.com/phylotagmotaphology>). The endophysiotope of a i level of organisation is the ecoexotope of previous i-n levels. Due to the parceners half-autonomy, abilities of the previous levels are lost while simultaneously new ones are gained: "**The Whole is both less and more than the sum of its parts**"(<http://tinyurl.com/anlea05pau>).

BALANCING individualism/merging individualities into collective neo-individualism, the process of ARMSADA rising has allowed the EMERGENCE of new life forms. This "**only one way**" of evolution allows the EXAPTA**T**ION of new endophysiotopes more-and-more independent of their previous ecoexotopes. There are never advantages without disadvantages. "To survive that is to turn disadvantages into advantages and to avoid turning advantages into disadvantages." From the simplicity of the Monera to the complexity of the cell and the hyper-complexity of the lichen, the blueprint of each new system-of-systems has preserved the ancient footprints of the previous life forms. The life gauge invariance explains the scaling invariance of growth processes, the Law of which is independent of the organisations levels. The ecological, economical, educational or societal artefacts of the Man endangered species must be built according to the way of ARMSADA: "nobody must be a permanent winner", "everybody alternatively is a winner and a loser", "transparency is necessary to allow the mutual and reciprocal sharing of advantages and disadvantages".

Merci





Relation d'évolution proie/ prédateur

proie  
prédateur

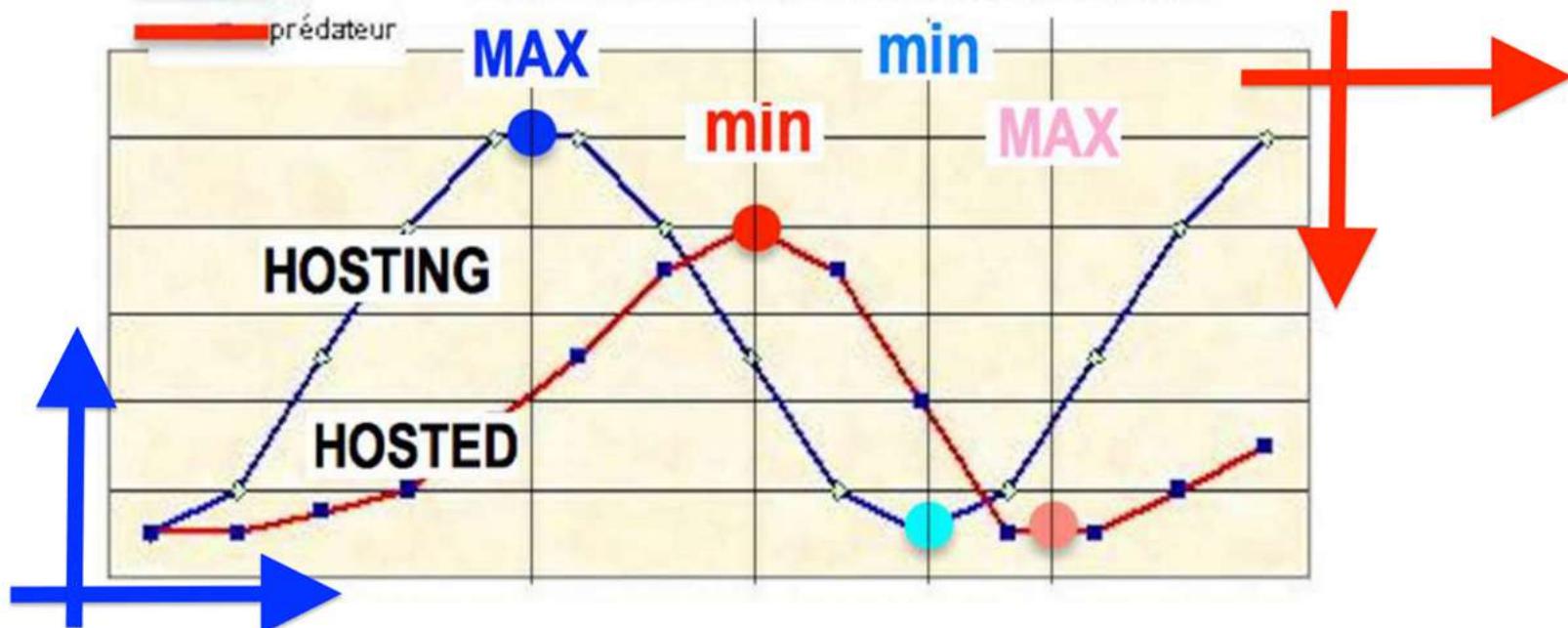
MAX

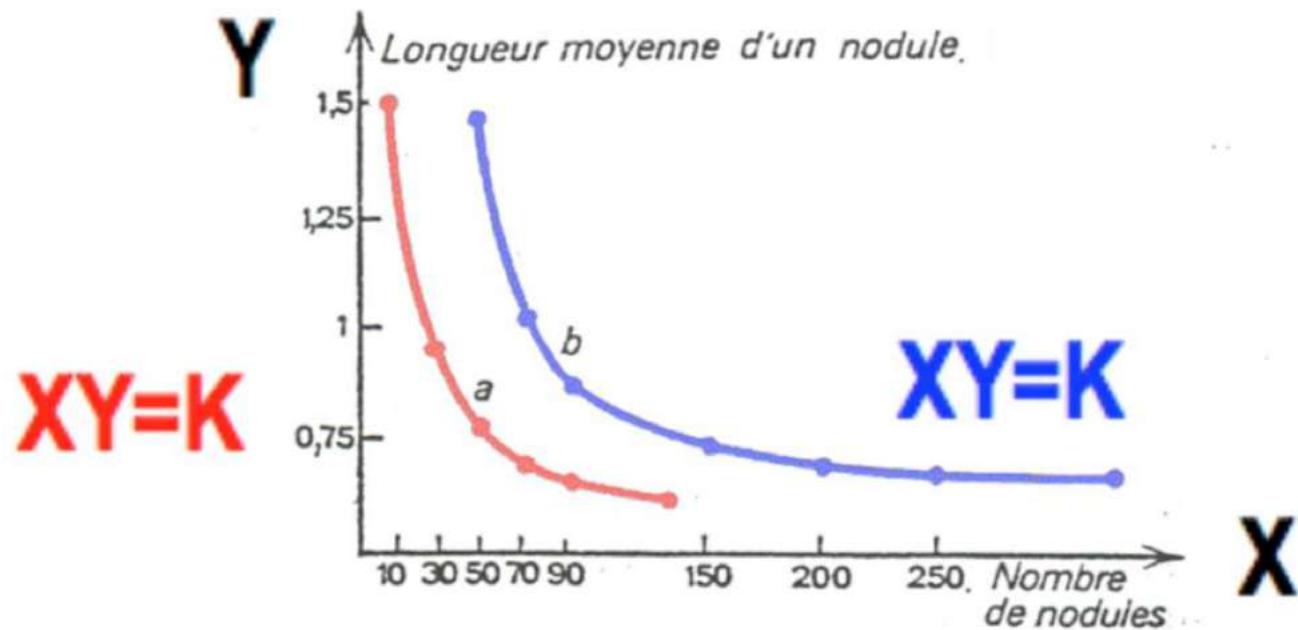
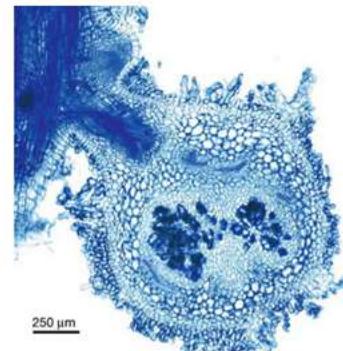
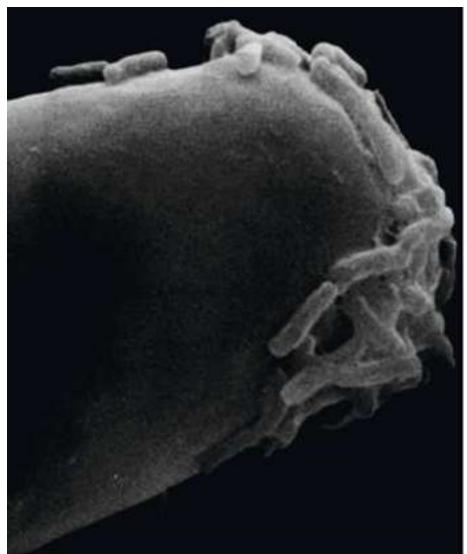
min

MAX

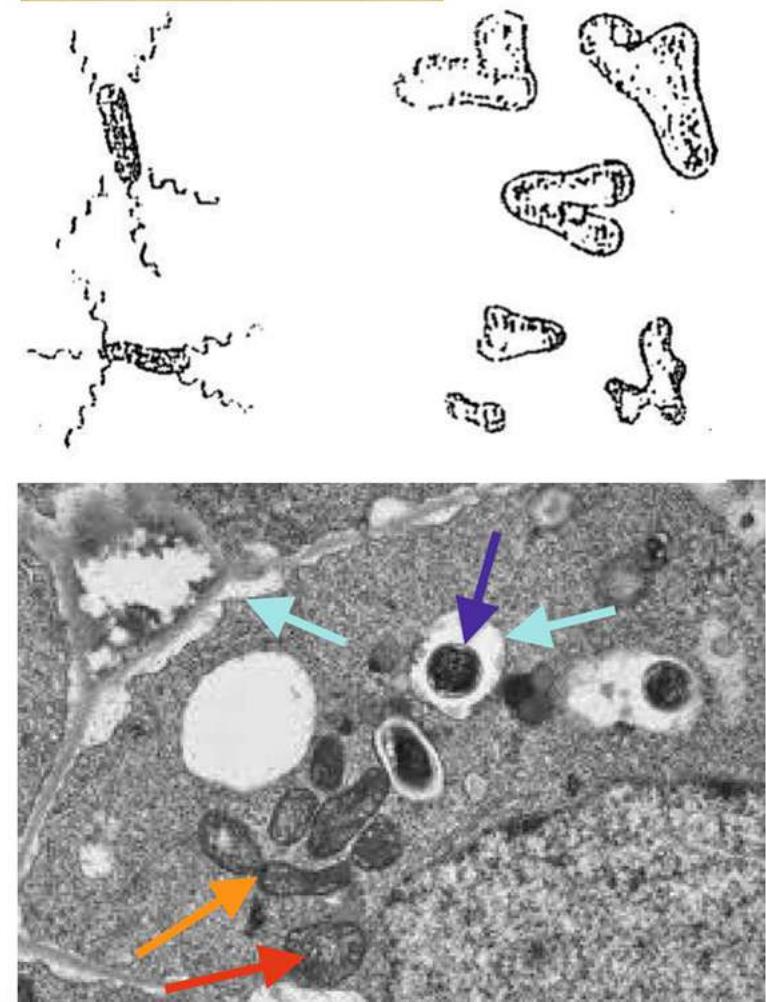
HOSTING

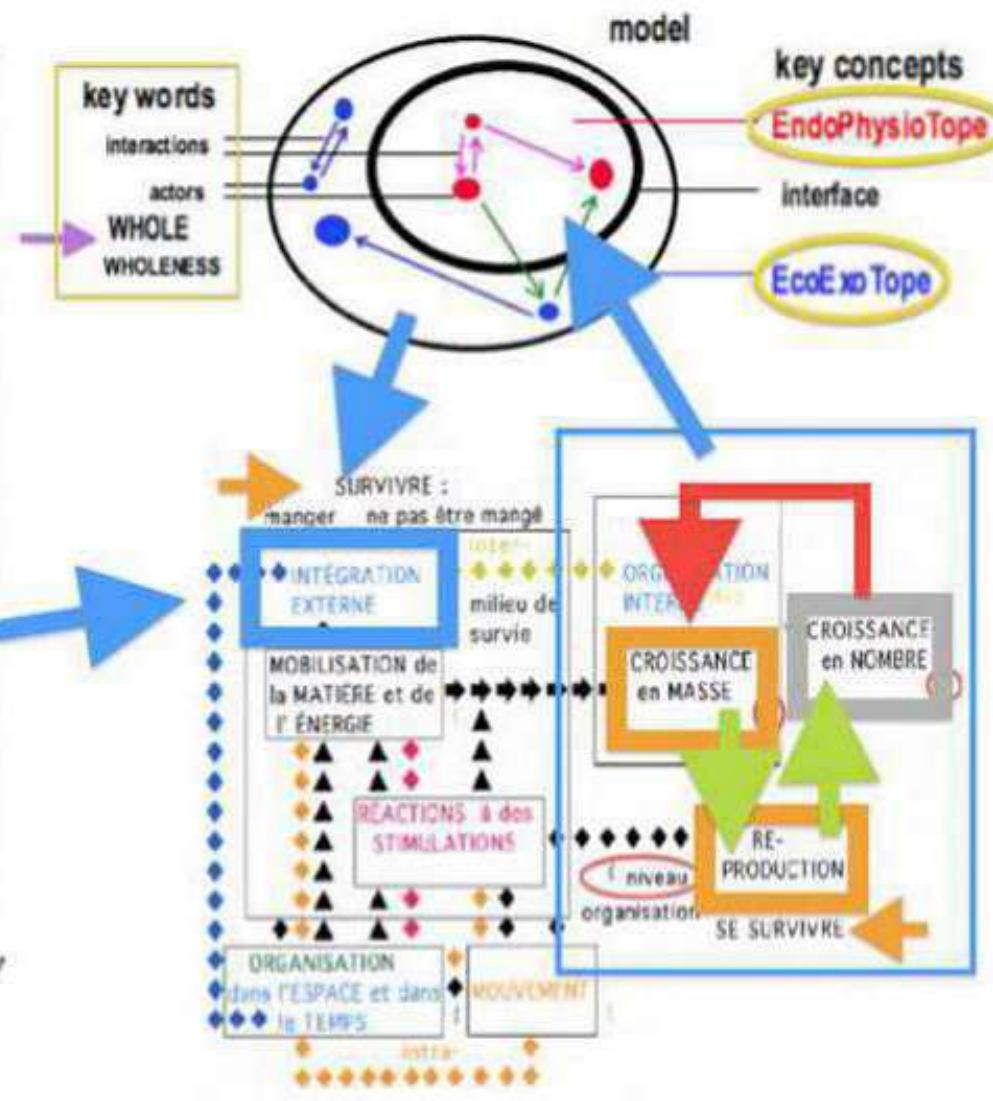
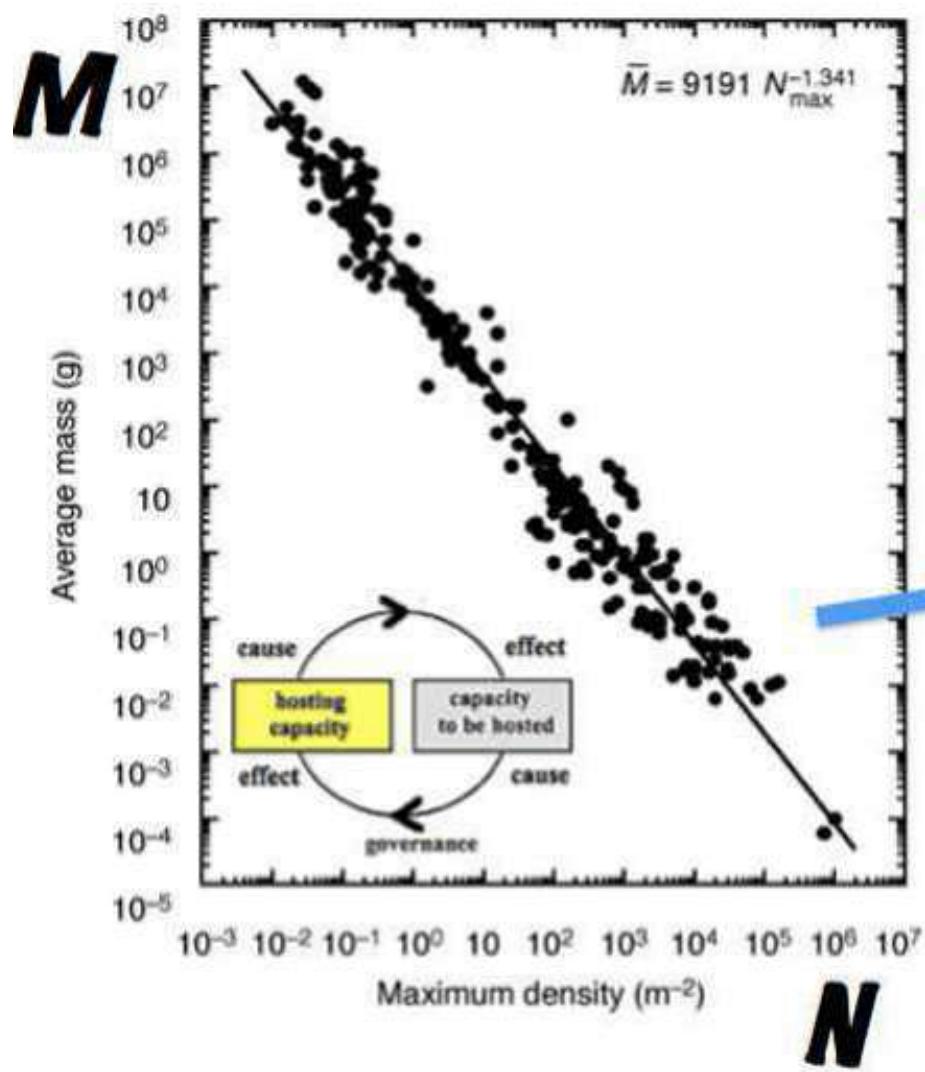
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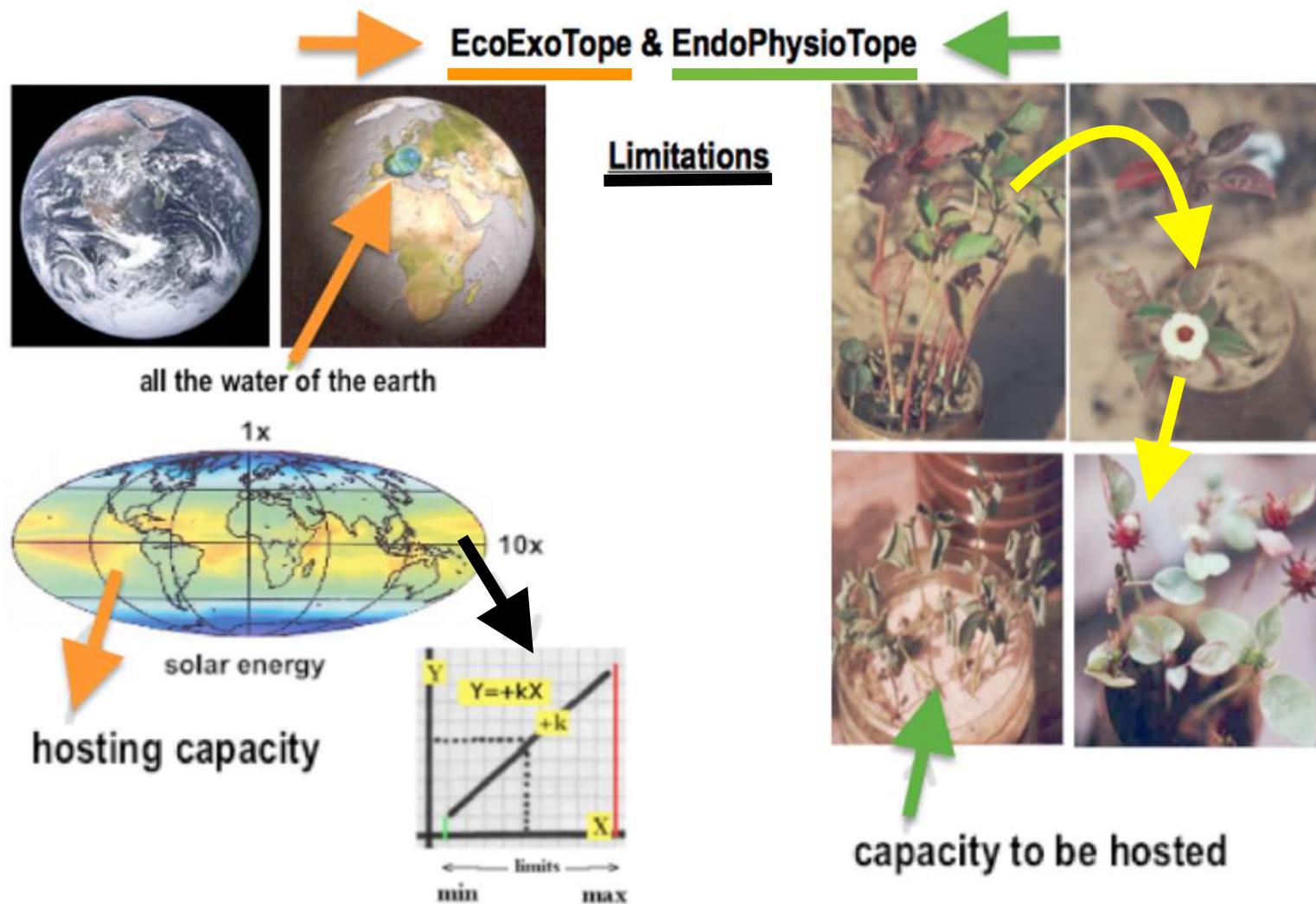


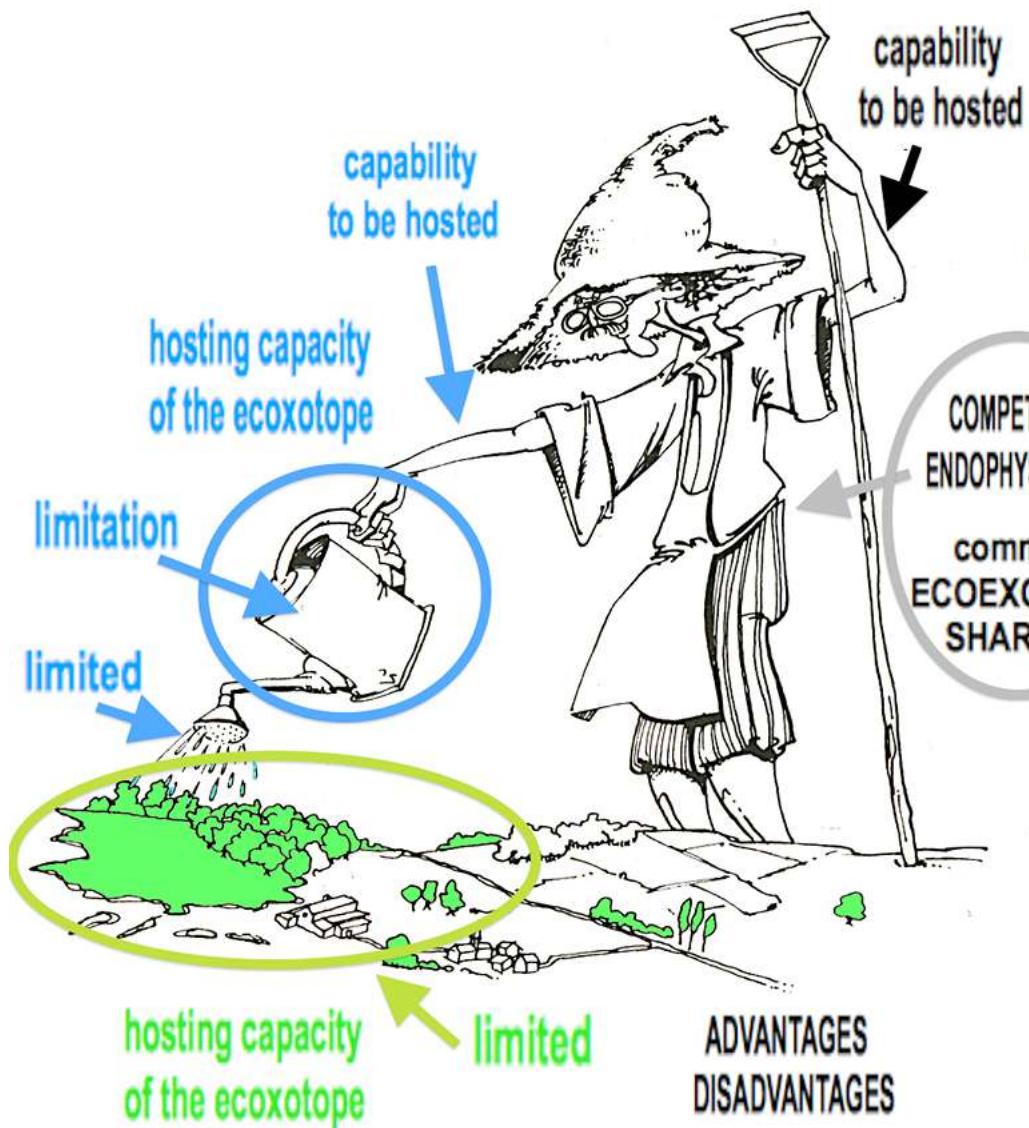


Relation entre la longueur moyenne d'un nodule (en mm) et le nombre de nodules par plante, chez deux variétés de *Trifolium subterraneum*









## ADVANTAGES DISADVANTAGES

### applicative insights in prevention

[www.afscet.asso.fr/resSystemica/Lisboa08/bricage2.pdf](http://www.afscet.asso.fr/resSystemica/Lisboa08/bricage2.pdf)

by P BRICAGE

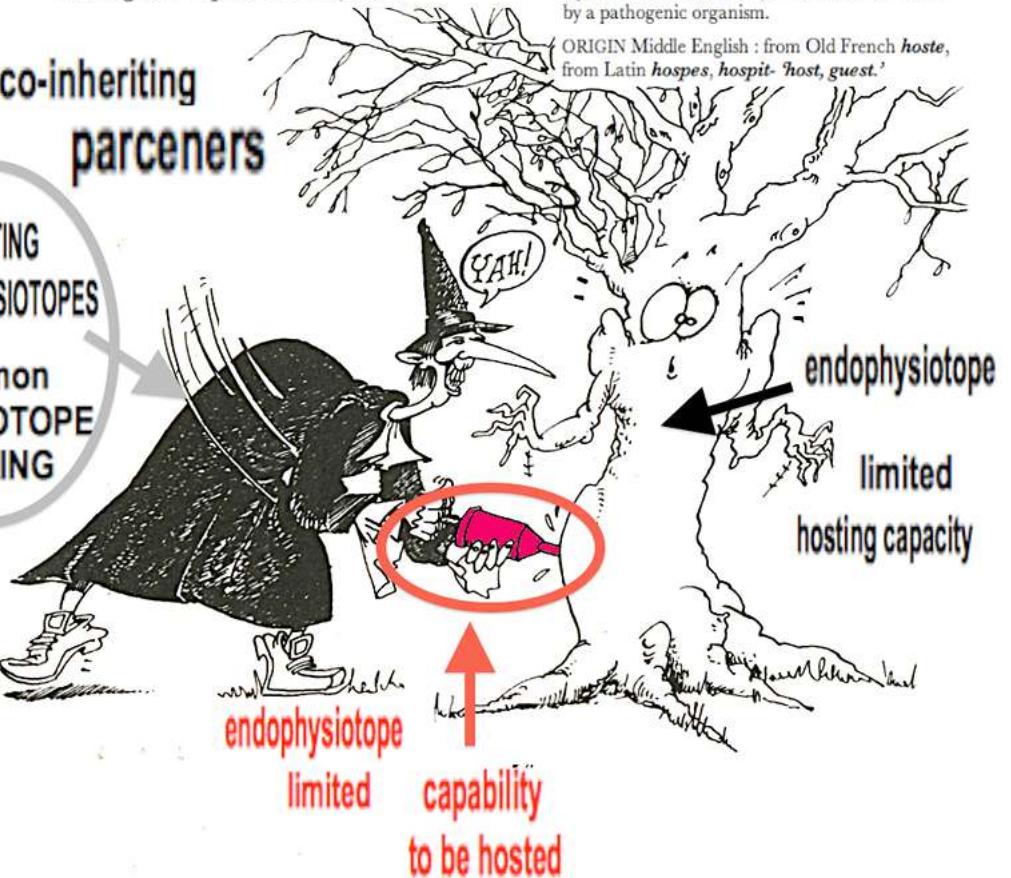
Dec 19, 2008 - AIDS is the result of the limiting "hosting capacity" of the human and of the unlimited "capacity to be hosted" of the virus'

### com•pete

strive to gain or win something by defeating or establishing superiority over others who are trying to do the same : *universities are competing for applicants* take part in a contest

ORIGIN early 17th cent.: from Latin *competere*, in its late sense 'strive or contend for (something)', from *com-* 'together' + *petere* 'aim at, seek.'

### co-inheriting parceners



### ARMSADA

[www.armsada.eu/files/pbSystemicEthics.pdf](http://www.armsada.eu/files/pbSystemicEthics.pdf)

by P BRICAGE

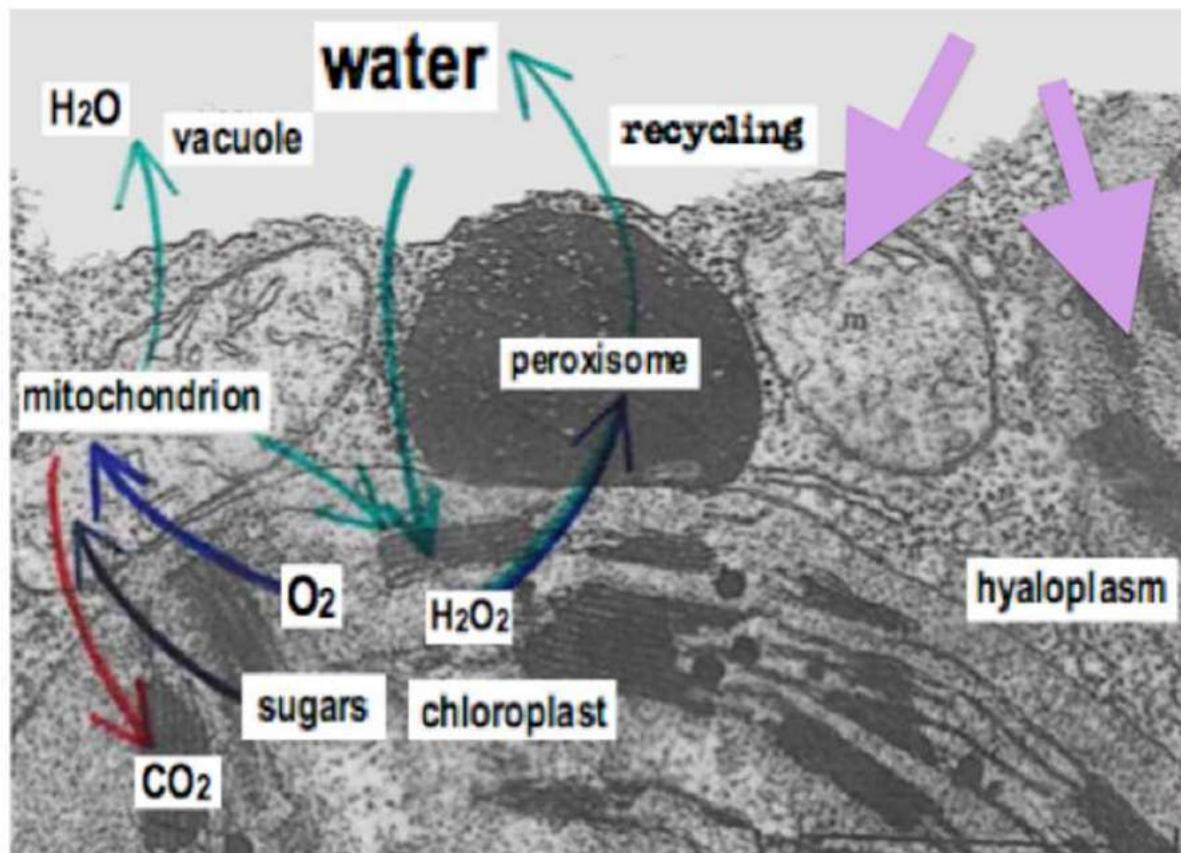
Nov 12, 2011 - Hosting Capacity of an Ecoexotope/Capacity to be Hosted of an Endophysiotope. 1b. Boundaries, Biosphere, Emergence: Evolutionary ...

### host

a person who receives or entertains other people as guests a person, place, or organization that holds and organizes an event to which others are invited an area in which particular living things are found : Australia is *host* to some of the world's most dangerous animals. an animal or plant on or in which a parasite lives. a living cell in which a virus multiplies a person whose immune system has been invaded by a pathogenic organism.

ORIGIN Middle English : from Old French *hoste*, from Latin *hospes, hospit-* 'host, guest.'

# A CELL IS AN ENDOSYNCENOSIS, AN ECOSYSTEM of ORGANISMS



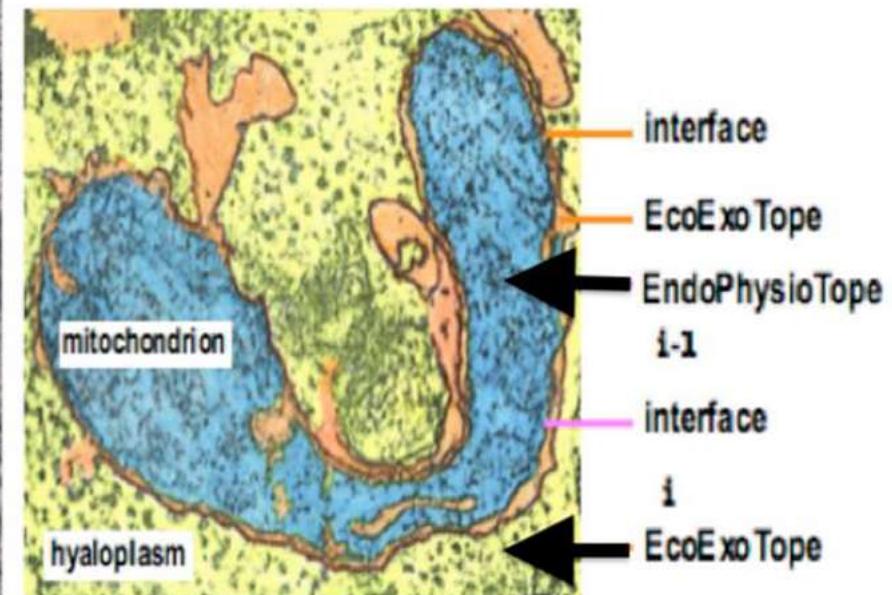
Bricage P. (1986) Isoperoxidases, markers of surrounding and physiological changes, in situ in leaves and in vitro in calli of *Pedilanthus tithymaloides L. variegatus*: cell compartmentation and polyfunctionality, control of activity by phenols, specific roles. p. 261-265. *Molecular & Physiological Aspects of Plant Peroxidases*, Univ. Genève, (ISBN 2-88164-001-X)

ISSS July 18-23, 2010, Wilfrid Laurier University, Waterloo, ON, Canada. Balancing Individualism and Collectivism: ARMSADA

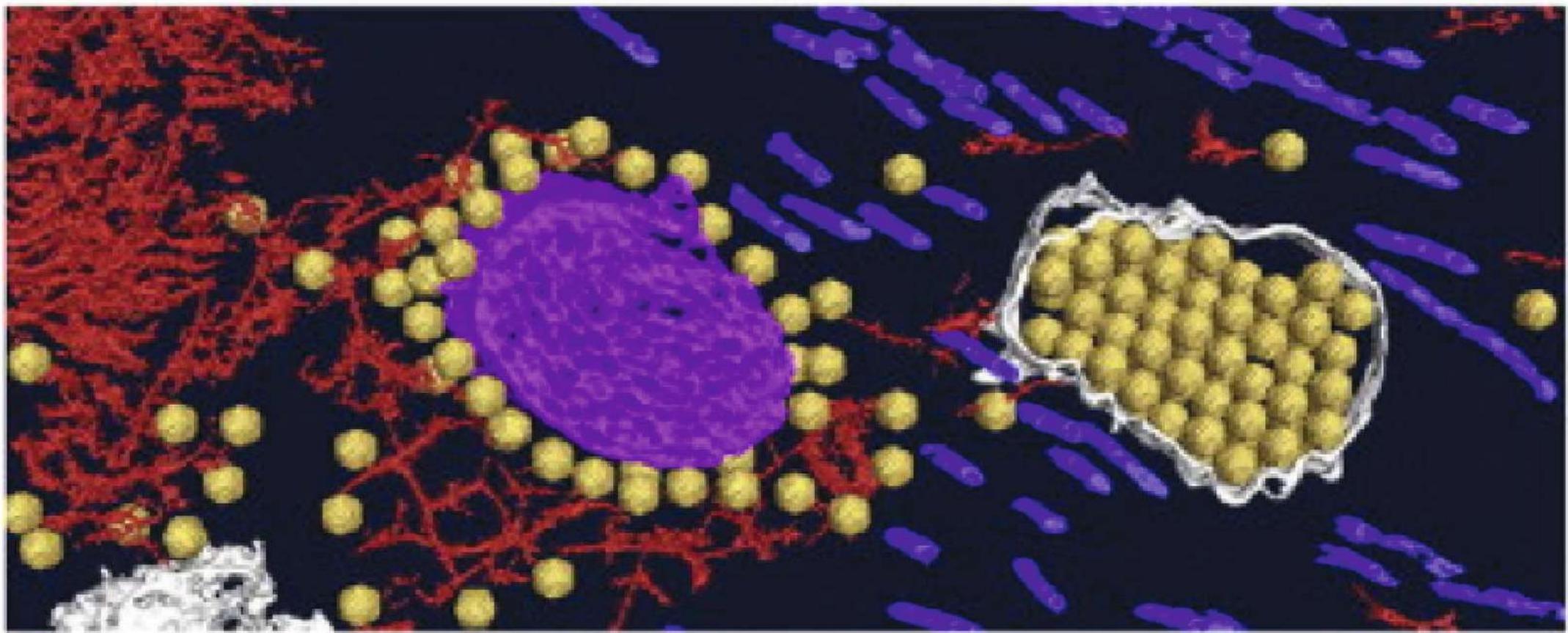
cell

E PLURIBUS  
UNUM  
IN VARIETATE  
CONCORDIA

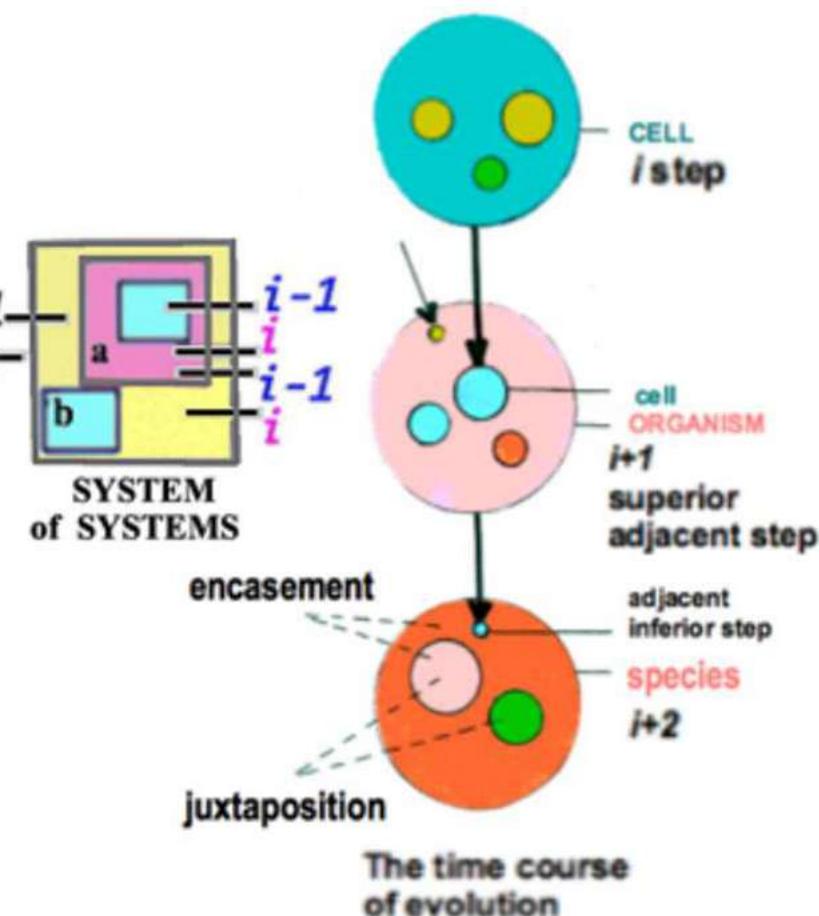
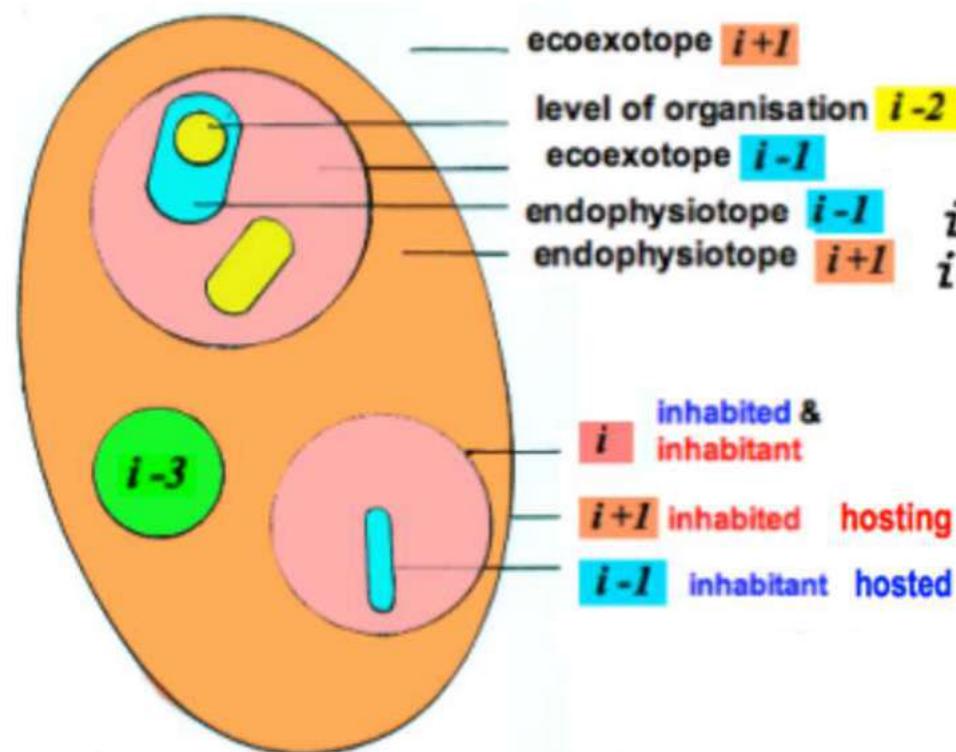
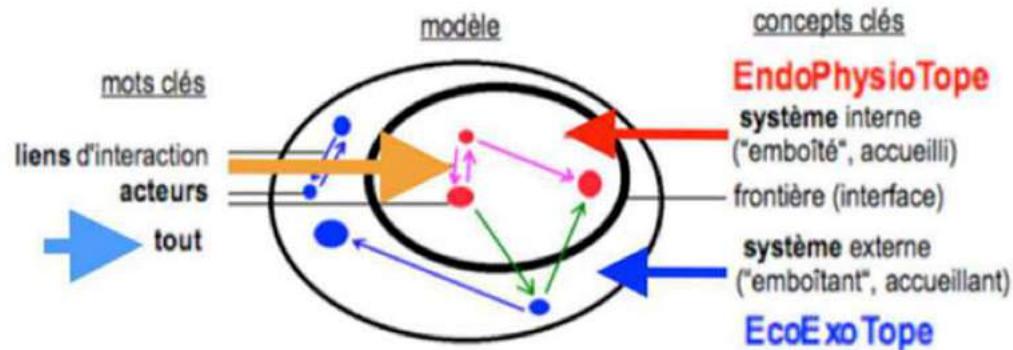
UNUS PRO OMNIBUS  
OMNES PRO UNO  
UN POUR TOUS  
TOUS POUR UN



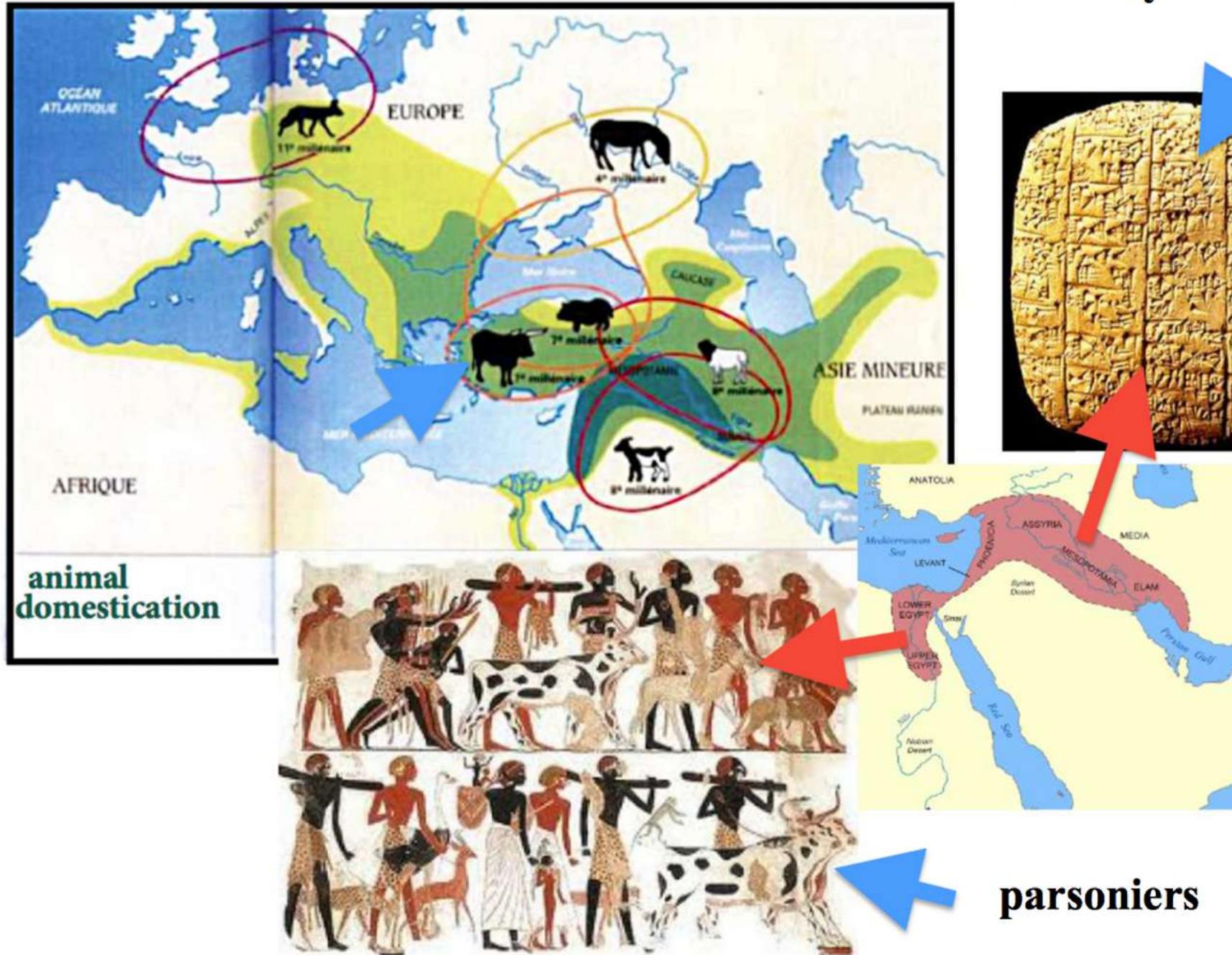
FOR THE ONE TO SURVIVE  
THE OTHER ONE MUST SURVIVE FIRST  
AND RECIPROCALLY      2000



► Electron tomography revealed Rice gall dwarf virus on the surface of mitochondria. They are arrayed in an orderly but loose manner. These particles were aligned along intermediate filaments. The virus has a putative mitochondrion-targeting sequence on its outer surface.



# contrat synallagmatique



## Inspirational Systems Change Needed.

Katri-Liisa Pulkkinen

“You never change things by fighting the existing reality.

→ To change something, build a new model  
that makes the existing model obsolete.”

Buckminster Fuller

**THAT IS EXACTLY WHAT NATURE IS DOING!**



We are on obsolete model!  
And maybe the new MODEL,  
the new ARMSADA BLUE-PRINT is ON the way,  
but today without us.

<http://armsada.eu>